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FINANCIAL TIMES

The Newport Argument

Relocation details on 0633 56906

No. 30,031 *** Saturday September 13 1986

UK 40p U.S.A. \$1.00
Canada C\$1.00 Bermuda \$1.50

OVERSEAS MOVING BY MICHAEL GERSON

01-446130

Paris supermarket bomb wounds 38

Thirty-eight people were injured yesterday by a bomb planted in a supermarket restaurant just to the north of Paris as terrorists stepped up their challenge to the French Government.

World News

Bristol court bails 15

Fifteen people appeared in court in Bristol after the disorder which followed police drug raids in the St Paul's area on Thursday. All were bailed.

Mid-east peace move

The leaders of Egypt and Israel, President Mubarak and Prime Minister Peres, agreed at their Alexandria summit to work next year for a resumption of peace talks.

Hurd plea on spending

Home Secretary Douglas Hurd, in a London lecture, accepted the case for lower taxation, but stressed the need to improve the quality of public services.

Fresh trial for Ver

The Philippines Supreme Court ordered ex-army chief General Fabian Ver, who fled the country with former President Marcos, to face a new trial with 25 others for the murder of Benigno Aquino in 1983.

Hijack lie detector test

A lie detector test was given to a man with a Libyan passport arrested in Pakistan in connection with the Pan Am hijack at Karachi airport.

US applauds Warsaw

The White House welcomed Poland's pledge to free political prisoners and hinted that it might ease economic sanctions.

Ulster bomb victim

The son of a part-time Ulster soldier was critically injured in Londonderry by a bomb which the IRA said was intended for a member of the Ulster Defence Regiment.

Fewer police on estate

The number of police patrolling Broadwater Farm estate in Tottenham, London, where PC Keith Blakelock was killed in a riot last October, will be cut, said Metropolitan Police Commissioner Sir Kenneth Newman.

Home loans down

Building society mortgage lending fell significantly last month, suggesting that home loans demand had passed its peak.

Teacher wins ruling

Suspended headmistress Maureen McGoldrick won a High Court injunction to halt disciplinary hearings by London's Brent council over charges that she showed racism in her attitude to staffing.

Photographer dies

French modern art photographer Jacques-Henry Lartigue died in Nice aged 92.

Pirelli pulls out

Pirelli of Italy is to stop supplying tyres to Formula One motor racing teams, leaving Goodyear as the only grand prix tyre supplier next season.

MARKETS

DOLLAR	
New York Inchtimes	DM 2.0605
DM 2.0605	FFr 6.7415
FFr 6.7415	Sfr 1.5658
Sfr 1.5658	Y156.25
London	
DM 2.0605 (2.091)	FFr 6.7375 (6.8225)
FFr 6.7375 (6.8225)	Sfr 1.6705 (1.699)
Sfr 1.6705 (1.699)	Y155.3 (156.3)
Dollar index: 111.1 (111.8)	Tokyo close: Y156.83
US LUNCHTIME RATES	
Fed funds: 5 1/4%	3-month Treasury Bills: yield: 8 1/4%
Long Bond: 8 1/4%	yield: 7 1/4%
GOLD	
New York: Comex Dec latest \$419.8	London: \$415.75 (402)

Daniloff and Zakharov both released from custody

MR NICHOLAS DANILOFF, the US reporter released from a Moscow jail yesterday at the same time that Mr Gerald Zakharov, a Soviet United Nations employee, was freed from a New York prison. Both men have been accused of spying and were released into the custody of their respective ambassadors, writes Patrick Cockburn in Moscow and Stewart Fleming in Washington.

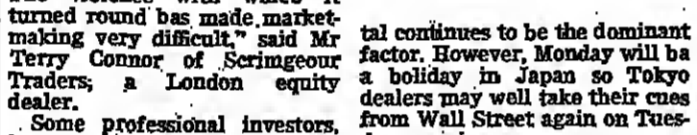
The Tass statement added: "The investigation into Daniloff's case continues. He must not leave the territory of the Soviet Union." Meanwhile in New York, Mr Zakharov was taken to a Brooklyn court, where he was released by the judge into the custody of the Soviet Ambassador to Washington.

World stock market plunge continues

STOCK MARKETS around the world plunged further yesterday, failing to shrug off record falls in New York and Tokyo the previous day.

AE just avoids takeover bid from T&N

AE, the motor components group, has escaped being taken over by Turner & Newall, the revitalised mining, automotive and engineering company — but only just.



Trading volumes were heavy, but the sudden changes in direction left dealers frustrated. "We have never seen movements like this on a Friday. The violence with which it turned round has made market-making very difficult," said Mr Terry Connor of Scrimgeour Traders, a London equity dealer.

In one of the closest takeover battles for several years, T&N failed to take control by only 1 per cent, having won acceptances or bought shares from 49 per cent of AE's shareholders.

US retail sales Page 2
Paradox amid panic Page 8
Editorial Comment Page 8
Wall Street Page 12
London SE Page 12
Lex Back Page
Week in London SE Page II
Tokyo SE report Page III

about the collapse of global share prices.

This latest takeover failure appears to confirm a move away from supporting big bids following the rejection of the Kloy Bank bid for Standard Chartered, Dixons' bid for F.W. Woolworth, and Evered Holdings' bid for McKechnie Brothers.

Mr Larry Speakes, the US presidential spokesman, said the administration had never tried to explain the stock market, but commented that the good news on the U.S. economy was overwhelming.

At yesterday's closing prices, the bid valued AE at £257m, down from a peak of £270m, compared with the company's market capitalisation last night of £203m.

controlled companies, and deny landing rights to South African Airways. By adopting this, the House has virtually ensured that fresh sanctions will be imposed.

Mr John Shad, chairman of the NYSE, blamed the London market for having triggered the avalanche on Thursday. He said US rumours about inflationary US economic growth "started the bond market, which carried over."

Reagan pressed on S. African sanctions

THE US House of Representatives yesterday approved legislation which would force President Ronald Reagan to impose stricter economic sanctions on South Africa.

Mr Ulrich Weil, a leading US computer analyst, said yesterday: "We have known for some time that IBM is overstaffed and will still be overstaffed even after this retirement programme."

The House vote, passed by 308 votes to 77 with 48 abstentions, was taken three days before the Council of Ministers in Europe is due to discuss a provisional package of economic measures against South Africa adopted at the Hague Summit of the 12 member-states last June.

IBM had still now avoided the redundancies which have hit some of its smaller competitors. It has severely restricted new hiring and slashed overtime, but seemed intent until recently on holding its US workforce at 242,000.

The Senate version of the legislation followed a critical decision on Thursday when the Democratic leadership, which controls the House, decided to adopt without change a Senate deal which called for stiffer economic sanctions. The Senate will be much milder, however, than the House version of the sanctions legislation passed earlier this year, which would have imposed a virtual economic embargo on South Africa.

Continued on Back Page

UNIT TRUSTS: we regret that, because of technical difficulties, figures given on pages 16 and 17 may be inaccurate.

IBM plans to cut US workforce

INTERNATIONAL Business Machines (IBM), the world's biggest computer manufacturer whose earnings have been hit by a downturn in demand for its products and increasing competition, is planning to reduce its 242,000-strong US workforce by at least 12,000 by the end of next year.

STOCK INDICES
FT Ord 1,270.9 (-27.3)
FT-A All-Share 794.66 (-2.2%)
FT-SE 100 1,908.8 (-27.9)
FT-A long gilt yield index: high coupon 8 1/4 (8.9)
New York Inchtimes: FT Ind Av 1,768.94 (-24.05)
Tokyo: Nikkei 18,100.82 (-490.73)

Continued on Back Page

Wall Street: the paradoxes amid the panics
Men of the week: the TSB management team

Continued on Back Page

Appointments	6	Foreign Exchanges	11	Overseas News	2, 3
Bank Returns	14	Gold Markets	11	Recent Issues	15
Base Rates	4	Int'l Co News	11	Share Information	16, 19
Big Soc Rates	9	Leader Page	8	SE Dealings	14
Commodity	12	Letters	9	Stock Markets	3
Company News	10	Law	20	US & UK	13
Economic Diary	6	London Options	11	Wall Street	12
European Options	15	Man in the News	8	Bourses	12
FT Actaries	10	Money Markets	11	Recent Issues	15
UK News	4, 5	Unit Trusts	15-17	Ward White	7
Labour	7	Weather	20	Ward White	7
Unit Trusts	15-17	Ward White	7	Ward White	7
Weather	20	Ward White	7	Ward White	7
Ward White	7	Ward White	7	Ward White	7

Editorial comment: what went up comes down
Non-executive directors: how to win the board game

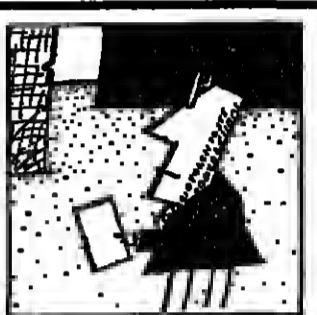
For London market and latest share index 01-346 8026; overseas markets 01-246 8088

WEEKEND FT



CONSUMERISM

Nearly 30 years after its founding, Which? magazine is still a middle-class bible. But in the late 1980s, UK consumerism is relatively fragile.



INVESTMENT

Keen to match your skills against the City's whizz-kids? Full details of our Great Investment Race.



EXPEDITION

A party of young British scientists is about to enter the remarkable forest of Mazan, in southern Ecuador.



SPORT

Sharp questions about Birmingham's Olympic bid.

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Address _____
Postcode _____

Name of usual Professional adviser (for investment) _____

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the Gilt-Edged BOND

CONTINENTAL BILLING PRICES: April's 30p; Belgium 1Fr.45; Denmark 0.10; France 1Fr. 2.75; Germany DM 2.20; Ireland 10p; Italy L1.50; Malta 30c; Netherlands Fl 2.75; Norway Nkr 7.00; Portugal Esc 90; Spain Pta 125; Sweden Skr 7.00; Switzerland Sfr 2.20.

OVERSEAS NEWS

Israel and Egypt agree to resume peace process

BY TONY WALKER IN CAIRO

ISRAEL and Egypt have declared 1987 as the year of negotiation for peace in the Middle East.

President Hosni Mubarak of Egypt and Mr Shimon Peres, Prime Minister of Israel, agreed in Alexandria to work to resume stalled peace efforts.



Mr Mubarak: ends old peace



Mr Peres: faced outcry

Mr Peres would have faced an outcry in Israel if he had agreed to any such formula. His coalition partners, the hard-line Likud, are opposed to compromise with the Arabs in the interests of a wider Middle East settlement.

Mr Peres appears to have benefited most from the summit which allowed him to fulfil his role as a man of peace in the Middle East without making significant concessions.

Israeli and Egyptian officials said there was discussion on establishing a preparatory committee to work for an international conference, but no specific decision was taken.

for Middle East peace. He said the two sides had reached a "very wide range" of understanding on the issues between them.

Several Israeli officials noted that domestic political constraints on Mr Peres prevented more explicit recognition of Palestinian aspirations.

Mr Sadat received Mr Menachem Begin in August 1981. Mr Sadat was assassinated in October that year. Israel invaded Lebanon in 1982 and in protest Egypt downgraded its relations with Israel to charge d'affaire level.

Small rise in US retail sales points to economic stagnation

BY STEWART FLEMING, US EDITOR IN WASHINGTON

US RETAIL sales rose by only 0.3 per cent in August after increasing by 0.3 per cent in July, the Commerce Department said yesterday.

The increase was accounted for entirely by surging sales of cars as consumers responded to sales incentives such as cheap financing loans being offered by the major manufacturers.

'Non-use of force' deal for Europe

By Sara Webbs in Stockholm

THE Stockholm security conference came closer to a successful completion as participants agreed yesterday to the non-use of force in Europe.

US wants Gatt to ease investment curbs

BY WILLIAM DULLFORCE IN PUNTA DEL ESTE

MR JAMES BAKER, the US Treasury Secretary, is insisting that the removal of developing countries' restrictions on trade-related investment by the industrial countries should be included on the agenda for new international trade negotiations.

and the commercial banks to commit a further \$20m each in net new money to the indebted countries over the next five years.

arrive yesterday in this South Atlantic resort for the meeting starting on Monday at which they are due to launch a new round of trade-liberalising talks under the auspices of the General Agreement on Tariffs and Trade.

The "new" GATT issues threaten to occupy more of the trade ministers' attention next week than the other major unresolved question, trade in agricultural products.

European Ferries Group Plc Interim Report for the 6 months ended 30th June 1986 (unaudited) and statement of Board changes. Summary of Results, Divisional Analysis and Comment, Shipping, Harbours, Property, Board Changes.

Norwegian PM apologises to Thatcher over protest

BY FAY GJETER IN OSLO

MRS Gro Harlem Brundtland, the Norwegian Prime Minister, yesterday apologised for the violent demonstrations which delayed Thursday night's state banquet for Mrs Margaret Thatcher, the British Prime Minister, who has been paying an official visit to Norway.

Botha denies Asia tour aimed at beating sanctions

BY DAVID DODD WELL IN HONG KONG

SOUTH AFRICA'S Foreign Minister, Mr Pik Botha, yesterday insisted during a short private visit to Hong Kong that his trade-promoting tour of Asian countries was not aimed at curbing the losses that could result from trade sanctions in Europe and the US.

Deal signed for NKr 25bn gas field in Norway

By Lucy Kellaway in London and Fay Gjeter in Oslo

THE PARTNERS in the giant Troll gas field in Norway have signed an agreement which will allow them to invest about NKr 25bn (£2.5bn) in developing the field, which will supply most of the gas for the £20bn sales contract between Norway and a consortium of European buyers.

Pretoria confirms it set up ex-detainee centres

BY JIM JONES IN JOHANNESBURG

THE SOUTH AFRICAN Government has set up youth centres, which it says, are designed to re-educate ex-detainees for re-entry into their communities.

Paris restaurant bomb injures 38

By David Housgo in Paris

TERRORISTS yesterday stepped up their challenge to the French Government by exploding a bomb in the restaurant of a supermarket chain in Paris that injured 38 people.

YESTERDAY'S attack came as the Government was preparing to announce measures against terrorism.

Financial plan for Singapore

By Colina MacDougall

SINGAPORE planned diversification of its financial services as a way back into economic growth, Dr Richard Hu, Minister of Finance and Health, said in London yesterday.

American kidnapped

The acting comptroller of the American university of Beirut was yesterday kidnapped as he collected his salary.

Indonesia devalues

THE INDONESIAN Government last night devalued the rupiah by 45 per cent from 1,100 to the US dollar to 1,600.

Greece to outline Turkish rifts

BY ANDRIANA IERODIACONU IN ATHENS

GREECE INTENDS to run through the full catalogue of its disputes with Turkey and reiterate its opposition to the revival of Ankara's relations with the European Community at a ministerial dinner to be held on the eve of a meeting of the Turkey-EEC Association Council on September 16, according to Government officials in Athens.

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Handwritten note: daily in 1986

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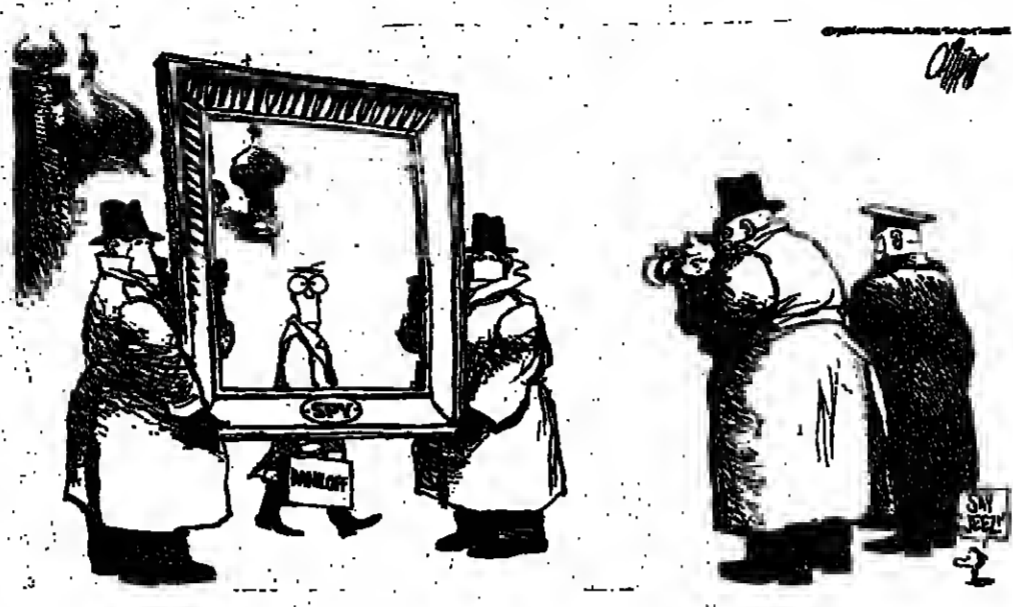
OVERSEAS NEWS

'Equal paranoia' versus openness in Daniloff's Moscow

Patrick Cockburn on foreign correspondents, tit-for-tat diplomacy and better press relations

"IT'S A sign that Gorbachev and his men want visible equality with the West." Mr Nicholas Daniloff, correspondent of the magazine US News and World Report, said to me last September...

can do. I have never felt my personal security threatened as in Lebanon or Northern Ireland and overall the conditions for foreign journalists in Moscow are good—better, certainly than in many other parts of the world.



certainly true, though probably more often than listening to the FT correspondent. The same cost-effectiveness applies to being followed. In most cases it is not worth while the KGB secret police pursuing correspondents or diplomats through the streets of Moscow, a difficult thing to do in any case because the heart of the city consists of a maze

people and three cars continually on duty, an expensive business not undertaken lightly by the authorities. He also said self-censorship, because of bugging or phone taps, was much more likely to inhibit the activities of a foreigner in Moscow than any of the KGB would do.

the oil and gasfields of west Siberia. This still leaves an area much larger than western Europe where correspondents can travel, though they may not stay in many cities simply because there is a regulation saying they must be able to stay in a superior class of hotel.

a name plate on a door. The editor of the paper had just been replaced. These days the foreign press is cultivated. There are almost daily press conferences and briefings from senior officials. When the cruise ship Admiral Nakhimov sank in the Black Sea, killing 400, last month all details were immediately released. The Deputy Minister for Merchant Marine immediately gave a Press conference.

Japan 'committed to world harmony'

BY IAN RODGER IN TOKYO

JAPAN'S Prime Minister, Mr Yasuhiro Nakasone, in his first important policy speech since his election victory in July, committed his government to making Japan a country in harmony with the rest of the world.

from the Soviet leader Mr Mikhail Gorbachev and hoped to be able to help improve relations between the US and the Soviet Union. The country was also working to enhance its official assistance to developing countries.

Man with Libyan passport questioned on hijacking

BY MOHAMMED AFTAB IN ISLAMABAD

AN ARAB who was arrested in Islamabad on Thursday in connection with assisting the four hijackers of the Pan American jumbo at Karachi was carrying a Libyan passport officials said yesterday.

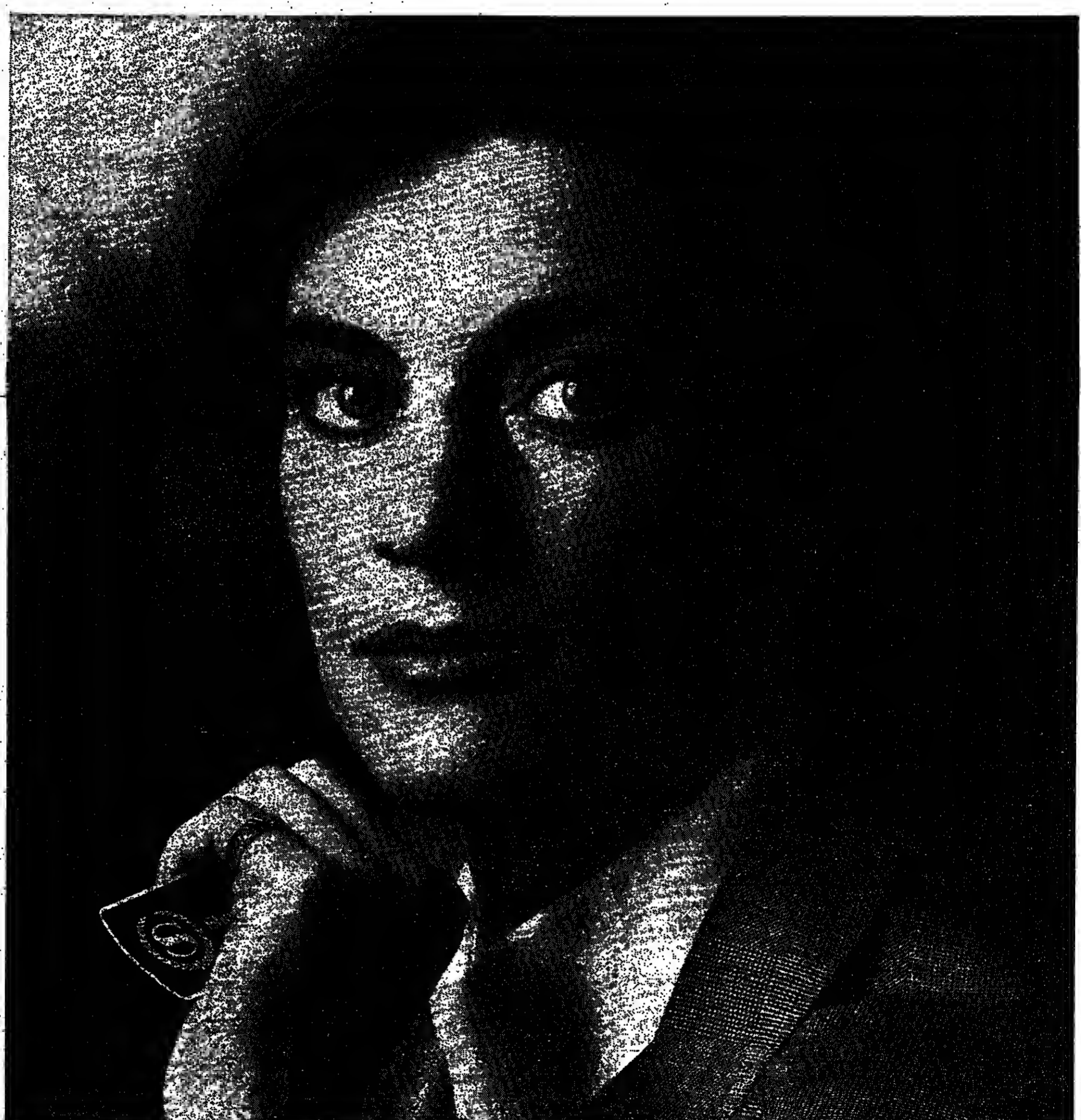
job is to inspect Libyan missions around the world. The officials also said that he was in Pakistan for the last one and a half months, and had visited Larnaca, Cyprus, where Arab hijackers of another plane are jailed. The Karachi hijackers had demanded a crew for the jumbo so that they could fly to Cyprus to get them released.

Philippines supreme court orders retrial for Ver

BY SAMUEL SENOREN IN MANILA

THE PHILIPPINE supreme court yesterday ordered Gen Fabian Ver, the former chief of the armed forces, and 25 others to face a new trial for the murder of President Corason Aquino's husband, Benigno, at Manila Airport in 1983.

of a military coup in February, will be tried in absentia. The Philippines does not have an extradition treaty with the US. Mrs Aquino, who rose to power as a result of her husband's assassination, has always maintained that Mr Marcos was behind the murder.



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Sheraton) with another five hundred worldwide. Whichever one you choose you can be sure of leaving your troubles on the doorstep. Besides receiving a warm welcome you'll quickly appreciate our efficient service. No doubt you've had enough frustration with your working day.

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—"I DO"—

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—"I WILL"—

"WILL YOU STRIVE TO MAINTAIN THE INVESTMENT SUCCESS THAT HAS MADE YOUR PROPERTY SHARES TRUST THE BEST PERFORMING FUND IN ITS SECTOR?"

—"I WILL"—

"WILL YOU DO THIS IN GOOD TIMES AND IN LEAN, FOR BULL OR FOR BEAR, FOR RICHER AND RICHER?"

—"I WILL"—

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UK NEWS

Entrepreneurs 'misunderstand' funding options

BY WILLIAM DAWKINS

LOAN and equity finance for small UK businesses is in good supply, but many entrepreneurs do not properly understand or are dissatisfied with the conditions under which funding is available.

Those are the main conclusions of a survey of 400 small, fast growing electronic companies published yesterday by the National Economic Development Council's committee on finance for industry.

"Many managers of smaller companies do not appreciate the variety of equity instruments and sources," says the study, compiled with Coopers & Lybrand, the accountants.

They do not know who to approach in order to achieve an appropriate deal, nor do they have the experience to conduct negotiations satisfactorily.

External funding of some form comes out as a prerequisite for expansion in the survey, which was confined to companies showing more than 25 per cent annual sales growth.

Three-quarters of the respondents had tapped outside sources of capital. But the authors say that the high level of dissatisfaction they showed — about 40 per cent — is disturbing because "the forms and terms of finance available are likely to influence... performance."

The council criticises the venture capital community for fail-

ing to publicise itself more widely and in more detail.

"Venture capitalists could do a lot more to explain their activities to assist small businessmen to assess the different kinds of finance available," said Mr Michael Brech, head of the council's finance for industry section.

The report calls on small businesses to plan financial requirements well ahead and to use professional advice in seeking funding. "Too many businessmen," it says, "rely on just one source of finance only to find themselves in a weak negotiating position when it came to fixing terms."

The council also calls on the Government to ensure grant applications are processed fast and to take note of the difficulties facing businessmen trying to raise under £100,000 in equity capital.

The council is sponsoring a series of workshops to help high growth ventures overcome the problems outlined in its report. The first, which is being organised with Coopers and Lybrand and Pearce Associates, the small business consultants, takes place in Box Hill, Surrey, from November 21 to 23. Details from Chris Boltoo, Coopers and Lybrand, Plumtree Court, London.

Finance for Growth: A study of small and medium-sized firms in the electronics sector, £3.50 from NEDO Books, Millbank Tower, London, SW1P 4JX.

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Estate agency broker plan

BY DAVID LAWSON

A CHAIN of brokers operating from small estate agent offices across Britain is being planned by a subsidiary of Mercantile House, the financial services group.

Start rules under the Financial Services Bill mean it is unlikely that ordinary estate agency staff would be authorised from next year to give financial advice unless they became tied to one finance company. Small agents face having to pass on a vital part of their income to authorised brokers.

Heritage Personal Finance,

set up by Mercantile House through its subsidiary Alexander Loring & Cruttsbank, is proposing a way around the restrictions by a partnership which would instal an authorised broker in each main office.

The average five-office agency is expected to produce £62,500 commission a year on the sale of 500 houses of which the agent would collect £13,750.

Mr Duncan Christie-Miller, managing director of Heritage, said he expected to have 15 to 20 brokers in action by the end of the year.

Toys 'R' Us to open three more superstores

By Christopher Parkes, Consumer Industries Editor

TOYS "R" US, the US retailer which sells toys and children's products in stores the size of aircraft hangars, is to open three more outlets in the UK early next month.

One-acre superstores in Southampton, Birmingham and Brent Cross in North London will each be stocked with more than 1m products in good time for the Christmas peak selling season.

Mr David Nurka, managing director, said yesterday that the group was expanding as quickly as it could find sites and build the stores.

It aimed to open a further 30 or 40 in the next two to three years.

The company launched its attack on the fragmented British toy market a year ago with five stores in Basildon, Wood Green, Woking, Bristol and Cardiff.

The eight UK outlets cover 360,000 sq ft and will employ 1,600.

Toys "R" Us is also poised to move into the Continent, but management is vague about its plans, promising only one store in West Germany some time in the next 18 months.

The group has about 300 outlets which sell \$2bn worth of toys, clothes, pushchairs, car seats, books, cots and nappies a year. It claims a 15 per cent share of the US toy market.

It relies on its wide range to keep up store traffic all the year round. As well as the novelty of its floor-to-ceiling displays, the attractions include car parking, low prices and unconditional refund guarantees.

Its merchandising style is also unusual in that it aims to stock as wide a range of products as can be fitted in the space available.

Mr Nurka said: "Most retailers have buyers who pre-judge product ranges, cherry-picking lines which they think will sell. In Toys "R" Us, we leave the choice to the consumer."

Electronic point-of-sale systems at the checkouts quickly tell store managers which lines are selling and slow movers can be replaced with more popular items.

Wristwatch pager venture for Plessey

BY TERRY DODSWORTH IN NEW YORK

PLESSEY, the UK electronics group, is collaborating in a US venture to develop a revolutionary wrist watch that would contain a telephone paging device.

The paging system, designed by a three-year-old San Francisco company, AT & E, is expected to go on trial early next year, with a target for a commercial launch about 12 months later.

"We have demonstrated the technology using prototypes in the US and are satisfied that it works," said Mr Scott Wilson, chief financial officer of AT & E, yesterday. "It is now a question of miniaturisation using Plessey's semi-conductor technology."

Mr Wilson claimed that AT & E is the first company in the world to develop workable technology for wristwatch communications.

Plessey's role is to produce two, custom-built integrated circuits for receiving the transmitted messages and processing them into a visual form to be displayed on the watch face. The UK company has refused so far to give details of its products, but Mr Wilson said bipolar technology would be used for the receiver and a CMOS circuit for the processing.

The wristwatch receiver, as planned by AT & E, will only

be able to receive messages, which will have to be quite short—a request to ring the office for example.

AT & E claims, however, that the system will represent a significant advance on current paging devices. The receiver, packaged in a standard wristwatch, should cost less than \$100 (£68), and is designed to receive messages from anywhere.

Apart from the semi-conductor technology, AT & E, which is quoted on the NASDAQ over-the-counter exchange in the US, believes that it has solved the two main problems that have been delaying development of the wristwatch device.

The first of these is the transmission of the message, which AT & T will achieve via free space on standard FM local radio wave bands. The company claims to have signed up several US radio stations and says that, with an investment of about \$50m, it should be able to ensure complete coverage of the US.

Second, it has found a way to power the receiver to accept messages, using a normal battery, thus keeping down the size of the wristwatches. To achieve this, the receiving device will be switched on only for very brief periods.

Highlands fabrication yard plan threatened by inquiry

BY LUCY KELLAWAY

A PLAN to build a fabrication yard serving the offshore oil industry which would create more than 100 jobs could be abandoned following the outcome of a public inquiry to be held later this month.

The planned site is at Tain in the Scottish Highlands on Ministry of Defence land at a disused bombing range. However, the land has been designated a Site of Special Scientific Interest and a public inquiry has been set up after lobbying from the Nature Conservation Council and the Royal Society for the Protection of Birds.

If the inquiry rules against siting the yard there, it is unlikely that Land and Marine, a subsidiary of Costain, would look for an alternative. The company plans to invest about

£2m in the scheme.

The yard is intended to produce special pipes for linking marginal fields, or satellites of producing fields, into existing platforms. Even when oil prices are low, there is a demand for such pipes.

The plan to build a yard is in contrast to a string of yard closures and redundancies since the collapse of the oil price.

The Grampian Regional Council yesterday claimed that the picture for employment in the area was less gloomy than recent reports had suggested. Over the next two years, it forecasts the loss of 5,000 oil jobs — about a third of the figure predicted last week by Mr Frank Dorn, prospective Labour candidate for Aberdeen South.

APPOINTMENTS

Treasurer of Hanson Trust

Mr Paul Spencer has been appointed treasurer of HANSON TRUST from September 15. He was with Rolls-Royce as group treasurer.

LAWSON HARDON has appointed Mr David Taylor as operations director of Fibrenya. He was factory services manager.

Mr Mark Richardson has been appointed financial director of TWYFORD PLANT LABORATORIES, part of the Twyford International Group. He was financial controller.

Mr John G. W. Lee has been appointed deputy chairman of HAWKER SIDDELEY DYNAMICS ENGINEERING. He will be succeeded as managing director by Mr Tom J. Buckle, director and general manager of the marine systems division.

Mr Christopher Savory has been appointed director of marketing of CAMBRIDGE LIFE SCIENCES. He was general manager of the diagnostics division of Roche Products.

PLESSEY has appointed Mr Roger Boardman as marketing director of its total telecommunications group. He was formerly director of sales for Plessey Network and Office Systems.

Mr Mark Springett has been appointed managing director of MIRROR GROUP NEWSPAPERS (1986). He joins next month from Alberto-Culver where he was marketing director—Europe.

Mr George Martin has been appointed chairman of PLEA.

SURAMA following Mr N. Solomon's decision to retire on December 31 to concentrate on his other business interests. Mr Solomon remains a non-executive director until that date.

Mr J. Hugh Jones will be retiring as chairman and chief executive of LONDON SHOP PROPERTY TRUST at the annual meeting on October 23. Mr John H. Bushell will be appointed chairman and chief executive from that date and Mr Jones will remain on the board as non-executive vice chairman. Mr Bushell has been a director of London Shop since January 1982 and was appointed executive vice chairman in June 1985. He was previously a director of J. Fleury Schroder Wegg and Co.

Mr Paul Thimont has been appointed financial controller of ENGLISH & OVERSEAS PROPERTIES, a Penios subsidiary. He was group chief accountant with Pentos, and rejoins the group after several years experience in the corporate finance and investment fields.

Mr Peter Robinson has been appointed managing director of RALTC TRUST MANAGERS, a division of New Baltic, as part of a revamp of its unit trust group. He was a director at Fidelity International Management.

Mr Peter A. Jeffreys has been appointed managing director of ASH & LACY PERFORATORS, Birmingham. He joins from IML.

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appointed managing director of THE CONSUMER CONNECTION. He takes over from Stephen Wells, who now becomes managing director of the newly formed Connexions Group of which TCC and The Forum are the first two subsidiaries.

At CHUBB ALARMS former operations director Mr Richard Fernie is promoted to director in charge and former Midlands regional manager Mr John Burgess leaves his Birmingham base to join the headquarters team at Walton-on-Thames as sales director.

C. J. CLARK has appointed Mr Lawrence Tindale and Mr Robert Morrison as directors. Mr Tindale becomes chairman from September 18. He is deputy chairman of Investors Industry Group and a director of other companies. Mr Morrison is a senior partner in KMG Thompson, McIntock London.

Mr Tindale takes over the chairmanship from Mr Daniel Clark who has been chairman since 1974.

Mr Peter Goodall has retired as executive chairman of HORTON CERAMIC HOLDINGS, and has been succeeded by Professor Roland Smith, who has been deputy chairman since last January.

The CO-OPERATIVE INSURANCE SOCIETY has appointed Mr Chris Hirst as deputy chief investment manager. Mr Howard Davies, Mr John Franks and Mr Brian Wilson have been appointed investment managers.

ECONOMIC DIARY

TODAY: SDP conference opens, Harrogate (until September 17). TOMORROW: Department for National Savings August Progress report. Soviet and American policymakers begin week's talks on superpower relations. Riga, International trade fair opens, Zagreb (until September 21). MONDAY: August provisional figures for retail sales. Mr Dilson Funaro, Brazilian Finance Minister, meets Mr Nigel Lawson, Chancellor of the Exchequer. Conservative Party launches blue-rosette fund raising scheme. Metropolitan and City Fraud Squad statement on City fraud statistics. EEC Agriculture Ministers start two-day meeting. Brussels. EEC Foreign Ministers start two-day meeting (sanctions against South Africa to be finalised). Brussels. Arab League Foreign Ministers meet, Tunis. Mr Spilone Peres, Israeli Prime Minister, meets President Reagan, Washington. French Labour candidate for Aberdeen South.

TUESDAY: August public sector budget. Mrs Margaret Thatcher attends Anglo-German summit, Bonn. UN general assembly session opens. EEC Foreign Ministers meet, Turkish delegation. WEDNESDAY: July index of output of the production industries. G-10 Deputy Finance Ministers meet to discuss international monetary co-operation and debt issues. Paris. IMF annual report expected. Washington. Swiss Bankers' Association statement. EEC economic and social committee three-day plenary session opens. Brussels. Financial Services Exhibition opens, Barncan Centre (until September 18). Council of Europe Assembly, Strasbourg. President Corason Aquino of the Philippines meets President Reagan, Washington. French Labour candidate for Aberdeen South.

THURSDAY: Labour market statistics: unemployment and unfilled vacancies (August provisional). Average earnings indices (July provisional). Employment, hours, productivity and unit wage costs; industrial disputes. London sterling certificates of deposit for July. CBI/FT survey of distributive trades to end August. UK banks' assets and liabilities and the money stock (mid-August). Second quarter revised figures of capital expenditure by the manufacturing and service industries. Hong Kong Government's mid-term economic report. Sixth round of US-Soviet arms talks. Geneva. Anglo-Spanish talks on Gibraltar resuma, Madrid. Disarmament conference ends, Stockholm. FRIDAY: Second quarter provisional figures for gross domestic product. EEC Finance Ministers start two-day informal meeting, Geneva. Mr George Smitz, US Secretary of State, meets Soviet Foreign Minister Mr Eduard Shevardnadze to prepare superpower summit, Washington.

SATURDAY: Labour market

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Civil servants in merger moves by moderate unions

BY HELEN HAGUE, LABOUR STAFF

LEADERS of the Institution of Professional Civil Servants (IPCS) are playing a key role in moves to create a dominant centre-right union within the TUC.

The drive to explore the ground for creation of a union outnumbering the 1.4m-strong Transport and General Workers Union surfaced during the TUC Congress in Brighton earlier this month.

Representatives of EETPU, the electricians' union, the Amalgamated Engineering Union, the building workers' Ucut, and Apex, the white-collar union, were reported to have attended the talks.

A confidential document reveals the involvement of the institution's leadership. Project 2000 outlines the aims of the proposed organisation.

The document takes the form of a letter which has yet to be endorsed by the executives of the four unions leading the initiative — the IPCS, EETPU, AEU and Ucut.

It invites other unions to participate. (without commitment) in drawing up plans for a new union in which no union would be taken over by another.

It argues that members would benefit from the creation of a powerful new union, the

objectives, policies, organisation and services of which would be designed for and attuned to the needs of the next century.

The document states that the organisation would aim to sweep away the "demeaning distinctions in status based on the traditional out-of-date blue and white collar divide."

The organisation would aim to span the building, manufacturing and service industries in the public and private sectors.

Architects of the blueprint acknowledge the project's ambition. Seeking to invite other unions to participate, the letter stresses that the first task will be to elaborate aims and objectives.

A foundation committee of general secretaries of the unions already involved is being established.

Apex, represented at the Brighton talks but not named as a signatory to the draft letter, will be among the first unions invited to join the initiative.

Mr Roy Grantham, the union's general secretary, has a mandate from his executive to hold merger discussions with three unions. But he would need the endorsement of his executive before sanctioning Apex involvement in Project 2000.

UDM issues writ over pensions

By Our Labour Staff

PRESSURE mounted on British Coal yesterday when the break-away Union of Democratic Mineworkers issued a writ to try to stop an increase in its members' pension contributions.

The union maintained that the proposed increase—from 5.25 per cent of earnings to 5.75 per cent—was in make up part of the shortfall in the pension fund, caused by the year-long strike by the National Union of Mineworkers, in which very few of the men who later became UDM members took part.

Mr Roy Lynk, UDM general secretary, said the area delegates had reported growing anger at the award. However, the executive had decided to see whether Sir Robert was prepared to negotiate.

British Coal denied the increase had anything to do with the strike. The higher contribution had been recommended by actuaries because the present rate was no longer adequate to give new entrants to the fund the present scale of benefits, its said.

However, the UDM's suspicions have been raised by the fact that miners' contributions, amounting to £50m, were not during the strike and that only an estimated £25m was re-couped by British Coal's plan not to backdate fully the pay award announced this week.

NUM seeks to challenge Haslam on wages

BY CHARLES LEADBEATER, LABOUR STAFF

THE NATIONAL Union of Mineworkers yesterday decided to seek an urgent meeting with Sir Robert Haslam, chairman of British Coal, to press him to revise the pay award to be announced on Monday.

It is worth about £8 a week and was backdated to September 3 for most members of the NUM. Members of the break-away Union of Democratic Mineworkers will have their pay increase fully backdated to November 1985.

The NUM executive, meeting yesterday, decided to approach British Coal for talks, before discussing whether to take national industrial action over the pay issue.

Mr Arthur Scargill, NUM president, said the area delegates had reported growing anger at the award. However, the executive had decided to see whether Sir Robert was prepared to negotiate.

"There is a great deal of anger being generated as a result of what the coal board has done. The fact of clear discrimination has upset all members of the NUM. I feel it would be in the best interests of everyone in this industry for Sir Robert Haslam to meet the full national executive committee as quickly as possible to negotiate a settlement," Mr Scargill said.

It is understood that no moves were made at the meeting yesterday to recommend national industrial action, along

The National Union of Mineworkers is to challenge the joint TUC-Labour Party policy on industrial relations law at the Labour Party conference starting this month. But the union's executive made clear that it does not want to risk provoking a row between Mr Arthur Scargill, union president, and Mr Neil Kinnock, Labour Party leader.

The executive agreed to put forward an amendment that calls on a future Labour government not to pass legislation which would require unions to hold secret ballots before strike action were called.

A similar amendment, which Mr Scargill planned to move at the TUC last week, was withdrawn after the union's delegation opposed the move.

The support yesterday for Mr Scargill's position came with two strings attached. He has been banned from speaking if the NUM amendment is grouped with other amendments critical of the TUC-Labour approach. If the amendment were to stand on its own, the conference delegation would meet to reconsider the union's position.



Arthur Scargill: Anger over "discrimination"

the lines of the ban on overtime coal production that has been in force in South Wales for six weeks.

Most executive members believe the union should wait till after a meeting with Sir Robert before it assesses what action to take. The executive will hold a special meeting on September 25 to consider British Coal's response to their criticisms of the award.

The NUM is due to meet management on September 23 to discuss proposals to establish a new conciliation procedure.

However, several areas will vote next week on industrial action. The 1,100 Durham colliery mechanics will vote on Monday on whether to start a series of

lightening one-day strikes. This would affect maintenance work on coal faces. The area's 8,200 miners are also due to vote on whether to impose an overtime ban.

Representatives of 47,000 miners in Yorkshire will vote, at an area council meeting on Monday, on proposed one-day strikes. Pit meetings will be held in Lancashire at the weekend to mandate delegates to an area conference on September 20, which will vote on an overtime ban.

Mr Scargill said that an early meeting with British Coal was essential to clarify other issues raised by Sir Robert's announcement on Monday. The NUM plans to press the chairman to

Managers' pay 'rising at 7.7%

By Our Labour Correspondent

SALARY INCREASES for company managers and other senior staff are running at an average 7.7 per cent, only marginally down on last year, according to a survey.

The analysis of top pay trends in 110 organisations says that in spite of the fall in inflation to 2.4 per cent, most employers are maintaining relatively high settlements to stay competitive in the salary market.

This is likely to be used in evidence by union negotiators in the coming wage round, should employers respond explicitly to the Government's exhortations to reduce pay settlements.

The survey, a quarterly review by the Top Pay Unit of Incomes Data Services, the pay research group, looks at executive pay awards in 56 manufacturing companies, 44 service sector companies and 10 public sector companies.

The average 7.7 per cent increase (7.4 per cent in the case of merit-only reviews) compares with 8 per cent for the same period last year and with 7.9 per cent for the previous quarter this year.

Awards to individual staff members in the private sector were as high as 25 per cent.

IDS Top Pay Unit Review 67; IDS, 193, St John Street, London, EC1V 4LS; by subscription.

Prospects of teacher salary deal improve

BY DAVID BRINDLE, LABOUR CORRESPONDENT

PROSPECTS OF the Government funding the proposed, radically revised salary structure for teachers in England and Wales rose yesterday when local-authority leaders met Mr Kenneth Baker, Education Secretary.

Mr John Pearman, who leads the local-authority negotiators, said after the meeting: "It is my impression that if we can deliver what the deal implies, he will recommend it to the Cabinet."

The meeting was the first formal contact between the employers and the Government since the deal on salary structure and employment contracts was agreed in outline at talks in Coventry in July. Ministers have said little about the chances of funding.

In a statement issued later yesterday Mr Baker repeated the long-standing offer of up to £450m a year extra in funding — a cumulative £1.25bn over four years — but added: "The Government's response will depend on how well the final overall outcome matches the Government's objectives."

The Coventry agreement, still being negotiated in detail, has been costed at a cumulative £2.9m over five years. The final

bill is certain to be even higher when outstanding service — conditions issues are settled.

What the employers yesterday regarded as important and encouraging was not what Mr Baker did say which was relatively neutral and low-key — but what he did not. Although he did not enthuse about the deal neither did he criticise it severely.

In his statement he said: "I am very glad that there are prospects of normal and uninterrupted school work ahead. This is very important for the well-being of children and their families, and the quality of education."

According to Mr Pearman the minister had remarked in the meeting that he was "at great pains to keep the negotiating train on the rails." Both said there had been broad agreement that there was much detailed work left to do on the deal.

Later yesterday a meeting of representatives of all 104 education authorities endorsed their negotiators' progress so far, though some speakers supported reservations expressed by Mr Baker about the interim agreement reached last week on the issue of teachers covering for absent colleagues.

Top civil servants to vote on setting up political fund

BY OUR LABOUR CORRESPONDENT

MEMBERS of the First Division Association, the union for senior civil servants, are to take part over the next few weeks in a ballot on whether the union should prepare to set up a political fund.

The ballot, to be followed by similar votes by other Civil Service Unions, is expected to cause controversy at a time when the impartiality of high-ranking civil servants and their relations with ministers are issues of keen debate.

The Government is fiercely opposed to Whitehall unions having political funds, regardless of whether they are used to affiliate to the Labour Party. The FDA is making it clear it has no plans for such affiliation.

However, a ballot held earlier this year by the Inland Revenue Staff Federation produced a majority of almost 82 per cent in favour of the union becoming the first Civil Service union for 50 years to have a political fund.

The ballot of the First Division Association's 7,600 members was called for by the union's conference in May. The union's executive committee had not wanted to hold a vote so soon but its counter-proposal to discuss the issue at the 1987

conference was defeated.

The ballot paper, approved this week by the executive for distribution, poses the question: "Do you want the association to take the necessary steps to establish a political fund?" It then presents lengthy arguments for and against, with no recommendation.

If there is a majority vote in favour, the FDA will draw up the necessary rule changes for approval by the Certification Officer, who oversees union affairs on the Government's behalf. They would then go to next year's FDA conference, after which there would be a further membership ballot.

The main argument in favour of a political fund is that the re-definition of "political objects" in the Trade Union Act 1948 could lead to legal challenge of a union's expenditure from its general fund on campaigns against government policy.

Ministers dispute this, contending that only party political expenditure could be so challenged. They believe the argument is a red herring, but concede it was used successfully by the 37 unions which all voted to keep existing political funds under terms of the Act.

Adjournment for Paxman talks

BY OUR LABOUR STAFF

TALKS have been adjourned after two days in moves to settle a long-running dispute at Paxman Diesels, a GEC subsidiary in Colchester, Essex, where the 625 manual workers have been locked out since June 25.

The talks, instigated by the company, are due to resume next Friday. Two senior union negotiators are said to be unable to attend again until then.

In a statement yesterday, Paxman said: "Both the company and the trade unions

agree that the talks so far have been constructive and both parties in the dispute have expressed a commitment to reach a settlement as quickly as possible."

Workers at General Motors plants staged a half-day strike yesterday, the second in a threatened series of walkouts in press for improvements in pension benefits.

The strike involved Bedford truck workers at the company's Dunstable, Bedfordshire, and Luton plants.



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They are also the result of our rapid and successful development of these acquisitions. At Halfords, for example, we have now largely completed the refurbishment of our high street stores. We have also opened 20 edge-of-town superstores and will open another 10 by the end of the year. These new stores are the result of strong, innovative management at operational level. And their success is proof that when we take over companies we give the management team the incentive, the resources and the backing to make their plans work. The same thing is happening now at Payless DIY. Already sales at the 68 stores have increased significantly. By the end of the year, another 6 superstores will be operating equally successfully. At Owen Owen we have strengthened management, implemented a new merchandising policy and plans for revamps at several stores are well advanced. While at Zodiac, the progress shows we're far from playing at being toy retailers. Of course, it would still be true to say that much of our growth has come from buying businesses. But as our latest figures show, we're now building those businesses as fast as we acquired them.

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Saturday September 13 1986

What went up comes down

THE real question about the New York and Tokyo stock markets is not why they have fallen so sharply in the last couple of days, but why they rose so far before they fell.

London, where prices have fallen about twice as far from their peak as in New York, prices and yields look more defensible on purely economic grounds: but in the UK political uncertainty must become a swerving factor from now on.

Adjustment

If markets were rational, then it would seem reasonable to describe the fall this week as an adjustment to reality — an adjustment which may still be incomplete.

Some observers have been expecting something much worse than this week's shake-out for a long time — for so long that their nerves are now taken of their worries.

There are two clear dangers, however. The first is the implied threat to the dollar. It is just because the US has been the most important centre of money creation that the dollar has been so weak.

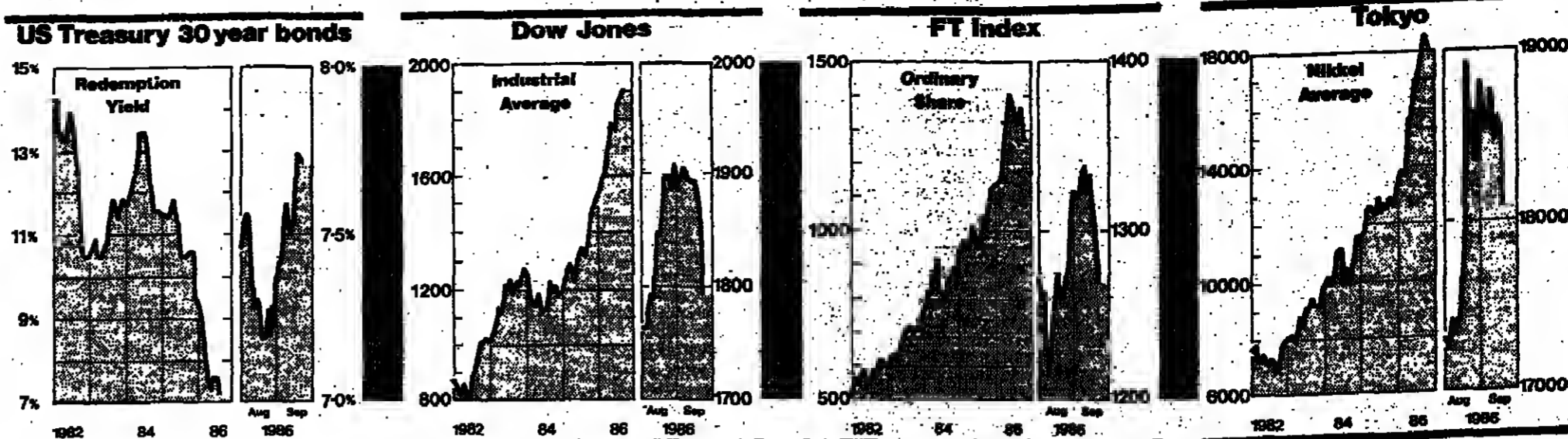
Disruptive

The other danger concerns consumer borrowing. This has risen in the English-speaking countries to historically high levels in relation to income; but it is secured against buoyant security and property values.

While in 1929 the crash seems to have found the world's central banks, especially in the US, almost entirely unprepared, so

that there was a systematic collapse, they have on this occasion been acutely aware of potential crisis for at least four years.

WALL STREET'S WORST DAY FOR 25 YEARS



The paradoxes amid the panic

By Anatole Kaletsky in New York

THERE WAS a time when people used to say, especially of course on Wall Street, that what was good for the stock market was good for the US economy and the average working man.

On a day like Thursday, when Wall Street collapsed quite suddenly by an astounding 4.6 per cent in record trading, such faith in the oracular powers of the stock market must have seemed amusingly quaint to the few traders who were swift enough to save their assets from the bloodbath.

For the many investors who were caught completely off guard — the thunderbolt struck just a week after the market had scaled new heights in quietly confident trading which seemed to the majority of analysts to augur well for the weeks ahead — the notion that Wall Street's collective wisdom still reflects some superhuman insight into the country's economic destiny is beginning to sound more than a mere sick joke.

Even for people involved in the stock market, the way that financial psychology has seemingly parted company from economic reality makes the story of Thursday's rout both fascinating and important.

What first set the "sells" programmes going on Thursday was a rumour that retail sales growth in August had been much stronger than previously expected. The actual figures were announced yesterday and were only marginally stronger than for the previous few months — entirely because of the surge in car sales which has resulted from Detroit's desperate efforts to move its unsold stocks.

Analysts were virtually unanimous in diagnosing the market's problem — equity investors were terrified that a sharp resurgence of economic

expansion would put a stop to the four-year decline in interest rates and inflation which has been powering the bull market since 1982.

On the fact on things, such fears might have seemed reasonable enough, if it were not for two paradoxes.

First there is the fact that nothing has really changed in the economic prospects since a week ago, when the stock market leapt to a new high on September 4.

For a while it almost seemed as if Sheikh Yamani of Saudi Arabia had supplanted the Federal Reserve Board's Mr Paul Volcker as the hero of the hour on Wall Street. Why then did equity investors suddenly fall back under the spell of the bond market, which had been falling steadily for the past three weeks?

This question becomes more relevant because of the second paradox about the market's behaviour. What has suddenly frightened investors is not some massive surge of output in an economy which was already overheating.

Analysts were virtually unanimous in diagnosing the market's problem — equity investors were terrified that a sharp resurgence of economic

expansion would put a stop to the four-year decline in interest rates and inflation which has been powering the bull market since 1982.

Almost any reasonable reading of recent economic indicators seems to suggest that the markets have little to fear in the wake of a resurgence of inflation or overheated economic growth.

Most economic forecasters expect GNP growth to continue ambulating along in the present 2 to 3 per cent range for the rest of this year and into 1987 — those economists who disagree with this consensus are virtually unanimous in expecting slower, not faster growth.

And while inflation is universally expected to accelerate from the negligible levels of 0 or 2 per cent recorded in the last few months, as the effects of higher oil prices and a lower dollar make themselves felt, there is no evidence to suggest that inflation rates above 4 per cent or so in the next year or two.

Even a 4 per cent inflation rate would be too high for a bond market where yields on long-dated Treasury bonds had been falling towards the 7 per cent mark.

To justify yields as low as that, a further twist of disinformation or even an actual recession might have been required. Thus the sharp reversal in the bond market in recent weeks as fears of recession reeked aroused no particular consternation — analysts disagreed among themselves on whether inflation and the economy were actually picking out boom or routs.

The behaviour of the equity market is another matter entirely. Traditionally, equity markets thrive on the kind of steady growth with moderate inflation which most US forecasters are expecting. Why then have equity investors so abruptly lost their nerve?

The easiest answer is that perhaps they haven't. There are plenty of analysts still willing to argue that the long-term bull market which began four years ago is far from over and that the upward trend will reassert itself once

the current shakeout is over. The market had been rising almost vertically throughout the first half of this year and while the peak which was hit on September 4 was widely regarded as reasonably soundly based, many analysts who can now see in retrospect that the market was severely overbought and due for a sharp correction on purely technical grounds.

These technical problems have been enormously amplified by a factor which has not been mentioned in the last few months: come to dominate market gossip — the so-called "programme trading", in which huge blocks of shares, sometimes worth hundreds of millions of dollars are bought and sold automatically by computers with little or no human intervention. Some market analysts report that as much as 40 per cent of Thursday's record trading was set off by these computer programmes — and according to Mr Allen Sinal, chief economist of Shearson Lehman, such programme trading has at least doubled the fall in the market during the last two days.

The way these programmes operate might have been specially designed to stiffen the fluctuations in the market, which in turn transform small changes in sentiment or economic fundamentals into big boom or routs.

The simplest such trades are pure insurance operations, in which a pension fund might, for example, sell futures contracts when it perceives the market is falling in order to protect the value of its underlying investment portfolio.

and compensates the pension fund for its underlying equity losses. In the process, however, a selling panic may have been set off in the futures markets which finds its way back into Wall Street.

A more important and sophisticated form of programme trading arises from the small turn which institutions can make by selling futures contracts on the Standard and Poors 500 index, and simultaneously buying the actual shares which that index represents.

Pressure will certainly mount on the Securities and Exchange Commission to investigate the programme traders' activities with a view to curbing the market's excessive volatility, for there can be little doubt that swings of the kind seen on Thursday will deter small private investors from getting involved in the market.

But even if the market does rebound and stabilise in the near future — and certainly it continues to display its recent manic-depressive mood — it would be a mistake to dismiss Thursday's collapse as a mere technical problem.

For in its obscure Delphi way, Wall Street may after all be signalling the world something ominous and disconcerting.

These long-term worries can be summarised as four interconnected factors:

1. The upward swing of the US and world economic cycle will come to an end sooner or later. Years of recession may have been premature, but eventually there will be a recession which could be greatly complicated by the two other structural problems.

2. The next recession could be much more serious than currently expected because of the enormous growth of the Federal Government's budget deficit, which seems to be continuing unchecked.

3. An even more ominous problem, particularly from the stock market's standpoint, has been the growth of private debt in the US economy. Through leveraged buy-outs and takeovers and equity retirements, the US corporate sector's debt has grown to unprecedented levels, while its creditworthiness has declined.

4. Finally, the markets may be responding to an even more disquieting action which is gradually seeping into investors' stock portfolios: The failure of the falling dollar to restore the health of US exporting industries and to reverse the tide of manufactured imports may not be a temporary phenomenon.

Of course, a few months of disastrous trade figures accompanied by a plunging stock market, can tell us very little about such long-term trends, which have arguably been under way for many years and even decades. But if the market's short-term sentiment really has turned, investors may have to brace themselves for painful soul-searching and hitherto unsuspected gloom.

Men in the News

SIR JOHN READ will be at the Albert Hall tonight singing "Rule Britannia" at the last night of the Proms — and more doubt with gusto. The Trustee Savings Bank of which he is chairman was finally launched into the market yesterday after a tempestuous controversy about its ownership delayed the event by eight months.

But in many ways the task has only just begun. Sir John and his men will shortly have a cool £127m clinking in their pockets — an awesome prospect for an institution born in Britain's grass roots and bred in the best traditions of northern thrift. Are they the types who will invest this immense sum wisely and, in biblical fashion, reap the rewards of their talents? Or will they squander it, or worse still, just bury it?

All through the run-up to the flotation, Sir John, a man of peppery good humour, has refused to be drawn on these sorts of questions, which touch on the TSB's most secret strategies. And yesterday he would only say that he was "not going to dash out and spend it."

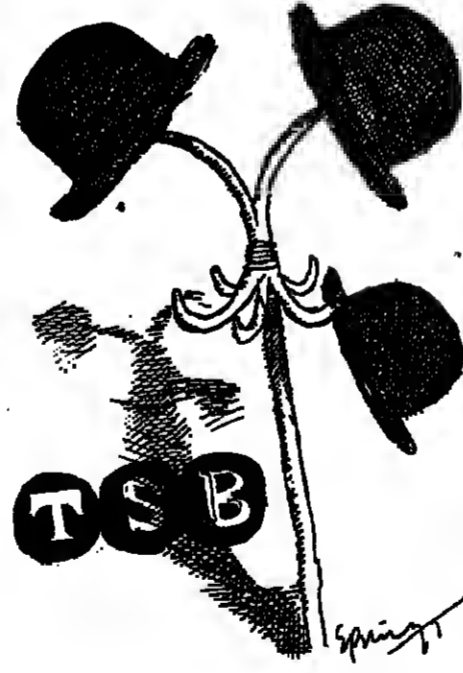
But no one expects the TSB to go on a reckless spending spree. The three men most concerned with managing its new riches have varied, but solid, backgrounds in business, finance and banking, and their attitudes are etched deep with prudence. They are Sir John himself, Philip Charlton, the group managing director, and Derek Stevens, the finance director.

Sir John looks the natural head of the trio. Aged 68, he is a tall, commanding figure with brushed-down silver hair and an expression that suggests slight irritation with all around him. But his manner is genial — as it has had to be in his role as ambassador for the UK's largest-ever bank flotation.

TSB's top team

Into a thrifty future

By David Lascelles



known as a former captain of industry when he ran the EMI Group in the 1970s in the days of the ill-fated body scanner which, after initial success brought the group into big trouble. He took on the chairmanship of the TSB in 1980 expecting it to occupy only half his working week. Instead he found himself thrust into the hurly burly which is now reaching its climax with TSB taking up all his time. There have been "many frustrations" he admits on the "long hard road" which finally ended yesterday, not least when the Scottish lobby managed to hold the flotation up in the courts. "But I was determined to see this through. The TSB has to change." He will be staying on another two years to complete the task.

One of his top priorities has been to beef up the TSB's management for its new role: this has been done by hiring experienced bankers from the clearers and elsewhere, and drawing on Lazard's, his merchant bankers.

"We have some very professional people. But we will not hesitate to seek outside advice," he said yesterday recognising the criticism that "A lot of the money will be spent internally on technology and so on. And we have also said that we may make acquisitions."

One of his top priorities has been to beef up the TSB's

plifies the strong management culture that runs through this sprawling group with its 1,600 branches, most of them away from the south east. The pre-flotation advertising has focused on a generous distribution of bowler hats to "ordinary" TSB customers.

He wants a strong, unified TSB. But he still remembers the days when it was fragmented into 73 tiny local banks which cared for the precious savings of small communities.

"Every November 20, we used to count up the year's interest on the accounts. The next day people would come in with their passbooks. Some of them came in with 12 books — the accounts of a whole family. We're the only bank like that, and that history has gone on." He paused reflectively: "Nowadays, people think that queues are a sign of a badly run bank. It was never

like that at the TSB. Queues were a sign of success. We're a hit like a pub in that respect."

Charlton rejects the idea that individual TSB shares will sell out to big investors, leaving the TSB controlled by faceless institutions like other banks. "Our customers will hand their shares on to their children. I'm certain of that, especially in the north."

While Charlton, and the eight divisional managers under him, will be the people who ultimately spend the £127m, the job of husbanding the resources falls to Derek Stevens, the most "City-oriented" of the TSB's top team. Fluent, precise, this 47-year-old accountant was trained at business school in Berkeley, California, and has followed a wide career through management consultancy, accountancy, Shell and finally UDT, the finance company bought by the TSB in 1981.

Stevens has been putting together the planning and control systems to ensure that the group gets the most it prudently can from its money. This means making complicated calculations about yields and maturities which have entailed 16-hour days in the run-up to the flotation. But he too warns against expecting a big splash.

"If we bought something tomorrow, we'd probably pay too much and have trouble integrating it into the business. We also want to buy well-managed businesses because we don't have a surfeit of good management in the TSB."

THIS ADVERTISEMENT IS ISSUED IN COMPLIANCE WITH THE REQUIREMENTS OF THE COUNCIL OF THE STOCK EXCHANGE.

Application has been made to the Council of The Stock Exchange for the whole of the issued ordinary share capital of Anglo United PLC to be admitted to the Official List. It is expected that dealings will commence on 17th October, 1986.

The shares are being issued as part of a one for one offer for shares in Anglo United Development Corporation Limited. The shares being placed, none of which is available to the public, are to raise the cash forming the consideration to Canadian and US shareholders. All of these shares are subject to a claw-back arrangement.

ANGLO UNITED PLC

(Incorporated in England under the Companies Act 1965, No. 1067258)

Introduction and Placing by Robert Fleming & Co. Limited of Ordinary Shares of 20p each

SHARE CAPITAL

Table showing share capital details: Authorised £21,863,200; Issued and fully paid £16,397,417; Being placed £1,400,000; Being introduced £16,397,417.

PARTICULARS

Listing particulars relating to the Company are available in the Extel Statistical Services and copies of such particulars are also available during normal business hours on any week-day (excepting Saturdays) up to and including 6th October, 1986 from:

ANGLO UNITED plc, Newgate House, Broombank Road, Chesterfield, Derbyshire S41 9QL. ROBERT FLEMING & CO. LIMITED, 25 Copthall Avenue, London EC2R 7DR. CHASE MANHATTAN SECURITIES, Portland House, 72/73 Basinghall Street, London EC2Y 5DP.

and are also available from the Company Announcements Office, Quotations Department, P.O. Box 119, The Stock Exchange, London EC2P 2BT until 16th September, 1986.

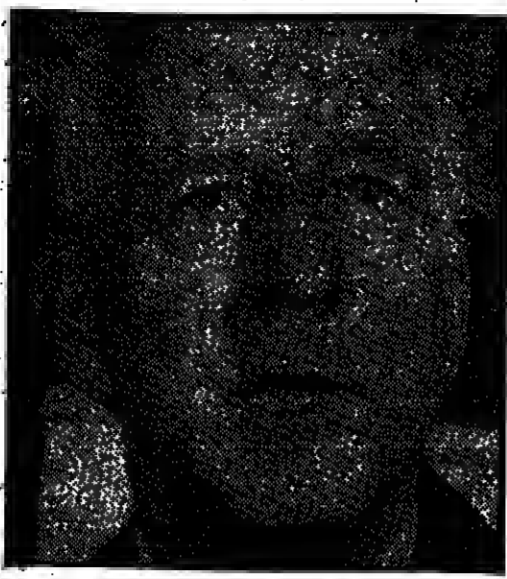
13th September, 1986

Handwritten signature or note at the bottom of the page.

Many ways to win the board game

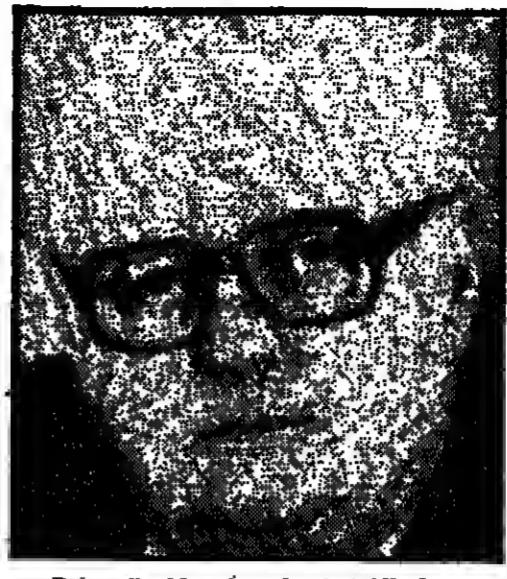
"A BOARD of directors' meeting is mostly a one-way line of communication..."

argue, however, that the promise given to these two cases — and previously in the UK to the sackings and top executive reshuffles at Thorn — EMI, Beecham and STC — demonstrates an increasing and healthy concern over the role of the board.



Ernest Saunders: dual role at Guinness

The Guinness and Allegheny rows have re-opened a debate about the powers of non-executive directors, reports Terry Dodsworth



Robert Buckley: forced out at Allegheny

fees in the £5,000 to £15,000 a year range which fairly repay the amount of work non-executives are expected to perform, but which represent the only financial links with the company.

Second, non-executives are only effective in non-operational strategic management to the extent that they are kept informed about their company.

Third, the frequent combination of the positions of chairman and chief executive is a recipe for conflict.

Opinions on how to structure companies to accommodate these conflicts run the full gamut, from Mr Geneen's view that no executives should be allowed to sit on the board, to Sir Ian MacGregor's contention that the two jobs inevitably go together in modern corporations.

"The idea of a part-time chairman," he says, "goes back to the days when management was a leisurely job in the UK, and the chairman could come in and read the papers for two days a week and feel that he had a grasp of the job."

Between these two extremes there is, of course, the middle way — the notion that in times of crisis the two jobs should be run together, but that in normal periods they can be split.

Mr Geneen's view that no executives should be allowed to sit on the board, to Sir Ian MacGregor's contention that the two jobs inevitably go together in modern corporations because of the intense concentration of resources demanded in top management today.

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role divorced from day-to-day management.

Many independent directors say that it is virtually impossible to establish a general principle to govern the roles of the chairman and chief executive. If the executive is strong and confident enough, they contend, he will be able to take criticism and respond accordingly.

Even so, there are many cases where non-executive directors have proved powerful against ambitious executives. A chairman and chief executive, as Mr Geneen points out, is not only running the company but also running the board and when the crunch comes it requires an enormous degree of shrewdness and determination to stand up against that kind of power base.

There is a story about Mr George Steinhilber, the overbearing majority owner of the New York Yankee baseball team, which illustrates the problem very well.

Mr Steinhilber's view that no executives should be allowed to sit on the board, to Sir Ian MacGregor's contention that the two jobs inevitably go together in modern corporations because of the intense concentration of resources demanded in top management today.

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to dominate the officers around him. Even after a furious row, Mr Ernest Saunders at Guinness remains chairman and chief executive with only a minor dilution of his role; and at Allegheny it required shareholder law suits against the directors to bring about the downfall of Mr Robert Buckley, accused of hypocrisy, extravagance and grave incompetence. It is equally plausible to

The boardroom dynamics described by Sir Michael and Sir Ian have become a widely recognised ideal among today's generation of business leaders.

They do not expect their boards to be push-overs. They anticipate arguments. They say that to try to run roughshod over the opinions of fellow directors would be anathema to them.

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the feeling that the ailments of the UK corporate sector derived partly from the old-boy network where a boardroom job was regarded as a sinecure, and non-executives should be truly independent practising businessmen rather than 'merchant bankers looking for a fee' as one director puts it; and the board should discuss broad strategic issues where the narrow views of operational management can be leavened with the wider vision of experienced executives.

The degree of the changes, helped along by some determined prodding from the Bank of England, is evident from the steady expansion in the numbers of non-executive directors. According to a Bank study, 60 per cent of the boards of the UK's largest companies had three or more non-executives last year, against less than 50 per cent in 1979. By 1985, only 6 per cent of the top companies had no non-executives at all, compared with 14 per cent six years earlier.

The strength of the non-executive contingent on a board has come to be regarded as crucial because of its role in monitoring management. Non-executives are the main line of defence against executive incompetence, incipient megalomania and improper use of company funds. Indeed, Sir John Harvey-Jones, the ICI chairman, believes that in certain areas the function of non-executives has been virtually institutionalised in the leading British companies.

There is "absolute consensus," he says, that the

independent directors set top salaries, a "very broad view" that the non-executives should form an audit committee (a requirement of the New York Stock Exchange since 1978), and "unusual clarity of view" that if the chairman is not performing the only people who can remove him are the non-executives.

Sir Michael Edwards goes further. Independent directors, he says, have a "kind of prerogative" which in a sense "overrules the full board because they in effect hire and fire the chairman and chief executive."

Yet despite the enthusiasm for these changes, have independent directors as yet provided anything more than cosmetic improvements in the majority of UK companies? At one level, in the hiring and firing of senior managers, non-executives have begun to flex their muscles of late. It is hard to find an independent director who does not claim that he has been involved at some point in getting rid of one of his peers, or, equally important, blocking the promotion of a manager who he thought would not be up to the job.

Away from these heavily publicised occasions of crisis management, however, it is much more difficult to establish a balance sheet for boardroom reform. The contribution of a non-executive in the average company is not directly quantifiable, and the evidence is almost entirely anecdotal.

The first point that emerges is that the old-boy network while in retreat, is by no means

Today's "unitary" boards. They should, the argument goes, have a sufficient number of non-executives to counter-balance the executive directors; these non-executives should be truly independent practising businessmen rather than 'merchant bankers looking for a fee' as one director puts it; and the board should discuss broad strategic issues where the narrow views of operational management can be leavened with the wider vision of experienced executives.

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This same executive also believes that far too many outside directors are, as he puts it, "suborned" into effectively losing their independence by accepting consulting contracts and other fee income.

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Opportunity at Leyland

From Mr M. Whiffin. Sir—With the announcement by General Motors of its intention to withdraw from medium and heavy truck production in the UK, there is surely an opportunity for a far-sighted government to strengthen Leyland Trucks' position.

From the Chairman, Doverport Vernon Holdings. Sir—The funeral at Bedford Trucks extends the pathetic tragedy of the decline and fall of British industry—so how many more have to go down before it dawns on this Government that high interest rates are poison to manufacturers?

Why are our politicians and their advisers blind to the consequences of high interest rates? It would appear that demand but also raise costs, and fuddle keep up the pound's exchange rate to encourage imports and depress exports.

For goodness sake, bow can they be so stupid not to see what they are doing?

Non-executive pool of women. From the Chairperson, Faucett Society. Sir—John Chudley wants to know where non-executive directors are to come from (September 9). Why does he, as well as most of the upper echelons of British industry, continue to ignore the 52 per cent of our population which is female?

It is clear, from reading the lists of appointments in the FT, that specific and detailed experience within a particular industry is not always required. Good general executive capabilities, together with experience in the voluntary sector, public relations or Whitehall, is equally appropriate.

Letters to the Editor

Now that most women work for most of their lives, there are many who have acquired this training. Women are often also direct consumers of the goods and services that industry produces, and so can provide an additional, often overlooked, perspective.

Redistributing wealth. From Mr S. J. P. Williamson. Sir—How refreshing to read a thoroughly radical view on tax and benefits from Mr A. Bond (September 9). One addition I would propose to these reforms is to change the tax system from one which produces diminishing returns for effort to one which actually provides an incentive to earn more.

Thus, just as Mr Bond suggests a national minimum income as a right, there should also be a level at which every income earner is regarded as having provided enough contribution towards the state, and can start enjoying an increasing proportion of the fruits of his labours.

In my view this produces at least two advantages: 1—It encourages endeavour

and productivity. 2—It removes the necessity to pay "staggeringly high salaries" in order to reward employees properly. 3—It creates more money to be spent on: leisure, home improvements and—dare one suggest it—domestic staff, thus providing more employment on a formal and regulated basis.

This, surely, is the way to ensure redistribution of wealth—and allow those who have the wit to create it to have more say in how it should be distributed, on a pro rata basis.

A loutish slur on health workers. From Ms V. Cichy. Sir—In his review of "The Maintenance Man" (September 3) B. A. Young states that "Miss Penhaligon is a practising psychotherapist, which perhaps accounts for her agreeing to go to bed with Bob before they have even kissed." The reported tedium of this play is no excuse for such an offensive remark concerning members of the third largest health care profession in the National Health Service.

In a predominantly female profession, which by the nature of its practice has close physical contact with patients, one tends to become used to loutish and silly schoolboy jokes. However to find one such remark in the Financial Times is an unpleasant shock.

Tilting trains across the Channel. From Mr G. W. Ashton. Sir—The penultimate paragraph of the interesting article (September 8) on the possible revival of the tilting train prompts me to wonder how British Rail can envisage the intermixing of high-speed passenger trains with freight trains loaded with heavy lorries. The speed of all trains through the Channel Tunnel can surely be no faster than the slowest and this would mean that the passenger trains would be quite unable to compete with air travel to cities in Western Europe.

port heavy lorries on the back of trains through the tunnel and makes it obvious that the best way to get these vehicles across the Channel is on boats, using the present quite efficient system. The Channel Tunnel could then be reserved for high-speed passenger trains, including those which carry both passengers and their cars using the Motorail system. These cars could be loaded on the trains at the existing Motorail terminals throughout the UK.

Many acres of loading area will be needed for the proposed scheme. That would seem to indicate that there will be extensive delays to lorry traffic using

Bloodhounds on the wrong scent

From Mr R. Apston. Sir—Mr John Griffiths (September 5) repeats the ill-informed slander, popular in the tabloid press for 13 years, that officers of HM Customs & Excise bound the self-employed. I don't know if Mr Griffiths is a crusty old don, fuddled with high-table port, or a jokey student, but he chooses to be insulting, without first-hand knowledge.

Customs officers (there are no "VAT inspectors") use the powers authorised by Parliament only when absolutely necessary. A recent example of Mr Griffiths' "hard workers striving to uphold the fabric of our economy" was the gang who ripped us all off for millions of pounds in the great Kruger-rand swindle. If Customs had no powers, they could not have cracked it.

For securitisation, read disintermediation. From Mr J. D. Lobrano. Sir—Anthony Harris correctly identified a significant development in the financial markets in Lombard (September 5) when he stated that borrowers are increasingly circumventing commercial banks and approaching the capital markets directly to achieve lower costs of funds.

development is more frequently and accurately characterised as "disintermediation" in the light of the removal of commercial banks as mediators in the capital markets, rather than "securitisation" as Mr Harris suggests.

Securitisation usually refers to a different phenomenon whereby debt instruments such as mortgages or car loans are repackaged and used as collateral for securities which are issued to investors.

Life policies and overdrafts. From the Director, Centre for Actuarial Statistics. Sir—Yesterday I was startled to get a letter from my bank manager. It said: "Your suggestion with regard to operating a continuing overdraft facility based on the surrender value of the life policy is not an acceptable course of action..."

Are all banks now so reluctant as the Midland Bank to lend on the security of life policies? Patrick Carroll, 95 Canonbury Road, N1.

the piggy-back scheme and enormous environmental damage to Kent. The tunnel entrance, per se, will cause no more environmental damage than any other of the hundreds of railway tunnels in the UK.

I look forward to travelling by rail on through-trains to Europe instead of having to make my laborious way to London Airport, but I certainly will not bother if my trains are held up by slow-moving freight traffic, making the total journey time even longer.

Wallace Cottage, Ash, near Sevenoaks, Kent.

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BUILDING SOCIETY RATES

Table with columns: Share %, Self-pay %, Other %, and various building society names like Albany National, Ald to Thrift, Alliance and Leicester, Anglia, Barclay, Birmingham Midland, Bradford and Bingley, Bristol and West, etc.

Letters to the Editor

down the drain. To find the means safely to remove each reactor will keep workers in the industry employed for years. This also must be put on the bill, when covering nuclear power costs with other sources.

Will any actuarially-minded reader please estimate the size of premiums now demanded? These must be included in realistic appraisal of Sizewell's cost-effectiveness compared with coal and/or natural energy sources.

As one who studied with excitement the wonderful new opportunities for mankind offered by nuclear physicists, it is painful for me to find that industry now, with letterpress printers, is a shadow of its former self.

Both Three Mile Island and Chernobyl were brought about by that most "uninsurable against" of chances, "the human factor." With logic equal to Mr Taylor's, I suggest that to whether one reactor is 10 per cent safer than another is equally beside the point.

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We'll control Commercial Credit

RODERICK ORAM IN NEW YORK

MR SANFORD WEILL, the Wall Street financier, struck a deal yesterday with Control Data, the struggling US computer maker...

the financial services conglomerate, in June last year, was unavailable for comment yesterday on his plans for Commercial Credit...

autumn. Proceeds would help strengthen its core computer activities and improve its debt-to-equity ratio...



Sanford Weill: finding a financial vehicle

C. H. Tung in \$277m deal to pay for 12 ships

By David Dodwell in Hong Kong

C. H. TUNG, the larger of two Hong Kong shipping groups which are in the process of being rescued after floundering last year...

Agreement on the loan marks the second important step in two weeks towards the reconstruction of the group...

Dollar loses ground

INTERVENTION by the Bundesbank and poor US retail sales figures pushed the dollar sharply weaker yesterday...

£ IN NEW YORK

Table with columns: Spot, 1 month, 3 months, 12 months, Forward premiums and discounts apply to the US dollar

Against the D-Mark it closed at DM 2.0605, down from DM 2.0610 on Thursday...

STERLING INDEX

Table with columns: Sept 12, Previous, 8.30 am, 9.30 am, 10.00 am, 11.00 am, Noon, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm

CURRENCY RATES

Table with columns: Sept 11, Bank of England, Morgan Guaranty, Sterling, US Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table with columns: Sept 11, Bank of England, Morgan Guaranty, Sterling, US Dollar, etc.

OTHER CURRENCIES

Table with columns: Sept 12, Arg/Doll, Aus/Doll, Can/Doll, etc.

Court order blocks Promet foreclosure

By Wong Sui-ling in Kuala Lumpur

PROMET, the financially troubled Malaysian oil rig, construction and property group, has obtained a high court injunction restraining 19 creditor banks from taking action to wind-up the company...

Campeau in \$1.7bn bid for Allied

BY BERNARD SIMON IN TORONTO

CAMPEAU, the Canadian property developer, has decided to launch a US\$1.7-billion hostile bid for New York-based Allied Stores...

price of \$58 a share is well below Allied's asset value. There are also indications that Allied, which operates 24 retail chains in the 46 US states and Japan...

When C. H. Tung floundered, it was committed to buying a total of 24 vessels from Japanese shipyards...

General Felt wins DIY chain

BY WILLIAM HALL IN NEW YORK

GENERAL FELT Industries, a closely-held New Jersey firm which has in the past tried to take over such widely differing companies as Sotheby Parke Bernet, the prestigious auction house...

General Felt wins DIY chain

BY WILLIAM HALL IN NEW YORK

Felt had sweetened its offer to around \$300m, or \$31.50 a share. General Felt increased its bid after a second investor group, led by Merrill Lynch Capital Partners and including members of Color Tile's management...

Color Tile said yesterday that it had agreed to merge with General Felt, which is run by Mr Marshall Cogen and Mr Stephen Swid, after General Felt had sweetened its offer to around \$300m...

Color Tile will then fold Color Tile into one of its subsidiaries and shareholders who did not tender will receive \$31.50 for each share.

Voeest-Alpine raises its loss forecast

BY PATRICK BLUM IN VIENNA

VORST-ALPINE, Austria's state-owned steel, engineering, electronics and trading group, is expected to make losses of up to Sch 7bn (\$455m) this year...

Two Danish industrial art concerns to merge

BY HILARY BARNES IN COPENHAGEN

DENMARK'S two major industrial art companies, Royal Copenhagen and Bing and Groendal, are planning to merge with effect from October 1 in order to strengthen their position in the international markets.

These are skeletons that we are finding in our cellars," said one executive, referring to Voeest's previous management. Dr Lewinsky was appointed earlier this year after the former management had been sacked following the company's record Sch 11.75bn last year.

Wab Kwong's interim operating agreement expired late in August, adding urgency to the search for an acceptable reconstruction plan. Early this week, fewer than half of the group's 46 main creditors had given support for the current set of proposals.

LONDON TRADED OPTIONS table with columns: CALLS, PUTS, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep

Sealion Hotels agrees sale to cover investment losses

BY STEVEN BUTLER IN SINGAPORE

SEALION HOTELS, the troubled Singapore hotel and investment company, has announced an agreement to sell the Hyatt Regency Hotel Singapore to Borneo Properties for S\$183.5m (US\$70.5m) subject to shareholders' approval.

Two Danish industrial art concerns to merge

BY HILARY BARNES IN COPENHAGEN

DENMARK'S two major industrial art companies, Royal Copenhagen and Bing and Groendal, are planning to merge with effect from October 1 in order to strengthen their position in the international markets.

UK interest rates firmer

INTEREST RATES were generally firmer in London yesterday with sterling's overall decline giving cause for concern.

The Bank gave assistance in the afternoon of £29m through outright purchases of £20m of eligible bank bills in band 2 at 9 1/4 per cent and in band 3 £9m of Treasury bills and £46m of eligible bank bills at 8 1/2 per cent.

FT LONDON INTERBANK FIXING

(11.00 a.m. September 12) Six months US dollars

Table with columns: bid offer, bid offer, bid offer, bid offer

UK clearing bank base lending at 10 per cent since May 22

MONEY RATES

Table with columns: Sept 12, Over night, One Month, Two Months, Three Months, Six Months, Lombard 1M/12M

LONDON MONEY RATES

September 12

Table with columns: Interbank, Sterling GDS, Local Authority Depos, etc.

Elsclint reschedules debt

BY JUDITH MALTZ IN TEL AVIV

ELSCLINT, the Israeli manufacturer of medical diagnostic equipment, has signed a capital restructuring agreement with its creditors, the effect of which will be to cancel a large portion of the company's US\$184m debt and to reschedule the balance.

Sealion Hotels agrees sale to cover investment losses

BY STEVEN BUTLER IN SINGAPORE

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WORLD STOCK MARKETS

NEW YORK

Table of New York stock market activity, including columns for Stock, Sept. 12, Sept. 11, and various market indices like Dow Jones, S&P 500, and NYSE.

WALL STREET

Battered by futures sell programmes

WALL STREET was battered by futures sell programmes before stabilizing at a sharply lower level. The market was hit by a series of futures-related sell programmes...

WORLD STOCK MARKETS

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WORLD STOCK MARKETS

Battered by futures sell programmes

WALL STREET was battered by futures sell programmes before stabilizing at a sharply lower level. The market was hit by a series of futures-related sell programmes...

NEW YORK INDICES

Table showing New York stock market indices including Dow Jones, S&P 500, NYSE, and various sector indices like Utilities, Industrials, and Financials.

WORLD STOCK MARKETS

Table of world stock market activity, including columns for Stock, Price, and various international indices like Australia, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Sweden, Switzerland, and Taiwan.

WORLD STOCK MARKETS

Table of world stock market activity, including columns for Stock, Price, and various international indices like Australia, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Sweden, Switzerland, and Taiwan.

WORLD STOCK MARKETS

Table of world stock market activity, including columns for Stock, Price, and various international indices like Australia, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Sweden, Switzerland, and Taiwan.

Friday Stocks Closing... Change... A list of stock prices and their daily changes for various companies and sectors.

Handwritten signature: Jolly in 1980

COMMODITIES AND AGRICULTURE

'Correction' trims \$90 off platinum price

BY RICHARD MOONEY

PLATINUM was once again the highest mover on the world's commodities market this week. After the spectacular rise which took the price to a 34-year high of \$912.50 at the end of last week, precious metals traders finally reached the conclusion that the advance had gone far enough for the time being at least, and that it was time for what euphemistically termed a "correction."



The recent review in the world sugar market, where hopes of an improvement in the supply/demand balance have been fading, continued. Long enough to push the London daily raws price (LDR) to a new 1986 low of \$115 a tonne on Monday. But then the market staged a cautious rally which left the LDR \$5.50 up on balance at \$120.50 a tonne.

US MARKETS

COCOA FUTURES rose strongly, with the leading December delivery breaking long-term resistance levels at \$2,200 per tonne before settling \$43 higher on the day. A limit-up move on the London market on renewed fears of crop damage to Ivory Coast plantings and reports that an interim agreement ahead of the official new ICCO pact would return to the firm tone of the cocoa market which had been interrupted this week by producer offerings. Gold led a recovery on the precious metals markets, closing \$8.6 higher on the day on a mixture of technical and fundamental factors.

NEW YORK COCOA 10 tonnes, \$/tonne Sept 2182 2182 2182 Oct 2194 2194 2194 Nov 2206 2206 2206 Dec 2218 2218 2218

SUGAR WORLD

Table with columns: Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep. Rows: Close, High, Low, Prev.

CHICAGO

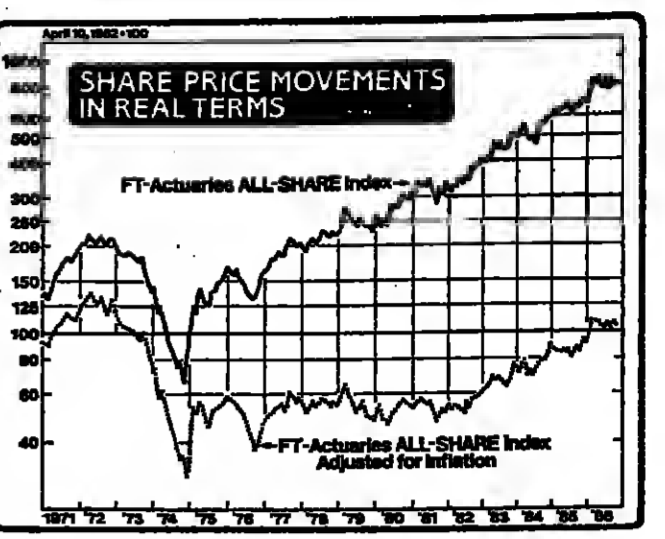
Table with columns: Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep. Rows: Close, High, Low, Prev.

NEW YORK

Table with columns: Sept, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep. Rows: Close, High, Low, Prev.

Wild price gyrations follow Wall Street slide

Account Dealing Dates Oct 15, 22, 29, 30, 31, 1986. The high drama on Wall Street produced wild price gyrations on a constant change of mood in London markets yesterday. Sentiment was completely dominated by news likely to influence the US market and feelings ranged from initial optimism to mid-afternoon relief and then to total perplexity. Heavy bouts of selling and buying brought chaotic scenes to the two main investment sectors, and left dealers and investors dazed.



Harris Queensway, at 236p, declined 10 apiece, while Dixons cheapened 6 at 368p. Storehouse, however, improved to 345p in the wake of a Rowe and Pitman "buy" circular, but later reacted to 335p before closing unaltered on the overnight level of 343p. Double-figured falls hittered commodity prices. French connection declined 15 at 515p and Moss Bros lost 20 at 510p.

WEEKLY PRICE CHANGES

Table showing weekly price changes for various commodities including Metals, Grains, Oils, and Other Commodities. Columns include Latest prices, Change on week, and 1986 High/Low.

INDICES

Table showing various indices including Reuters, Dow Jones, and COCOA. Columns include Date, Index value, and Change.

COFFEE

Table showing coffee prices for various grades and origins. Columns include Grade, Price, and Change.

SOYABEAN MEAL

Table showing soyabean meal prices for various grades. Columns include Grade, Price, and Change.

ALUMINIUM

Table showing aluminium prices for various grades. Columns include Grade, Price, and Change.

ZINC

Table showing zinc prices for various grades. Columns include Grade, Price, and Change.

COPPER

Table showing copper prices for various grades. Columns include Grade, Price, and Change.

GOLD

Table showing gold prices. Columns include Price, Change, and High/Low.

GRAINS

Table showing grain prices for various types. Columns include Type, Price, and Change.

POTATOES

Table showing potato prices. Columns include Type, Price, and Change.

WHEAT

Table showing wheat prices for various grades. Columns include Grade, Price, and Change.

GAS OIL FUTURES

Table showing gas oil futures prices. Columns include Month, Price, and Change.

MEAT

Table showing meat prices for various types. Columns include Type, Price, and Change.

SUGAR

Table showing sugar prices for various grades. Columns include Grade, Price, and Change.

FREIGHT FUTURES

Table showing freight futures prices. Columns include Route, Price, and Change.

NICKEL

Table showing nickel prices for various grades. Columns include Grade, Price, and Change.

SOYABEAN MEAL

Table showing soyabean meal prices for various grades. Columns include Grade, Price, and Change.

WHEAT

Table showing wheat prices for various grades. Columns include Grade, Price, and Change.

WHEAT

Table showing wheat prices for various grades. Columns include Grade, Price, and Change.

WHEAT

Table showing wheat prices for various grades. Columns include Grade, Price, and Change.

SILVER

Table showing silver prices. Columns include Price, Change, and High/Low.

WHEAT

Table showing wheat prices for various grades. Columns include Grade, Price, and Change.

WHEAT

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Table showing wheat prices for various grades. Columns include Grade, Price, and Change.

WHEAT

Table showing wheat prices for various grades. Columns include Grade, Price, and Change.

Mountleigh buys Hoover building

THE ROOVER building in London's Western Avenue, one of Britain's most decorative industrial headquarters and a landmark since the 1930s, has been sold to Mountleigh, the fast growing development group. The art deco building was hastily listed for its architectural quality by the Government several years ago following approval over the demolition of the Firestone building, another scheme by architect Wallace Gilbert. The building's future seems assured as part of a redevelopment of the 6.5 acre site, yet it is to be retained in its original form. Hoover ceased manufacturing on the site in 1982. The headquarters staff of about 450 will be offered work by Mountleigh when redevelopment is complete and after Hoover has decided on the relocation of administrative, technical and marketing functions.

STOCK EXCHANGE DEALINGS

Details of business shown below have been taken with consent from last Thursday's Stock Exchange Official List and should not be reproduced without permission.

CORPORATION & COUNTY

London & Lancashire 1994-2001 21114
Birmingham District 1994-2001 21114
Hull 1994-2001 21114

UK PUBLIC BONDS

1984-1993 474
London & Lancashire 1994-2001 21114
Birmingham District 1994-2001 21114

STERLING ISSUES BY OVERSEAS BORROWERS

American Medical Int'l 2000-2011 425
Aster Bank 1984-2000 299 4

FOREIGN STOCKS

(coupons payable in London)
Citicorp 1994-2001 21114
Citicorp 1994-2001 21114

BANKS, DISCOUNT

Bank of Ireland 1994-2001 168
Bank of Scotland 1994-2001 168

BREWERIES

Allied-Lion 1994-2001 151
Allied-Lion 1994-2001 151

COMMERCIAL INDUSTRIAL

A&F 1994-2001 151
A&F 1994-2001 151

PLANTATIONS

Anglo-Eastern Plantations 1994-2001 21114
Anglo-Eastern Plantations 1994-2001 21114

RAILWAYS

Canadian Pacific 1994-2001 21114
Canadian Pacific 1994-2001 21114

SHIPPING

Compass Lines 1994-2001 21114
Compass Lines 1994-2001 21114

UTILITIES

British Gas 1994-2001 21114
British Gas 1994-2001 21114

WATERWORKS

British Waterways 1994-2001 21114
British Waterways 1994-2001 21114

INVESTMENT TRUSTS

British American 1994-2001 21114
British American 1994-2001 21114

INSURANCE

British American 1994-2001 21114
British American 1994-2001 21114

UNIT TRUSTS

British American 1994-2001 21114
British American 1994-2001 21114

MINES-MISCELLANEOUS

British American 1994-2001 21114
British American 1994-2001 21114

MINES-SOUTH AFRICAN

British American 1994-2001 21114
British American 1994-2001 21114

PROPERTY

British American 1994-2001 21114
British American 1994-2001 21114

FINANCIAL TRUSTS

British American 1994-2001 21114
British American 1994-2001 21114

W-1-Y-Z

British American 1994-2001 21114
British American 1994-2001 21114

FINANCIAL TIMES STOCK INDICES

Table with columns: Index, 1988, 1989, 1990, 1991, 1992, 1993, 1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030.

THURSDAY'S ACTIVE STOCKS

Table of active stocks for Thursday, listing stock names, prices, and changes.

YESTERDAY'S ACTIVE STOCKS

Table of active stocks for yesterday, listing stock names, prices, and changes.

5-DAY ACTIVE STOCKS

Table of active stocks over a 5-day period, listing stock names, prices, and changes.

RISES AND FALLS YESTERDAY

Table showing rises and falls in stock prices from yesterday.

NEW HIGHS AND LOWS FOR 1986

Table of new highs and lows for the year 1986.

LEADERS AND LAGGARDS

Table of leading and lagging stocks, listing stock names, prices, and changes.

NEW HIGHS (35)

Table of new high stocks (35).

NEW LOWS (33)

Table of new low stocks (33).

BRITISH FUNDS (4)

Table of British funds (4).

NEW HIGHS (35)

Table of new high stocks (35).

NEW LOWS (33)

Table of new low stocks (33).

SPECIAL LIST

Special list of stocks, listing stock names, prices, and changes.

RULE 534 (1)

Text describing Rule 534 (1) regarding stock market regulations.

RULE 535 (2)

Text describing Rule 535 (2) regarding stock market regulations.

RULE 535 (3)

Text describing Rule 535 (3) regarding stock market regulations.

RULE 535 (4)

Text describing Rule 535 (4) regarding stock market regulations.

RULE 535 (5)

Text describing Rule 535 (5) regarding stock market regulations.

RULE 535 (6)

Text describing Rule 535 (6) regarding stock market regulations.

RULE 535 (7)

Text describing Rule 535 (7) regarding stock market regulations.

RULE 535 (8)

Text describing Rule 535 (8) regarding stock market regulations.

RULE 535 (9)

Text describing Rule 535 (9) regarding stock market regulations.

RULE 535 (10)

Text describing Rule 535 (10) regarding stock market regulations.

RULE 535 (11)

Text describing Rule 535 (11) regarding stock market regulations.

RULE 535 (12)

Text describing Rule 535 (12) regarding stock market regulations.

RULE 535 (13)

Text describing Rule 535 (13) regarding stock market regulations.

RULE 535 (14)

Text describing Rule 535 (14) regarding stock market regulations.

RULE 535 (15)

Text describing Rule 535 (15) regarding stock market regulations.

RULE 535 (16)

Text describing Rule 535 (16) regarding stock market regulations.

RULE 535 (17)

Text describing Rule 535 (17) regarding stock market regulations.

RULE 535 (18)

Text describing Rule 535 (18) regarding stock market regulations.

RULE 535 (19)

Text describing Rule 535 (19) regarding stock market regulations.

RULE 535 (20)

Text describing Rule 535 (20) regarding stock market regulations.

LONDON RECENT ISSUES

Table of recent issues with columns for Issue, Price, and other financial metrics.

Table titled 'FIXED INTEREST STOCKS' listing various fixed interest securities.

Table titled '"RIGHTS" OFFERS' listing rights offers for various companies.

Remuneration data summary text regarding company remuneration.

EUROPEAN OPTIONS EXCHANGE

Table of European Options Exchange data with columns for Series, Vol., and other option metrics.

RESIDENT ABROAD advertisement for a magazine, including contact information for Janice Liversidge.

BANK RETURN table showing financial data for the week ending September 10, 1986.

AUTHORISED UNIT TRUSTS

Table of Authorised Unit Trusts listing various trusts and their details.

FT UNIT TRUST INFORMATION SERVICE

Large table of FT Unit Trust Information Service listing numerous unit trusts and their performance metrics.

Table of Scottish Unit Trust Managers listing various Scottish unit trusts.

AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various insurance and unit trust products, including Western Unit Trust Managers, City of Edinburgh Life Assurance, and others, with columns for product names and prices.

Table listing various insurance and unit trust products, including Equitable Life Assurance Society, Imperial Life Assurance Co, and others, with columns for product names and prices.

Table listing various insurance and unit trust products, including National Provident Institution, Norwich Union Assurance, and others, with columns for product names and prices.

Table listing various insurance and unit trust products, including Scottish Life Assurance, Scottish Widows' Group, and others, with columns for product names and prices.

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INSURANCE, OVERSEAS & MONEY FUNDS

Handwritten note: "Handwritten note at top center of the page, possibly a signature or initials." The text is illegible due to cursive handwriting.

Table of financial data for various insurance and overseas funds, including company names, fund names, and numerical values.

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Money Market Trust Funds

Money Market Bank Accounts

TRADITIONAL OPTIONS

3-month call rates

Table of traditional options and 3-month call rates, including various financial instruments and their associated values.

Vertical text on the right side of the 'TRADITIONAL OPTIONS' section, possibly providing additional details or notes.

LONDON SHARE SERVICE

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'Shorts' and 'Five to Fifteen Years'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'Over Fifteen Years' and 'Unquoted'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'BANKS, HP & LEASING' and 'CORPORATION LOANS'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'COMMONWEALTH & AFRICAN LOANS' and 'FOREIGN BONDS & RAILS'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'AMERICANS - Cont.', 'CANADIANS', and 'RECENTLY LISTED'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'RECENTLY LISTED' and 'BUILDING, TIMBER, ROADS - Cont.'. Includes a note: 'The following are listed in the Building, Timber, Roads and Drapery and Stores sections of the share market...'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'BEERS, WINES & SPIRITS' and 'HOTELS AND CATERERS'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'HOTELS AND CATERERS' and 'INDUSTRIALS (Miscellaneous)'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'BUILDING, TIMBER, ROADS - Cont.', 'DRAPERY & STORES - Cont.', and 'ELECTRICALS'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'CHEMICALS, PLASTICS' and 'FOOD, GROCERIES, ETC.'

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'INDUSTRIALS (Miscellaneous)' and 'ELECTRICALS'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'INDUSTRIALS (Miscellaneous)' and 'ELECTRICALS'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'INDUSTRIALS - Cont.', 'ELECTRICALS', 'FOOD, GROCERIES, ETC.', and 'HOTELS AND CATERERS'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'INDUSTRIALS (Miscellaneous)' and 'ELECTRICALS'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'INDUSTRIALS (Miscellaneous)' and 'ELECTRICALS'.

Table with columns: Stock, Price, High, Low, Change, Yield. Includes sections for 'INDUSTRIALS (Miscellaneous)' and 'ELECTRICALS'.

Handwritten text: 'دائرة المصارف' (Banking Department)

Handwritten scribble at the top center of the page.

INDUSTRIALS - Continued

Table of industrial stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

LEISURE - Continued

Table of leisure stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

PROPERTY - Continued

Table of property stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

INVESTMENT TRUSTS - Cont.

Table of investment trusts including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

FINANCE, LAND - Cont.

Table of finance and land stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

MINES - Continued

Table of mining stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

PLANTATIONS

Table of plantation stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

INSURANCE

Table of insurance stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

PROPERTY

Table of property stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

INVESTMENT TRUSTS

Table of investment trusts including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

FINANCE, LAND, etc

Table of finance, land, and other stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

MINES

Table of mining stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

PLANTATIONS

Table of plantation stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, high, low, and volume.

Notes and regional/irish stocks information at the bottom of the page.

Flotation values TSB at £1.5bn

BY DAVID LASCELLES, BANKING CORRESPONDENT

A PRICE OF £1.5bn was set yesterday on the Trustee Savings Bank group, which is about to become the largest new company to be floated entirely on the UK stock market.

After allowing for this, the TSB will raise £1.36bn for itself from the flotation, though allocations of free shares to employees and other expenses will reduce the net proceeds to £1.27bn.

Hurd and Lawson fire first shots in autumn tax debate

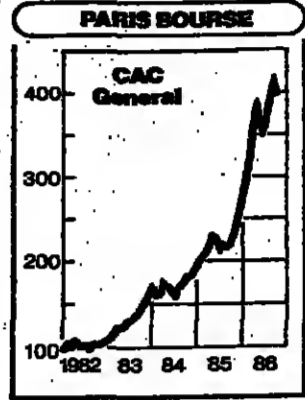
By Peter Riddell, Political Editor

FIRST SALVOES in the Cabinet's usual autumn exchanges about public expenditure and taxation priorities were fired yesterday by Mr Douglas Hurd, Home Secretary, and Mr Nigel Lawson, Chancellor of the Exchequer.

THE LEX COLUMN

TSB raises its bowler

Index fell 27.3 to 1270.9



Markets

Confusion in the markets on the scale of the past two days is fortunately rare. Financial markets have always been liable to turn on a dime, given suitable encouragement, but for equities in New York and London to make four major changes of direction in 24 hours without any substantial news to work on is rather unusual.

US may curb Japanese financial institutions

BY IAN RODGER IN TOKYO

THE US has threatened to restrict the operations of Japanese financial institutions in America unless Japan opens up its short-term financial markets.

Mr Goyton said the Japanese Finance Ministry was prepared to consider any application from a US securities firm.

Mr Mulford retorted that it was easy for Japanese companies to adapt to conditions in the US because they were given wide freedom.

In fact the multiple is more demanding than that of any of the four English leagues, while the TSB profits of £201m pre-tax forecast for 1986 represent an increase of 19 per cent.

Continued from Page 1

IBM

as a "special opportunity" to leave the corporation. However, yesterday's announcement of the "1986 retirement incentive" was the first time it had modified its retirement plan, said a company official.

Unilever quits packaging areas by sale of Thames Case division

BY TERRY DODSWORTH IN NEW YORK

UNILEVER, the Anglo-Dutch consumer products group, yesterday sold the corrugated division of its Thames Case subsidiary to ASSI, of Sweden, thereby concluding its retreat from the corrugated and solid case packaging business.

UNILEVER said the bulk of the packaging industry is being acquired by large pulp and paper manufacturers to tie up a market for their kraft paper products.

The five plants in the corrugated division are at Purfleet, Warrington, in Cheshire, Abercarn in Gwent, Northampton, and Cumberland in Strathgry.

CHIEF PRICE CHANGES YESTERDAY

Table listing price changes for various commodities and currencies, including Blue Bird Confect, DSC Hides, and others.

WORLDWIDE WEATHER

Table showing weather forecasts for various cities worldwide, including Alicante, Algiers, Ankara, and others.

Markets plunge

into Treasury bill futures, and options and futures on broad-based stock indices, in the US.

Some analysts said the fall showed the nervousness of many investors in what is now a volatile and highly-priced Tokyo market.

Training 'must lose frightening image'

BY THE START of the 1990s, most young people would leave school well prepared for work in terms of qualifications and ability, MSC Director Mr Geoffrey Holland, Manpower Services Commission Director told the Institute of Careers Officers in Cardiff yesterday.

Delta advertisement featuring the Delta logo, 'CONCENTRATION OF PURPOSE', 'DIVERSITY OF PRODUCTS', 'STRENGTH ACROSS THE BOARD', and financial data for Delta Group p.l.c.

Registered at the Post Office, Printed by St. Clements Press for and published by The Financial Times Ltd.

July 1986

WEEKEND FT

Saturday September 13 1986

MARKETS • FINANCE & THE FAMILY • PROPERTY • TRAVEL • MOTORING • DIVERSIONS • HOW TO SPEND IT • BOOKS • ARTS • TV

THE PERSONALISED letter landing on the doormats of tens of thousands of households in recent weeks screams: "Inside are six chances to win the £100,000 jackpot. Just think what you could do with the £100,000 prize. Would you buy a new car or a villa abroad? Or would you splash out on foreign travel or invest it to provide a second income?"

This tempting bait is not aimed at luring the unwary into buying a set of encyclopaedias or cookery books from the "Reader's Digest." Instead, it is the latest marketing drive from the Consumers' Association, publisher of "Which?" magazine and assorted self-help books. "Which?" is the bible of the affluent middle-classes. It details the best buys from damp-proofing to dishwashers—the "how to" of survival in the consumer jungle. It sells each month to about 800,000 well-beeled members and helped the association to an accumulated surplus last year (it is a non-profit making body) of £2.2m.

Yet its hard-sell tactics are seemingly at odds with the message it preaches: is the spirit of consumerism being blighted by such blatant commercialism, or is it just another example of how even consumer protection bodies in Mrs Thatcher's Britain of the late 1980s have to help themselves? The answer, it seems, lies somewhere in between. "We have to be commercial to survive—it's as fundamental as that," says Peter Goldman, director of the association for the past 22 years. But there are those who have worked at the association during the Golden Era who think otherwise. "It's too concerned with making money," suggests one. "The way in which the magazines are marketed has always been a case of contention."

Many still recall the shock that went through the organisation a decade ago when spiralling costs and falling subscriptions forced a 15 per cent cut in staff. "We simply didn't believe it," remembers another former member of staff. "It was suddenly losing the innocence of childhood."

Yet Goldman's level-headed approach appears to have paid off. The association is in its strongest-ever financial position and its aggressive marketing has led to a surge of new subscribers: it confidently expects to reach 1m members over the next few years. At the same time the association is, at a crossroads. Within the next few weeks a successor is expected to be named to replace the retiring Goldman, who leaves next March.

He or she will be taking over at a time when the consumer movement in Britain seems uncertain of its role in the late 1980s and beyond. Should more pressure be placed on government for example, to extend the web of consumer protection legislation? Or should the consumer movement adopt a more aggressive, Ralph Nader-style approach to hitting the corporate sector where it hurts most—in its pocket through consumer boycotts and court action?

If there is now some uncertainty over the future role of the consumer movement in Britain—and more specifically, the part the Consumers' Association has still to play—it once seemed unlikely that such an organisation would ever get off the ground. Comparative product testing along the lines carried out since the 1930s in the US by the Consumers' Union and published in a magazine called "Consumer Reports" was felt by many to be too advanced for the UK. It was believed that British legal laws were too strict, and that the Press was likely to boycott publishing such tests because of pressure from advertisers.

David Churchill evaluates the achievements of 'Which?' — nearly 30 years after its foundation

The middle-class bible

Moreover, preliminary market research suggested that housewives had no conscious desire for such information. The exact origins of "Which?" are surrounded by folklore. But the generally accepted version ascribes the idea to Mrs Dorrie Goodman, a young, newly-married American woman who was studying at the London School of Economics. Determined to have a warm house as protection against the English climate, she searched for the British equivalent of "Consumer Reports" so that she could decide which central heating system to install.

When told there was no such magazine, she set about starting one. She and her husband along with Michael Young (later to become Lord Young of Dartington), and a small group comprising economists, lawyers, engineers, and journalists, formed the association and prepared a dummy publication along the lines of the US magazine.

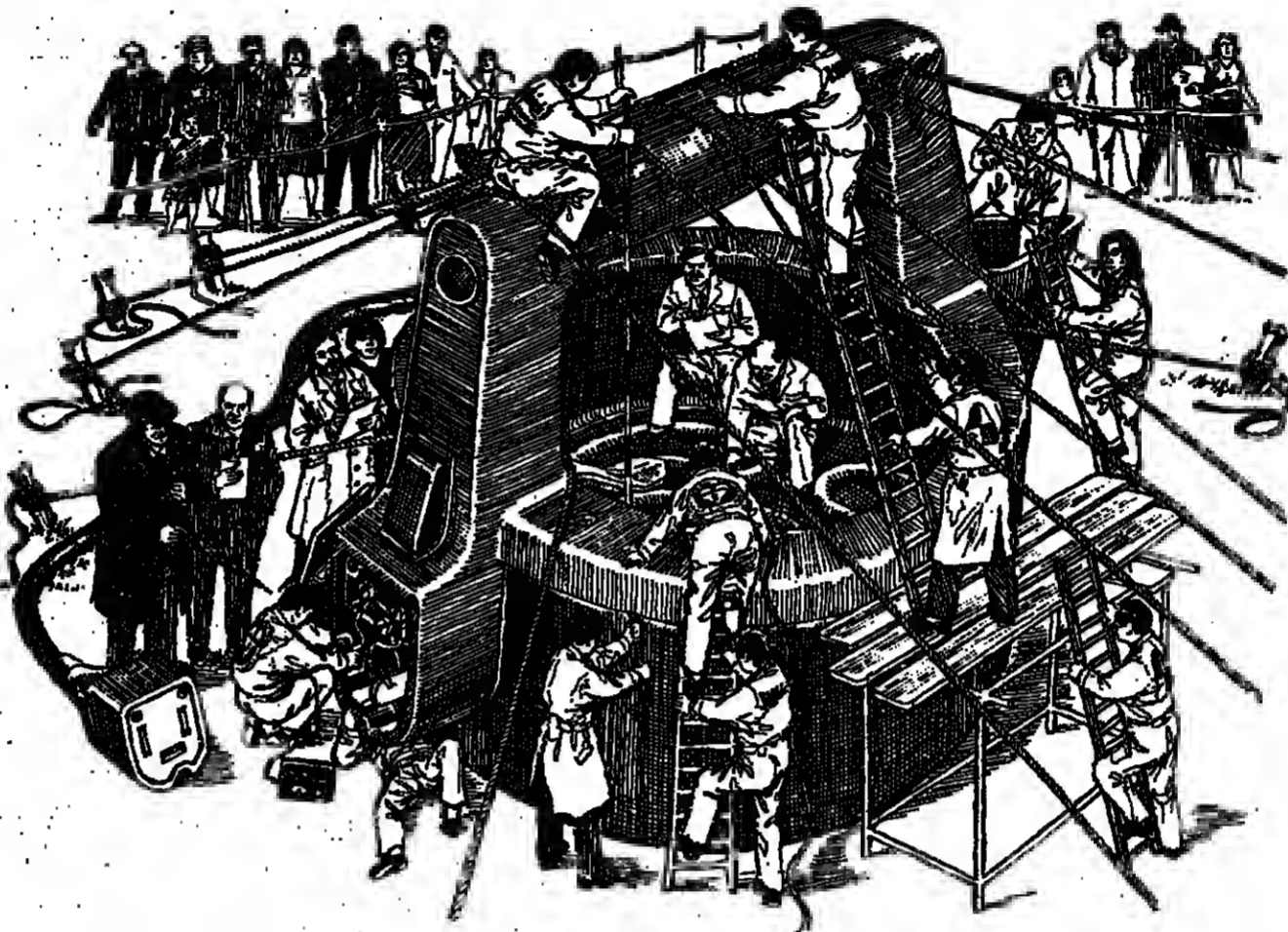
But basic market testing of this dummy—simply by knocking on doors and asking housewives what they thought of it—failed to evoke much enthusiasm. Soon afterwards, Mrs Goodman returned to the US, leaving Michael Young and the others to soldier on with plans for the launch. They felt that, despite all the potential problems, a magazine offering comparative product testing was needed and could be made to work. The shopper, they believed, was at a continual disadvantage, especially as newer, technologically-advanced products became more generally available in the post-war years.

The first issue of the newly-named "Which?"—the brainchild of one of the founders at a late-night session when names such as "Consumer," "Shopping," or "Value for Money" had been bandied about without much enthusiasm—eventually appeared in the autumn of 1957. It contained rudely critical reports on brands of electric kettles, sunglasses, sporting powders, cake mixes, aspirins, two cars (reprinted from a Swedish test report) and a think-piece on no-nor cottons.

It was an instant success. Prior to its launch, the association had debts of £187. But thanks to massive publicity surrounding its launch, the tiny exchange in London's Bethnal Green which served as offices was soon awash with some 10,000 subscriptions at 10s (50p) a time.

In some respects not much has changed in the intervening 29 years. This month's edition of "Which?" looks at aspirin-based hangover cures, products such as best buys in radios and refrigerators, car reliability and corrosion, and a think-piece on what to do about stress.

But over the past three decades the CA has grown from rather an elitist clique of middle-class do-gooders—it is only within the past few years that all subscribers have been made full members with voting powers to elect the association's governing council—to become the largest consumer organisation in Europe, with a turnover last year of £22m and employing over 400.



Peter North

Moreover, it is also a major publishing house in its own right: apart from selling 705,000 copies of "Which?" each month, the CA also publishes "Holiday Which?" four times a year, "Gardening Which?" ten times a year, the fortnightly "Drugs and Therapeutics Bulletin." (Overlapping subscriptions means that the association's actual voting membership is less than total subscription, at approaching 800,000.) It also publishes some 50 books, ranging from the ever-popular "Good Guide" to new titles such as "Understanding Mental Health."

Underpinning the association's activities are its own product-testing laboratories based in an ex-Beecham lab in Harpenden, north of London, where facilities include computer-controlled environmental rooms and cabinets, photometric equipment for testing cameras, and endurance rigs for life tests on electrical and mechanical products. Not only do the labs carry out most of the research work for "Which?" reports but they also work on a commercial basis for government departments and international agencies such as the World Health Organisation.

Such commercial research and testing

work earned the CA almost £760,000 last year—another example of the association's commercial-mindedness along with its aggressive direct marketing campaigns. It spends over £2m a year on its promotional activities helping it to maintain a renewal rate of about eight out of every 10 subscribers, who pay £31 a year for the basic "Which?"

Peter Goldman is unrepentant about his emphasis on running the association on a sound commercial footing. "If Nigel Lawson had gone totally mad last year and imposed VAT on books and magazines, it would have cost us £2.5m a year, but we would have survived, and survived quite comfortably," he says. "We couldn't have said the same 10 years ago. It is desperately important that the association survives as an independent organisation. Anything set up by the Government can be dissolved at a whim, as happened when the old Consumer Council was abolished in 1971."

Goldman's belief in a self-sufficient consumer organisation is very much in keeping with Mrs Thatcher's philosophy of self-help, and may owe something to his own background. Having been with the Conservative Central Office, Goldman, who considers himself an "un-

repentant Butskellite," then lost the previously safe Tory seat of Orpington in Kent to the Liberal Eric Lubbock in one of the most famous by-election upsets of the 1960s. Shortly after that, in 1964, Goldman joined the Consumer Association as director.

He has no doubt, however, of the philosophy and motivation which guides most members of his staff. "This is an organisation motivated with the desire to rectify an intolerable imbalance in society—between the power of producers and sellers and the relative weakness of buyers," he claims. "We are an information collective if you like, providing the information to enable consumers to win the battle in the marketplace."

Yet there is little doubt that the association remains heavily skewed towards the affluent, southern-based, middle-classes—the very consumers who are most articulate and intelligent and probably in least need of protection. Goldman has lived with such criticisms for most of his time as director, and not surprisingly disagrees that the CA exists in some elitist ivory tower. "Our first responsibility must be to our subscriber members who provide the bulk of our revenue. Without them we could

not exist. But we have for a long time accepted that we have a wider responsibility to consumers as a whole. This 'guilt complex' was tackled in two different ways. In 1971 Goldman persuaded the CA's council to provide funds for an experimental consumer advice centre in Keothia Town, north London. It proved a huge success and enabled the association to persuade local authorities and the Labour administration in the mid-1970s to support the creation of a national network of such centres. At their peak, there were some 128 advice centres throughout Britain. In the 1980s, however, the onset of economic recession and the *laissez-faire* attitude of the Thatcher Government reduced these numbers to 81. "The idea will come back into favour," insists Goldman.

His second approach to the problem was to divert funds and resources towards active campaigning on consumer issues on behalf of all consumers. "When I first came here we were positively against campaigning," he recalls, "since we felt that this was best carried out by the State-sponsored Consumer Council." But its abolition in 1971 and the association's growing desire to spread its wings away from comparative product testing, led to a conscious decision to tackle broader consumer issues.

The first success was the 1971 Unsolicited Goods and Services Act—legislation which enables consumers to throw away unsolicited products without facing legal wrangles. It was steered through by David Tench, a former Inland Revenue tax lawyer who had recently joined the association and who has subsequently become virtually the public face of the CA through his television and radio programmes with Jimmy Young and Esther Rantzen. Even the return of the National Consumer Council in 1975 did not dampen the association's new-found enthusiasm for campaigning issues. Over the years, it has achieved some notable legislative successes, such as ending the solicitors' virtual monopoly over conveyancing, and tackling broader issues such as the nationalised industries, National Health Service, and problems arising from the Common Market. There have also been notable failures as well, not least the failure to achieve liberalisation of the Sunday trading laws in England and Wales.

"If we are to regard ourselves as an information collective, then campaigning is the dividend," says Goldman. This year the association is spending some 6 per cent of its £22m income on campaigning. According to Goldman, no subscriber has ever objected to the use in this way of the association's funds.

Has all this effort actually changed anything? The UK consumer movement in the late 1980s is clearly in need of a new sense of direction. British consumers are in theory well protected by a comprehensive network of consumer protection laws but, in practice, their lot is far from bappy one. Public services continue to decline while rogue traders flourish—prompting the Office of Fair Trading recently to call for a new law putting the onus firmly on all companies to trade fairly. Grass-root consumer activists of the late 1980s, moreover, are focusing increasingly on specific issues—be it housing or demands for additive-free food—rather than working through the established system. "Whoever succeeds Goldman in the CA's hot-seat will have more to worry about in the years ahead than simply presenting the winning cheques to its prize-draw bonanzas."

The Long View

Understanding those election jitters

THE City clearly does not believe the opinion polls at the moment. The Conservatives are doing far worse than in previous election cycles when they were in power, and if voting in a coming election netched present intentions, Labour would possibly be in with an overall majority. However, there seems to be next to no serious money that believes a word of this.

The clearest marker is the price of British Telecom shares. Their heavy fall from their peak represents simply a realisation that you do not turn public ser- vants into entrepreneurs simply by selling shares to the public; if BT behaves on the whole like a sleepy monopoly, the shares the fully priced. There is no visible discount for Labour's intentions.

However, BT is almost entirely British-held and would be threatened only by an outright Labour victory. If you look at securities which are widely-held internationally, notably at gilts, a different picture emerges. Gilts have been doing even worse than US bonds in the past two or three weeks and now offer a yield that is a downright insult to a Prime Minister who campaigns, above all, on her victory over inflation.

This could be the doing of Chancellor Nigel Lawson. His endless doom-laden warnings about British wages do not seem to have made much impression in British boardrooms but could still frighten investors in New York or Rabat, or their advisers in London. It seems likelier, though, that the advice does not concern British wages, which have been stuck in a groove for a long time, but the British political scene. The advisers may be net fancy the chances of Labour leader Neil Kinnock but they don't fancy Mrs Thatcher's either. Clearly, a British investor will want to form his own judg-

With party conference time here, the City seems uninterested. But Anthony Harris suspects that some foreign investors are already hedging—which offers a warning and perhaps an opportunity, too



ment of the political prospects and their economic implications; for if overseas sentiment is over-valuing Mrs Thatcher and excessively discounting any alternative, the smart move is to accommodate foreign hedging, treating it as a buying opportunity. The gilt market offers such an opportunity now, if the unanimous City comment

up to a fortnight ago had any rational foundation.

However, this comment is based on economic rather than political prospects, and needs to be put into a political context; and the first point that needs to be grasped is that a hung parliament is probably more of a threat to sterling (and thus to the gilts market) than an out-

right Labour win. This is the result of just one of Labour's proposals—the tax incentives to encourage institutional investors to bring their money home.

This has been examined fairly closely in the City and the general verdict is that the scheme would work. Over a period, quite a proportion of the £100bn of foreign assets which British investors have acquired during the oil boom would come home—more than enough, in most views, to offset foreign selling of British holdings. It is a hung parliament, with no repatriation scheme to offset the absence of Mrs T., which poses the bigger short-term threat.

A purchase of gilts, then, is effectively a bet on a decisive outcome to the next election, either way. This could be a nervy business, although the running yield would offer some consolation to people who do not pay too much tax.

The more interesting question, to those of an analytic rather than a gambling turn of mind, is to assess the implications for the real economy—and thus in the long run for equities—of a political change. This might look like an impossibly speculative problem but, in fact, there is quite a lot which can be guessed fairly reliably, and it is certainly not all bad.

First, the chances appear reasonably high that any alternative to Mrs Thatcher would greatly increase the chances of Britain joining the European Monetary System. An incoming Chancellor would probably get strong briefs to this effect from his own officials and from the Bank of England; he could get a good case from Mr Lawson, too. Experience in France, especially, suggests that this would be a financially encouraging step, especially for gilts.

Second, any change of government would mean an increase in public sector investment, and steps to damp down consumer borrowing and spending; a hedge portfolio would be relatively long on construction and short on retailing. Also, it would probably mean some restoration of tax incentives for investment in expensive, possibly paid for by higher corporation tax—bad news for sleepy, cash-rich companies but good for old-fashioned growth stocks.

The inflation outlook is harder to read, but probably not too gloomy. This is partly because the international climate is getting more deflationary at the moment, and partly because both the Opposition parties are quite attached to some sort of incomes policy approach which might enjoy at least a honeymoon success. Socialist models from Sweden to Australia will be cited in the propaganda. If the world economy is strong, a consensus approach would stand a better chance than experience might credit it with. If the world economy is doing really badly, inflation will be the least of Britain's worries.

For the private investor, of course, there is one nightmare which will not affect the market or the economy at large too heavily: the clear hint from Shadow Chancellor Roy Hattersley on Thursday that a Labour government would be looking to capital gains as an important source of revenue—perhaps even lumping them in with income, US style. Except for those miserly enough to emigrate, the right response is surely that of a reader who commented on the general City horror at the original (Tory) speculative gains tax. "Dear Sir," he wrote, "Re speculative gains tax: bow do I qualify?"

CONTENTS

Diversions: when underwear became lingerie	XIII
Finance: the Great Investment Race	V
Motoring: small cars, big performance	X
Property: improvements that don't sell	VIII
Sport: Birmingham and the Olympics	XVI
Travel: China from Ming to Deng	X
Arts	XV
Books	XV
Bridge	XV
Chess	XV
Classical	XV
Diversions	XII, XIII
Finance and Family	IV, V, VI, VII
Gardening	XII
How To Spend It	XIII
Motoring	X
Property	VIII, IX
Sport	XVI, XVII
Stock Markets	II
London	III
Teletext	III
Travel	X
Wine	XVII

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MARKETS

New York's hysteria gives City a jolt

WALL STREET led the way for the London market this week, and a bumpy ride it was, too. An attempted rally on Monday afternoon was knocked for six when the Dow opened lower, and equities were looking quite steady again on Thursday until Wall Street fell through the floor. Yesterday's further setback was more or less inevitable, given the scale of the US declines.

Why should London care if New York gets hysterical? The answer is to be found in the gilt-edged market. Whereas equities had enjoyed several weeks of almost uninterrupted gains from their low point early in August, the price of government securities had continued to drift. Nothing much happened in the money markets over the period of the equity rally, with three month inter-bank rate hovering around 10 per cent. But the yield on 10 coupon long dated gilts climbed by well over a quarter of a point, and by Thursday night was up to 9.9 per cent.

This flattening of the yield curve suggests that investors in London were beginning to share the worry about the medium term outlook for inflation which seems to have been the main reason for the US sell-off.

The prices of equities and of gilt-edged securities cannot move in opposite directions for ever. Gilts came under increasing pressure in the early days of this week, with falls of roughly 3 points by Thursday night. And there were further sharp declines as the market opened yesterday morning.

So equities were ripe for profit taking after a five-week rally which had taken the All-Share Index up by nearly a tenth. It would have taken a very stout hearted investor to ignore the headlines in yesterday's newspapers.

Of course, it is much too early to say whether this is anything more than a temporary setback. Until the past few days, the gilt edged futures market had been moving for some time in a very narrow trading range, suggesting that not all the pressures are on the downside. Gilts still appear quite attractive relative to US bonds, and it looks as if the Government is well up to target with its funding efforts and so may not be especially pressed to sell more stock for the time being.

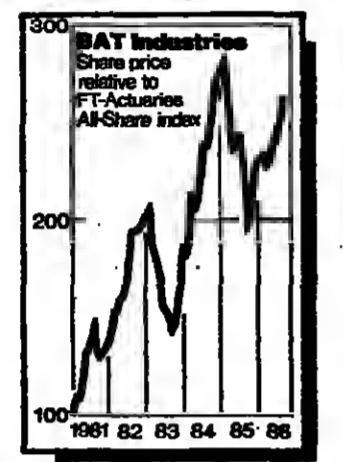
The big question continues to be about the outlook for interest rates around the world. Another poor set of money supply figures this week more or less wiped out any lingering hopes of an imminent cut in UK rates. On Thursday, the West

German Bundesbank again resisted international demands for lower German rates. Yet, the world economy is still looking fragile, and the one thing that seems certain is that governments everywhere will fiercely resist any upward movement in short term interest rates.

It has not been all macro-economics and monetary aggression of the US declines.

London

gates this week, there have been lots of interesting company announcements to divert the mind. On Monday, Labour sketched out its plans for bringing BRITISH TELECOM back under public control — a fear which has led to marked weakness in the share price during recent weeks. Although the plans brought a fierce response from chairman Sir George Jefferson at the annual meeting on Wednesday, at least the proposals do not look anything like outright confiscation. Meanwhile the first quarter figures were bang in line with



market expectations, showing a profit rise of around an eighth. The prospective yield is over 6 per cent, and for most of this week the shares looked noticeably steady while all around them sagged away.

BRITISH AEROSPACE is another privatised company which has shown a disappointing share price performance lately, but there were some encouraging features in its interim results on Wednesday. The orders backlog is up by more than three fifths, mainly — though not entirely — thanks to its big Saudi contract, and the reported profits growth would have been usefully greater but for a strike at the company's military plant at Warton in Lancashire this summer.

The company aims to make up lost production by the end

of the year, and looking further ahead it has a decent chance of steady earnings gains. The military workload is well balanced, thanks both to the Saudi contract and the emergence of the new European fighter around the end of the decade. Interest receipts are rising, and following the closure of the Weybridge factory (at a cost of £44m) there is continued scope for cost reduction elsewhere.

The company is confident that the fall in the price of oil will not upset the performance of its Saudi contract, which is being financed by way of oil shipments from the Saudis. And although it is committed as a member of the Airbus consortium to the development of a new generation of long range airliners, it will only go ahead if the big risks that would be involved are borne by taxpayers rather than its own shareholders. The company also seems to rank well down the list in the Labour Party's priorities for any future renationalisation. It all sounds quite promising from the point of view of the investor, and the shares have looked steeper than most.

Another of Britain's biggest companies, BAT INDUSTRIES, reported figures this week — and they looked rather good. First half profits were up by 23 per cent, and although growth is not likely to continue at that pace over the rest of the year, an overall rise of perhaps a sixth looks possible. The prospective dividend yield is probably about 4 per cent, and the dividend cover is so fat that higher payments seem more or less assured for as far ahead as the eye can see.

All the same, there does not seem to be too much enthusiasm for the company's shares at present. The interim figures were boosted by some exceptional gains, and, right at the heart of the business, the US tobacco subsidiary is still having a dreary time. Its profits performance contrasts unfavourably with that of its main US rivals, and although the current half may look better in America, BAT has yet to show that it can check the decline of its main brand.

And what about GUINNESS? Well, the tartan terrorists stayed away from its special meeting in droves — depressed, no doubt, by their soccer team's overwhelmingly boring draw with Bulgaria on Wednesday. The Guinness board won support for its board structure by an overwhelming majority, and will now get on with its attempt to whip the Scotch whisky industry into shape.

Richard Lambert

HIGHLIGHTS OF THE WEEK

Table with columns: FT Ordinary Index, FT Govt Securities Index, AE, AFV, Appledore (A and F), BICC, Barrick Mines, Beazer (C.H.), Belcher Brewery, Burmah Oil, Costain, Dew (George), Good Relations, Howden Group, Lucas Industries, MIM Holdings, Marler Estates, Rowntree Mackintosh, Shell Transport, Titeghur Jute. Includes columns for Price, Change, 1986 High/Low, and Wall Street vibrations.

Buy-outs lead to listings

IN RECENT months, the management buy-out has emerged as a fertile source of new entrants to the USM. But the buy-out is a relatively recent phenomenon and the first detailed research on it, published last week, suggests that the flow of buy-out companies to the USM, and the main market, has only just begun.

Coincidentally, the two companies which joined the junior management buy-out last week — Creighton Laboratories and Newage Transmissions — are both the products of buy-outs.

Creighton Laboratories, which manufactures natural beauty products from seeds, flowers, herbs and fruit for Body Shop and Crabtree & Evelyn, made a sparkling debut. Its shares rose to an immediate premium of 152p from the placing price of 130p when dealings began on Monday, and reached a peak of 195p in the course of the week.

The company was formed in the 1950s but was sold to the retailing group, Dorothy Perkins, in 1974. The management mounted a buy-out in 1975 when Dorothy Perkins was taken over. Newage is involved in the more prosaic business of manufacturing gearboxes and axles for use in arduous conditions. The progress of its share price has been more prosaic, too, rising from 70p of placement to a high of 79p.

The company is the product of two management buy-outs. The business that now forms

Newage was sold to Charterhouse, which then combined the industrial interests with its financial interests in the 1960s. It became part of the management buy-out from Charterhouse which formed the industrial holding company, Poragon, in 1984, and staged its own buy-out in the following year. In the next few months — once the USM new issues market has recovered from the inevitable lull before and after the Big Bang — a stream of management buy-out companies intend to join the junior market.

Hall's Garden Products, which manufactures garden furniture and glass conservatories, proposes to come to the USM in November. Thermofelt, a producer of acoustic ceilings, which staged a recent management buy-out from the privately

owned shopping firm, H. N. Barnea, plans a flotation early in 1987.

Perhaps the most colourful buy-out issue will be that of Hornby the model train and toys manufacturer, which will come to the USM in early November in an offer for sale through Laing and Cruckshank which should capitalise the company, at just under £15m.

Hornby survived the collapse of two successive parent companies — Lines Bros and Dumbe Comber Marx — only to lurch into losses, and receivership, in 1981. The management team spent a year scouting about frantically for finance and eventually assembled a rescue package of institutional investors led by Citicorp. Since the buy-out, Hornby has survived the intensely competitive conditions in toy markets, and the model train has staged something of a

resurgence thanks to Thomas the Tank Engine, while the launch of a rather whimsical collection of dolls, the Flower Fairies, has led to successful expansion into other areas of the toy market.

According to a study published last week by the Centre for Management Buy-Out Research at Nottingham University, the value of buy-outs staged each year has increased from just £50m in 1981 to £1,250m last year.

There is a huge number of companies which staged buy-outs in the early and mid-1980s now preparing for flotation," said David Carter, head of management buy-outs at accountant Peat Marwick Mitchell. "Flotations are inevitable because they represent the most profitable exit for the institutions which backed the buy-out."

The venture capital funds which provide buy-out capital operate within an intensely competitive marketplace. The average fund expects compound growth of between 30 and 50 per cent a year and expects some form of "pay-back" from its investments within three and five years. A flotation represents the swiftest form of pay-back.

But will the USM be attractive to buy-out companies? The Nottingham research suggests that it will. Thus far, almost 60 per cent of the buy-out flotations have opted for the USM, including companies such as Keyes Crispe, Goodhead Print and Adam Leisure.

The size of buy-outs is letting bigger, which might encourage a flow of companies onto the main market, but companies are choosing to go public far sooner after their buy-outs, which should stimulate a stream of new issues for the USM.

Alice Rawsthorn

COMPANY NEWS SUMMARY

TAKE-OVER BIDS AND MERGERS

Table with columns: Company bid for, Value of bid per share, Market price, Bidder. Lists various companies and their market status.

PRELIMINARY RESULTS

Table with columns: Company, Year, Pre-tax profit, Earnings per share, Dividends per share. Lists companies and their financial performance.

INTERIM STATEMENTS

Table with columns: Company, Half-year, Pre-tax profit, Interim dividends per share. Lists companies and their interim financial results.

Watch the wonder of Woolworth

WOOLWORTH produces its first results since fighting off the Dixons bid on Wednesday, and shareholders who supported the home team will be looking for a figure which reaffirms their faith in its management.

They should not be disappointed. Comet and B & Q are both thought to have been trading strongly and the Woolworth chain itself should be abounding useful gains as its policy of switching to higher margin lines continues.

The difficulty is that the full-year forecast of £105.5m made during the bid is little guide to the figures for the half-year. July because of the group's heavy seasonal bias towards the second half. Analysts are expecting anything from £11m to £20m compared with £7.5m last time, but a figure below £15m would be seen as disappointing.

Stronger US profits will

enable UNITED BISCUITS to announce interim pre-tax profits of £47m on Wednesday, up from £36.5m last year. Reebler remains the market leader in the US soft cookie market and has diversified into dessert products and snack foods. The US figures will also benefit from a first-time contribution from Early California Foods.

In the UK, a drop in restaurant profits caused by the decline in tourism will be offset by strong performances from KP Foods. Interest charges will fall as the company benefits from the proceeds of Merch's rights issue, but the latter will restrict earnings per share growth.

RIO TINTO-ZINC was beset by a number of adverse factors in its first half and will certainly be unable to match last year's interim figures when it reports on the six months to June on Thursday.

Commodity prices generally were depressed during the period, with copper prices 20 per cent lower, aluminium 15 per cent lower and zinc 39 per cent lower than in the same period last year. Meanwhile, RIZ's oil interests

were hit by the collapse in the oil price, and income from Australia will have been halved by a long strike at its CRA subsidiary. Some mitigation will have come from efficiency gains, but even so the group will be hard pushed to achieve net profits of £55m against £115m last time.

ENTERPRISE OIL has seen its shares halve in value but will be feeling a bit more content

Results due next week

about the outlook for prices when it announces interim figures on Friday. On the basis of an average oil price of \$15 a barrel for the North Sea, analysts were looking for net income of £12m with every \$1 above this average producing another £5m net on an annualised basis.

It appears that \$15 is a critical level for Enterprise — for at this price the net dividend is covered by earnings and therefore the hope is that the total dividend will be maintained. Dalgety has been pursuing for

some time a policy of diversification from its Australian trading base and that will protect it from the full impact of the decline of the Australian dollar. But Marton Brower and Balfour Guthrie in the US are both expected to show disappointing figures and the UK agricultural services and supply division should show little growth. An extraordinary provision of £25m against probable commodity losses at Gill and Dufus is likely in the aftermath of the tin crisis.

The food and wine division will benefit from some loss elimination, due to the sale of R T French to Pillsbury. But the household and toiletries division, which includes Airwick and levatory cleaners, is still the largest contributor to group profits. US figures will depend on the success of the newly-launched Magic Musbroom air freshener.

Boosted by the first year's contribution from Gill and Dufus, DALGETY'S preliminaries on Monday should reveal pre-tax profits of around £75m, compared with £67.5m in the previous year. Dalgety has been pursuing for

Table with columns: Company, Announcement date, Dividend (p), Last year, Final, This year. Lists companies and their dividend information.

INTEREST RATES: WHAT YOU SHOULD GET FOR YOUR MONEY

Table with columns: Quoted rate %, Compounded return for taxpayers at, Frequency of payment, Tax (see notes), Amount invested £, Withdrawals (days). Lists various investment options and their returns.

* Lloyds Bank, † Halifax, ‡ Held for five years. § Source: Phillips and Drew. ¶ Assumes 4 per cent inflation rate. 1 Paid after deduction of composite rate tax, credited as net of basic rate tax. 2 Paid gross. 3 Tax free. 4 Dividends paid after deduction of basic rate tax.

OFFERS FOR SALE PLACINGS AND INTRODUCTIONS

IFICO—Vendor placing of 5.67m shares at 75p. MID-Sussex Water Co.—Placing £3m 11 per cent red stock 2012-16 at 110. Sandell Perkins—Offer for sale of 8.5m shares at 185p.

RIGHTS ISSUES

Appleyard Group—To raise £3.2m through a one for three rights issue at 125p. Beazer, C.H.—To raise £18.5m to a two for three rights issue at 180p. Comtech—To raise £2m through an issue of 11 per cent convertible unsecured loan stock 1996: £5m to be raised through a rights issue on the basis of 11 nominal for every 35 shares held.

MARKETS

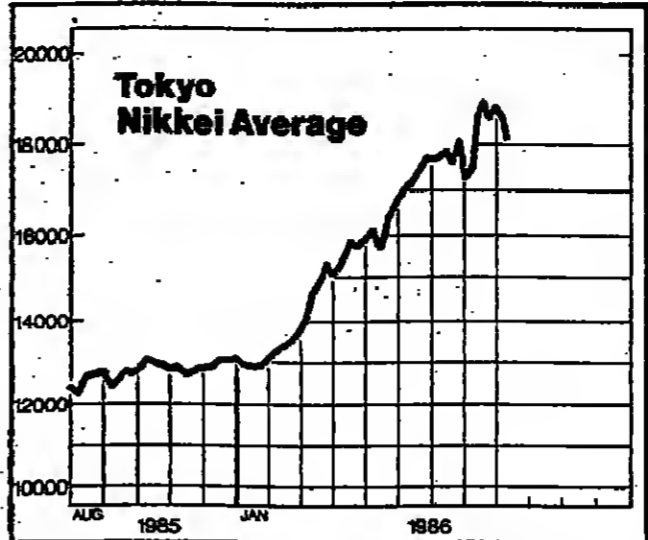
Plunge... but no panic

NOT EVEN a record plunge on Wall Street on Thursday could bring the Tokyo stock market out of an uncharacteristic torpor that has gripped it since the beginning of the month.

And the word is that the torpor will continue for a while yet, mainly because the brokers are, for the moment, not that interested in generating sales.

It is difficult to say if this torpor is the result of boredom or paralysis brought on by a state of high anxiety. Certainly, the ingredients for both are present.

And, given the high prices, it is difficult to argue that this is a plateau from which shares will soon soar to new heights.



Tokyo

Industries and Ishikawajima-Harima (IHI) continue to figure prominently in the most active lists. Their popularity is due mainly to the high volume of shares available for trading and to their hidden property assets.

Analysts tend now to concentrate on the reasons why the market should not fall, rather than on causes for it to rise. Chief among the arguments against a fall is the tremendous amount of surplus money accumulated in Japan, and the lack of attractive alternatives for savings.

Gold holds on

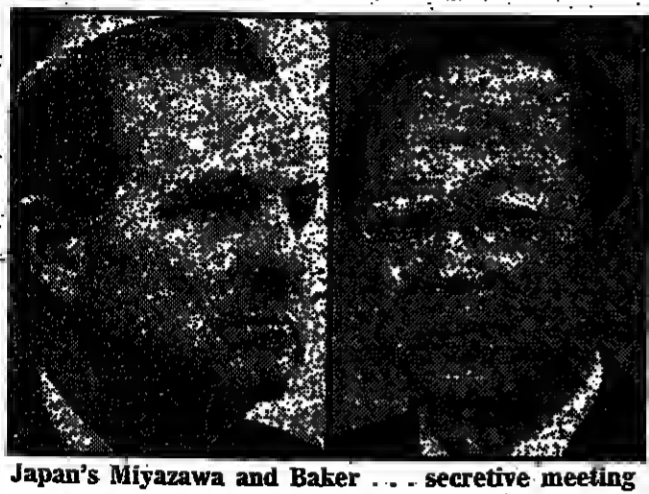
THE RISE in gold prices this week began to acquire an increasing momentum of its own. After following in the wake of platinum for most of the summer, gold this week held on to its gains while platinum fell back sharply.

R43.8m more than compensated for unchanged income from platinum, which was hit by labour troubles at Impala Platinum earlier in the year.

Mining

The climb in platinum prices, inspired by fears of interruption of supplies from South Africa, has been so rapid and precipitous that some profit-taking by investors seemed inevitable.

Keys says that a further moderate improvement can be expected in the second half, but that the rate of improvement has been slower than anticipated.



Japan's Miyazawa and Baker... secretive meeting

Bewitched and bothered

TINKLING cow bells and idyllic scenery provided a soothing if somewhat surreal background yesterday for the leaders of the world's futures and options industry as they learnt of Wall Street's record sell-off.

Though the term covers any computer-assisted purchase or sale of a basket of stocks, it is most often used to refer to arbitrage plays involving the stock market on the one hand and stock index futures and options on the other.

The quarterly expiration of the futures and options contracts—the so-called triple-witching hour which will occur next Friday.

As programme trades were apparently unwound. Lewis Horowitz, president of the New York Futures Exchange, seemed to voice the latter answer when he asked: "After yesterday, why do you think that next Friday will be important?"

put their money are going to have second thoughts," Auch said. The widespread opinion at Buergerstock, however, was that Thursday's drop was not due to selling by arbitrageurs, but to selling pure and simple, whether computer-aided or not.

Futures

generated reaction to fundamental economic factors, or whether it represented the triple-witching hour in advance. Under this scenario, a sharp fall in futures prices made it profitable to unwind arbitrage positions prematurely, buying futures and selling stocks.

Walter Auch, chairman of the Chicago Board Options Exchange, echoed some of the widespread concern: "Programme trading could be doing a good deal of harm," he said, calling for a thorough examination by the Securities and Exchange Commission going far beyond investigations of the triple-witching hour alone.

Brodsky, president of the Chicago Mercantile Exchange, the CME and other exchanges, however, have been co-operating with the SEC in its efforts to iron out the triple-witching effect and new measures to handle it will be applied on Friday.

Investors who are more cautious of gold point out that only a few weeks ago US markets were more concerned about deflation than inflation. They add that inflationary fears should sober or later prompt a rise in interest rates, increasing the attraction of holding money once more.

Stefan Wagstyl

FT FINANCIAL TIMES CONFERENCES
FINANCING TOMORROW'S WINNERS
Robinson College, Cambridge
28 October, 1986
Cambridge is unique in the UK in its concentration of young, science-based companies. The 'Cambridge Phenomenon' has become widely known and written about. Do these companies have what it takes to develop into tomorrow's winners? Or are they ready targets for North American corporations hungry for new technology?

BIG FISH P.L.C.
Small Fry
How our small-scale companies can become large-scale investments.
Catch a company at the right moment in its development, and for a relatively small investment you can reel in some record-breaking returns.
TR Trustees Corporation has proved it. For details, dip into our Annual Report. We think you'll be hooked.

FINANCE & THE FAMILY

Alice Rawsthorn announces a competition that gives City high-flyers a chance to show their skills

The challenge of a lifetime

COMPETITION has always been an integral part of life in the City. In the approach to deregulation, it has become more competitive than ever.

The race has been conceived by Charity Projects, an organisation which stages events and entertainments to raise money for charity.

At the end, the "original" £35,000 portfolio will be returned to the Pru. Surplus capital, or the profits made by each team on the original investment, will go to Charity Projects for donation to a range of charities for the homeless, the disabled and for drug and alcohol victims.

Each team can chop and change the composition of its portfolio as often as it likes. The progress of each portfolio will be monitored by the WM Company, the computer services division of the stockbrokers, Wood Mackenzie.

ing from the stockbroking establishment to a Japanese securities house: Bell Lawrie, the Edinburgh stockbroker, is one of the largest regional broking houses.

City's most prestigious corporate stockbrokers and has emerged as one of the most active houses in expanding its interest in preparation for the Big Bang. It has forged a link with the US banking group, Security Pacific.

● L. Messel is one of the leading brokers in equities and gilt-edged stock on the London market. Messel is now part of Shearson Lehman, a subsidiary of American Express.

● The Prudential is the largest insurance company in the UK with more than £2bn of funds under management representing almost 34 per cent of the entire equity market.

Home Farm Trust and SHAPE. The Home Farm Trust provides long-term care for mentally handicapped adults. It will receive 30 per cent of the money raised and will use it towards building a new home in Bedford.

The rest will be donated by Charity Projects to a range of charities. Charity Projects' policy is to donate to the less emotive causes which find it difficult to raise money by orthodox means.

Here's a chance to develop a mythical portfolio and win unit trusts worth £2,500

WHILE THE City professionals juggle the merits of Chicago pork bellies against equities and financial futures in the Great Investment Race, the readers of the Financial Times can enter an investment race of their own — the FT Readers Race, in which they can test their investment skills.

In the Great Investment Race, six top teams from the City will compete to see which can earn most money for charity by managing £35,000 investment portfolio for a year.

The Readers Race "portfolios" will remain unchanged throughout the year. So the skill for entrants will lie in guessing which combination of companies in the FT-SE 100 Index would produce the most profitable investment. The win-

And one for the readers

ning entry will be the portfolio with the highest value on September 23 1987 the day the Great Investment Race ends. The money raised from entry fees will be donated by Charity Projects — organiser of the Great Investment Race — to charities for the homeless, and for young people with drug problems.

To avert the risk of a tie, entrants will also be asked to predict the level of the FT-SE 100 Index on September 23 1987. Because the investment portfolio will remain unchanged throughout the course of the race, the FT has made a number of assumptions to take account

of developments that could affect the share prices of FT-SE 100 companies in the next year.

● In the event of a rights issue entrants will be deemed to have sold a proportion of their rights in order to buy the maximum possible number of new shares in the company.

● Any dividends paid by the company in the course of the race will be retained by the entrant — without incurring interest — and added to the value of the portfolio at the end of the year.

All these developments, and the progress of the Great Investment Race, will be monitored for the Prudential by the computer specialist, WM Systems, and the portfolio monitoring house, the WM Company.

The Great Investment Race



A.R.

Behind the contest is a group dedicated to raising money for deserving causes

THE Great Investment Race is being organised by Charity Projects, a group which stages events and entertainments to raise money for people in need.

Charity Projects was founded two years ago by Jane Tewson who was working as a project co-ordinator for Mencap, the charity for the mentally handicapped.

"There were three aims for Charity Projects," she says. "First, to establish a resource and information centre for other charities; second, to encourage charities to work together; and third, to organise fund-raising events for the less emotive causes which find it difficult to raise money by conventional means."

The first Charity Projects venture was the Nether Wallop weekend — an arts festival in the tiny Hampshire village which assembled a varied crew of professionals — including dancers Lynn Seymour and Wayne Sleep, actors Sir Michael Hordern and Jenny Agutter, and comedian Rowan Atkinson.

Helping people in need

As Charity Projects has developed, it has increased the amount of money raised — from £300,000 in its first 18 months to a projected £850,000 this year. Its donation policy has broadened accordingly, from projects for the unemployed to charities for drug abuse, the homeless and the disabled.

"We deliberately choose the less emotive causes," says Jane Tewson. "Most of the money we raise goes to organisations whose resources are too small to raise money on their own and which are less appealing to individual charity donors."

To ensure that every penny of the money raised goes to charity, rather than being swallowed up by overheads, Charity

Projects is funded entirely by sponsorship.

Jane Tewson's salary is sponsored as is that of co-organiser Fiona Halton, who joined Charity Projects earlier this year after having conceived and run British Film Year. The office space is donated, Auditing and legal work is done free of charge. Photographers, graphic designers, an advertising agency, even motorcycle couriers offer their services free.

Some of the sponsorship is done directly. Nabisco provides food for the theatrical events, for example, and firms handle publicity. Some is done indirectly. A group of companies including Barclays Bank, the National Westminster, GEC and WEA Records sponsor salaries.

Charity Projects has been working on plans for the Great Investment Race since the beginning of the year including securing sponsorship from the Prudential, mapping out rules and regulations, and assembling teams from the City to compete.

"The idea behind Charity Projects is that we organise events which are interesting in themselves and in which various people use their own particular skills to raise money for charity," says Fiona Halton. "So, for Comic Relief we went to the comedians and asked them to use their gifts for making people laugh to raise money for famine relief. For the Great Investment Race, we have gone to the City to ask the brokers and fund managers to use their investment skills for charity."

A.R.

Financial Times Newsletters - vital news, analysis, predictions and inside information simply unavailable elsewhere

The Financial Times has a separate newsletter division which publishes twenty-six titles covering key business areas. You will almost certainly find at least one of them of direct interest to you. As you'll see from the list below, each of our regular newsletters has been designed to be of practical assistance to senior decision makers within a particular industry or profession.

FAST DELIVERY OF INFORMATION Within hours of the last copy being written, the newsletter is printed and in the post — first class or airspeeded. INSIDE INFORMATION AND PROFIT OPPORTUNITIES Great emphasis is placed on providing you with information that can be acted upon immediately. You get comprehensive updates and news reports plus informed, analytical comment. Our editors are not shy in venturing their opinion and much of their comment contains uncannily accurate prediction. We often receive inside information from industry

contacts which has not been published elsewhere. Our reporting style is balanced and impartial with a nose for hard fact as opposed to suppliers' hype. Whenever relevant, our newsletters are indexed for ease of reference, and we are always pleased to supply a back-up research service to our subscribers. We will also supply you with a binder to store back copies. FROM £15 A MONTH FT Newsletters are priced according to their depth of coverage and frequency of publication. A typical monthly — such as Energy Economist — will cost £15 a month.

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1986/87 INDUSTRIAL TECHNOLOGY FUND

Formed by Industrial Technology Securities Ltd., 54 St. James's Street, London SW1A 1JT

John Edwards looks at a national institution as its 125th birthday looms

Savers with nothing to declare

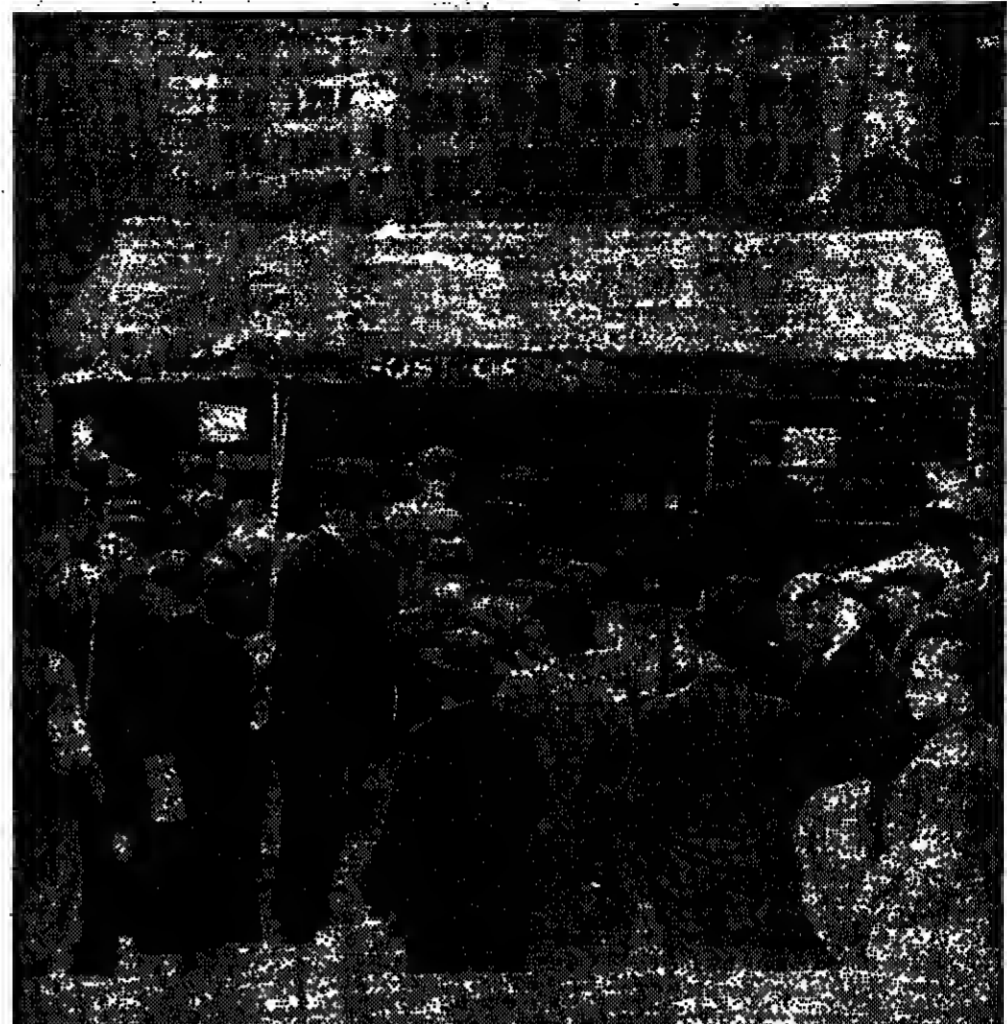
NATIONAL Savings celebrates its 125th anniversary on Wednesday as a very different organisation from its start in life as the Post Office Savings Bank...

However, in 1969 it was separated from the Post Office to become a government department, controlled by the Treasury...

But doubts about its future role have been raised by the Government move to discontinue this year the annual target previously set for National Savings to raise its contribution to the public-sector borrowing requirement (PSBR)...

The reason why National Savings failed to meet its target last year was because it failed to increase its interest rates to be competitive with other forms of investment...

John Patterson, who has just moved up to become deputy director, claims that National Savings does not act as a market leader for interest rates. However, he acknowledges that the organisation is a "creature" of the Government...



They never closed: even amid the wartime rubble, it was business as usual for National Savings

So the recent decision to double the maximum holding of 31st Issue certificates to £10,000 and retain the same compound rate of 7.95 per cent...

What is more, National Savings is planning to capitalise still further on its position of being able to offer some of the best investment bargains available at present...

ings plan—are totally free of any tax liability and you do not even have to report details of them to another government department, the Inland Revenue.

So not only do you not have to pay any tax, also you don't have to fill in any forms—an important factor for many investors who hate becoming involved in paperwork.

a non-taxpayer in the UK to invest in a bank or building society account, since the Composite Rate Tax deduction cannot be reclaimed.

On the other hand, Patterson was quick to point out that the tax perks are not a one-way street in favour of National Savings...

tion. But even for ordinary rate taxpayers there are different attractions—the safety inherent in government-backed investments and the ability to pay interest either gross or free of tax...

Patterson feels that National Savings has now covered all the potential market gaps with its range of products.

The index-linked certificates are now offering inflation-proofing plus an extra 4 per cent compound interest over five years...

With average luck, Premium Bonds could also be considered an attractive investment with the prize money of £1m every month calculated to give a return equivalent to 7.75 per cent annually, tax free.

Interest rates apart, shades of the old social role of the Post Office Savings Bank linger on. You can buy National Savings products from over 30,000 outlets...

Patterson insists that the organisation has to keep faith with the public if it is to fulfil its funding role for the Government.

Despite some lively advertising campaigns, National Savings remains something of a mystery to many investors, who are uncertain what products are on offer and how to obtain them.

This advertisement is issued in compliance with the Regulations of The Stock Exchange.

Nationwide Building Society

(Incorporated in England under the Building Societies Act 1974)

Placing of £20,000,000 10 1/2 per cent Bonds due 21st September 1987

Listing for the bonds has been granted by the Council of The Stock Exchange. Listing Particulars in relation to The Nationwide Building Society are available in the Extel Statistical Services...

Fulton Prebon Sterling Ltd., 34-40 Ludgate Hill, London EC4M 7JT

Chase Manhattan Securities, Portland House, 72/73 Basinghall Street, London EC2V 5DP

Rowe & Pitman Ltd., 1 Finsbury Avenue, London EC2M 2PA 13th September 1986

A FINANCIAL TIMES SURVEY COMMERCIAL VEHICLES

The Financial Times proposes to publish a survey on the above on November 24, 1986. For further information please contact: COLIN GAVIES

Financial Times, 10 Cannon St London EC4A 3DF or Tel: 01-298 8000, Extn 3240

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Facing the pension choice

APRIL 1988 may seem a long way to most people. But for practitioners in the pensions industry it is uncomfortably close in view of the amount of work imposed upon them by the Social Security Bill.

The Bill, which recently received Royal Assent, allows people in employment to make their own pension arrangement independently of their employer.

So from April 1988, the start of the Government's new pension era, individuals will face the choice—do they stay in their employer's pension scheme or in the modified State Earnings Related Pensions Scheme (Serps) or do they contract-out and set up their own personal pension?

Legal and General Group, Britain's largest pensions com-

pany and second largest life company, has been assessing the likely response by employees to this new freedom of choice—commissioning Gallup to undertake a survey of attitudes of over 1,000 employees of both sexes.

The response to the survey will gladden the heart of Social Services Secretary, Norman Fowler, the principal architect of personal pensions.

One in five persons currently in a company pension scheme—some 2m people—liked the idea of opting out of the scheme to make their own pension arrangements. Around half of the employees relying on Serps—some 5m employees—liked the idea of their own pension.

These findings should also be music to the ears of life com-

pany sales directors with the vista of seven million potential clients for personal pensions. But it has caused consternation among Legal and General's executives.

Mr Peter Tilly, L & G's life and pensions director, claimed that while for some of the seven million running their own personal pension could work really well, for the majority it would be a serious mistake.

He is anticipating that many employees could be facing financial hardship when they retire unless they make the right choice. This, in turn, means employees understanding the choices before them, seeking impartial advice on the decisions to be taken and thinking carefully before taking action.

Legal and General is providing that impartial advice by set-

ting up a Pensions Advice Centre. Employees can put their questions and get advice from a panel of trained experts by telephoning a central free number (0900-400 401).

This will be followed up by receiving a booklet and if necessary being put in touch with a pensions counsellor at L & G's branch network.

This service will provide a very useful function to the public providing they understand what it can do and what it cannot do.

The advice given on a telephone and from a booklet, by definition, must be generalised. Employees have to relate this general advice to their own circumstances.

Eric Short

A high guaranteed monthly income from gilts.

PORTFOLIO 30

HOW? Portfolio 30 is a service for investors which combines the advantages of two recent tax rulings:

- Since July 2nd, all gains from British Government Securities (known as gilts) are exempt from Capital Gains Tax. Within certain clearly defined limits, a regular return can be taken from gilts by converting the interest that accrues day by day into a capital gain which can be paid without deduction of tax.

Portfolio 30 offers you a convenient and efficient way of investing up to £5,000* directly into gilts. These are held by an independent custodian and you would be the beneficial owner.

- You can fix your return for a period up to 10 years. You can choose to receive regular payments either monthly, quarterly, half-yearly or annually. Gilts are one of the most secure investments and carry the backing of the British Government. We invite you to send for a personal quotation, which will show the precise return we can guarantee you.

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Please send me details of PORTFOLIO 30 together with a personal quotation of the income I can expect to receive.

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Period of investment years (minimum 5 years/maximum 10 years)

Amount available for investment £ (maximum £5,000)

NAME ADDRESS

*If you are seeking a high return and have more than £5,000 to invest, please tick the box and we will send details of suitable investments.

Barlow Clowes The Gilt Specialists Licensed Dealers in Securities

Eric Short continues his series on how to keep your children at a public school

MANY families find that having their children educated privately involves big financial sacrifices. Previous articles in this series have discussed the high cost of private education—with expectations of even larger bills on the way—and the problems of meeting school fees out of current family income.

Often, there will be a shortfall between income available and the school fees bill—a gap that has to be bridged by using whatever sources can be tapped. A recent development has been the resurgence of loan schemes whereby parents can borrow to meet the gap—the loan being repaid over a long period beyond the time when the children's education has finished.

The concept of the loan scheme is straightforward. Essentially, the parent arranges for a drawing facility with a lending institution up to an agreed amount. Security for the loan is often provided by your house, thereby unlocking its equity, although other assets are acceptable.

The parent draws on this loan facility as and when required—usually when the school fee bills arrive before the term starts. The form is an interest-only loan, with repayment made by means of a life or endowment or pension contract over a specified period (which can be as

long as 25 years for endowments, or to retirement age for pension contracts). In both cases, repayment occurs many years after the children's education has been completed—in Educate Now, Pay Later schemes.

However, there are certain complications to this straightforward concept, the major one being that most houses normally already have a mortgage.

Some lenders will be prepared to accept a second mortgage arrangement. Others prefer to rearrange the mortgage, paying off the initial loan and carrying the whole mortgage themselves. This latter course usually makes sense because the interest costs are lower.

The second complication arises because the lending market itself has become much more complex. Borrowers now

have the choice of fixed interest rates over certain periods as well as variable rates and developments on these two themes such as a "cap" and "collar"—incorporating a maximum and a minimum rate.

Some schemes offer just the variable rate—three points over base rate. Parents need only to consider what has happened to interest rates over the past decade or so to appreciate that these could rise again into the 20 per cent region.

Other schemes, like the one offered by financial planner and school fee specialist Connaught Swift, make maximum use of this choice, offering flexibility in payment of interest and repayment of the loan.

The table shows some of the schemes now available and the variation in interest payments.

A little time and effort spent shopping around could save money on the latter. Some school fee specialists advocate using loans only as a last resort in meeting school fee bills.

Others feel that the use of credit is now accepted as the normal way of financing by a growing number of people, and that loans schemes are only part of a whole range of products by which school fee bills can be met.

However, the comparison with house mortgages can be taken too far. When buying a house, you can offset the overall interest costs with the rise in its value. With education, you are dealing with an intangible asset, the value of which can be assessed only by the parents concerned.

YOUR HOUSE CAN PAY THE FEES

Table with columns: Name of scheme/companies involved, Current rate, Type of repayment, Term. Lists various educational loan schemes and their terms.

Handwritten signature or note at the bottom of the page.

Shares for under-18s

I would appreciate your advice on the technicalities of investing in shares and unit trusts on behalf of children.

would not however wish to be either for very long; he wants to move to another area.

tion to disposal; the resulting figure is deducted from the acquisition cost (before calculating indexation relief).

Deeds of covenant

We were absolutely amazed to read in your column (August 8) that "it is a criminal offence for an accountant to prepare a deed of covenant (in England and Wales, at least) - and we would be most grateful if you could let us have the authority for these comments."

matter of disciplined activity. Never the less I am conscious we are both growing older and must have some help in these things.

You can grant a service licence, where the right of residence is expressed to be in order to enable the employee to carry out his or her duties.

No need to pay

My former husband and I own a house in the UK as tenants in common. He has been absent for fifteen years with only occasional visits of a few weeks in England.

Provided that your former husband is neither resident nor ordinarily resident in the UK throughout the tax year in which the sale contract is made, he will be exempt from CGT on his halfshare.

My former husband and I own a house in the UK as tenants in common. He has been absent for fifteen years with only occasional visits of a few weeks in England.

No legal responsibility can be accepted by the Financial Times for the accuracy of these columns.

First, do your sums



old. The petrol scale varies according to the engine size of the car.

The car scale charges (but not the petrol charges) are increased by half again if business mileage is less than 2,500 miles in the tax year; both scales are reduced by one half if business mileage exceeds 18,000 miles.

Where two or more company cars are provided to the employee or his family at the same time the car scale charge for second or subsequent cars is increased by half.

If provision of private petrol for employees is being considered, any scheme should be set up early in the tax year. Where the car has been available for the whole year, the provision of petrol for private use even for as little as one day in the year results in the employee being taxed on the full scale charge.

Both car and fuel scale charges are reduced proportionately if the car is not available for part of the tax year or cannot be used for at least 30 consecutive days; but the car must be unable to be used, as for example where it is in the garage for crash repairs.

Changing flats

An elderly relative of mine, lives in a building for the whole of which he is the leaseholder. He occupies the smaller of its two maisonettes, the larger being sub-let.

He is in a position at any time to purchase the freehold of the whole building at an advantageous price. Recently the sub-tenant has offered to sell him the residue of his lease.

It is clear that the freehold of either unit can be sold in the market for a useful capital gain. Assuming that my relative gets into a position to purchase both the freehold of the whole and the residue of the leasehold of the larger unit - in the order of his choice - is there any way for him to arrange his affairs so as to escape capital gains tax if he subsequently sells the freehold of both units?

That's the ticket

I would welcome your advice on how Wimbledon Debentures are treated for tax purposes. Are they wasting assets and does sale of tickets have to be taken into account?

For CGT purposes, the excess of the acquisition price of a debenture over its prospective redemption value must be left out of account progressively, day by day. That is to say you divide the excess by the number of days from acquisition to prospective redemption, and multiply the quotient by the number of days from acquisition

Helping hand

We live in a large house with nice gardens and are loath to give them up as we still potter in the former and my husband still tries to cope with the house repairs, painting etc as a

Technology boost

When the Government introduced the Business Expansion Scheme in 1983 it perceived it as a way of stimulating high technology by coaxing individuals into venture capital investment.

The two previous Industrial Technology Funds, have invested some £1.5m in ten companies. Their portfolios encompass fibre optics, satellite photography, hand-held computers, light aircraft and computerised publishing.

A team of directors, headed by Sir Monty Finlaison, chairman of ITC and former chairman of British Steel, will scrutinise each prospective investment. The fund will be sponsored by the stockbrokers, Savory and Millin, which specialise

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ITS aims to find companies which can be groomed for flotation on the over-the-counter market in the short term or on the Unlisted Securities Market in the longer term. Alternatively, it is interested in companies which will develop proprietary products or services likely to turn them into attractive acquisitions for larger companies.

Investors must subscribe a minimum of £2,000 to the fund and can invest up to a maximum of £40,000 in multiples of £500. ITS will levy a management fee

of 5 per cent on subscriptions up to £15,000. The fee will be reduced to 3 per cent for larger subscriptions.

In recent months a series of large fund sponsors have withdrawn from the business expansion scheme. They maintain that the pay-back period for fund investment is so long that fund administration is not cost effective and that there is a paucity of suitable companies for fund investment.

Nigel Wright counters that the calibre of companies applying for fund investment is higher this year than ever before, but is optimistic that the withdrawal of other sponsors will boost the prospects of the remaining funds.

Alice Rawsthorn

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PROPERTY

**John Brennan on the pitfalls of over-improving your home
Too many extras don't sell**

MORE THAN £8 billion a year is spent on improving, or at least carrying out building and decorating work, on homes in Britain. There can be a sharp distinction between the two.

A second jacuzzi, or "his" and "hers" swimming pools on the roof garden, are unlikely to add as much as they cost to the resale value of a property. At the same time, the quality of professional conversions and the standard of fittings in new houses is now such that an unimproved property, or one that is not well presented, can be tough to sell. The art is to achieve a balance—improving enough, but not too much.

This art was missing in many of the modernisations carried out at the top end of the residential market, in the million pound-plus properties where Arab buyers made all the running in the late 1970s. As many of those homes come back on to the market agents are frequently asked to try to achieve prices that will recoup the costs of excessive improvements.

Agents handling these over-converted homes have to try to sell "chandeliers like pregnant

Wallyfish" not one, or two, but three swimming pools, and another one that is half finished". "An alarm system you wouldn't find in a maximum security prison in Northern Ireland..."

Faced with properties where interior decorators and designers evidently treated clients as bearers of blank cheque books, agents must explain that few people will be attracted by such excessive holt-on extras, and fewer still will be willing to pay any kind of premium for them.

What applies at the top of the market applies with equal force down the price scale. Stuart Kelly of Fox & Sons' Southampton office confirms the old adage that, whatever you do to a house or flat, you are unlikely to raise its value significantly out of line with its neighbours.

He reports that small, two and three bedroom houses in the Inner Avenue area of Southampton are selling well as it has become more fashionable to live nearer to the city centre. Unmodernised properties sold for around £23,000 are being modernised for £7,000 or so, and resold in the £38,000 to £43,000 range.

"But we had one man who had gone completely over the top. He'd put in Georgian double glazing throughout, a central heating system that was ridiculously expensive, a kitchen complete with dishwasher, he had ornate coving and centre pieces on the ceilings, a matching extension, marble facing on a new patio... it was beautifully done, but he had spent so much on it that he had spent £20,000 more than the market value of the house."

At the other extreme, reason-

able conversions that haven't been finished off properly don't sell either. "You get somewhere where all the basic work has been done, but the garden hasn't been touched at all, and there is woodchip paper everywhere. People take one look and say 'yugh'."

The prices are different but the principles are the same in the central London market.

"If you put a property on the market it has to be immaculate," says Jenny Sulack of Cluttons. And so for over-improving, she recalls a flat that had had a fortune spent on it: "and it was one of the most hideous places I've ever seen. It had brown carpets up the walls, a room-sized jacuzzi in revolting colours... it was unspeakable."

Property values these days tend to be based on size, location, and presentation, she says. Her colleague, Toby Cholmley,

leather look banned by central London decorators five years ago, still sells well there.

"Italy has replaced Scandinavia for the starter home look," says Cholmley. And avoid if you can brown or garish carpets, hegian wallpapers, jacuzzis that glow in the dark, and anything that hints of cheap finish.

Andrew Langton, managing director of the King's Road agency Aylesford & Co thinks that "it would be very difficult to get away with less than £80 to £90 a sq foot to redevelop a property to central London standards now. You can't just do an indifferent suburbs job."

"If you did try to sell a place on the old 1970s standard, with white walls and bare rooms where you say to someone that they will be able to decorate it to their taste, they just say they're off to see some more flats around the corner."

Prospective buyers have become used to seeing fully fitted and furnished properties, so that now, as Langton says, "if you want to sell in London you have to have a place where you are able to hand over the keys so that the chap can go in with food for the refrigerator that night."

Boom tails off

MANHATTAN'S apartment glut may be short-lived according to the mid-year market report of The Real Estate Board of New York. In the latest of its regular analyses of residential space on the island the board reports that over 21,500 apartments are now under construction, more than at any time in the past 20 years. But, "there is every indication that (this) period of wide choice will be short-lived."

Most of these developments—of which half are condominiums, a quarter are buildings for rent, with the balance a mix of low-income public housing, subsidised units, and co-ops—were timed to take advantage of construction tax breaks in Manhattan's core areas. This partial tax exemption programme does not apply to buildings started after November 1985, so as the board reports, privately financed new construction starts tailed off dramatically after that date.

Some 10,855 condominium units and 9,312 rentals should be completed by the end of 1987. But only 200 condo units and 415 rentals are due on to the market in 1988. After that, the board notes, there are "fewer than two dozen still valid new building permits containing less than 2,000 estimated units on file at the Department of Buildings."

In fact "1988 promises to be one of the least active years for housing completions since

World War 2, all but assuring the absorption of any unsold units or unrented units in this round of construction."

So this buyer's market has less than 18 months life in it, and with that in mind, the slide in condo sale prices reported in Manhattan in recent months does not look likely to take median prices between the \$300 to \$400 a square foot range. And developers have been beefing up the marketing rather than price cutting in luxury schemes, like \$770 a sq ft Trump Tower at 121 Fifth Avenue, or \$600 a sq ft Museum Tower.

The New York board's detailed surveys stand in stark contrast to the subjective guesstimates that pass for research on the central London residential market. In London, residential developers still have to back a hunch when they commit themselves to a scheme. No single source has information on the number of flats and houses sold privately, sold to investors, rented to visitors or, indeed, on the number of new and refurbished properties being created to meet this unquantified demand. Small wonder that agents and developers alike are smiling hard, talking fast, and keeping their fingers crossed about the market as it emerges from an unusually quiet summer period.

J.B.



SENTIMENTAL former Guards Officers will look fondly on Tim Lee's current favourite country house. Lee, at Carter Jonas (930 2401) is looking for £350,000 for The Rookery, Preston Deanery,

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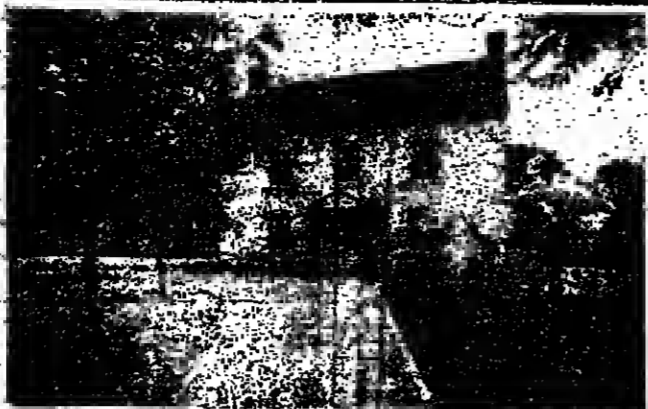
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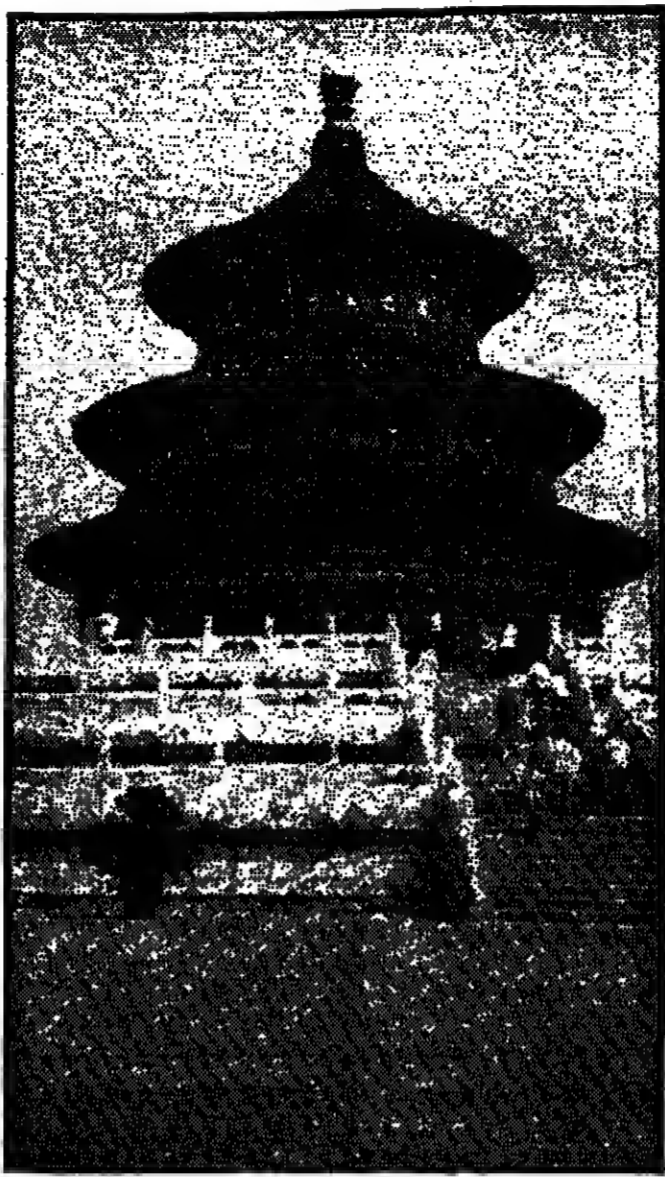
Annalena McAfee visits five Chinese cities

From Ming to Deng

On the scale of things that are... the scale of things that are... the scale of things that are...

...the scale of things that are... the scale of things that are... the scale of things that are...

...the scale of things that are... the scale of things that are... the scale of things that are...



The Temple of Heaven, in the Forbidden City, where the emperor prayed for good harvests

ing, beating drums and ringing bells. Incongruously, a flashy ghetto blaster stood on a lacquered table recording the event for bereaved relatives.

of the Purple Mountains which loom over Nanjing. The collection of early astronomical instruments is astonishing for its scientific sophistication and decorative splendour.

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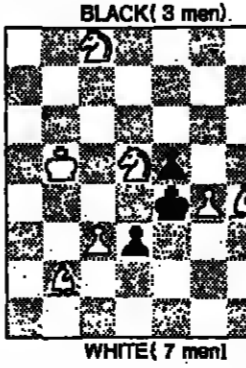
Ms S. M. Hurley Imperial Cancer Research Fund Lincoln's Inn Fields, London WC2

CHESS

WHATEVER its limitations where arms control is concerned, summit negotiation between the Soviet Union and the United States has been definite progress in cultural and sporting exchanges.

masters did well as Rohde and Wilder reached 9½ while Benjamin, Fedorowicz and Rachels totalled 9.

22 QxP, RxP: 23 QxP, P-B6 cb; 24 Resigns. While K and K continue their world title match in the USSR, there are running commentaries on the play at the Great Eastern Hotel, London, which has a direct teler link with Leninigrad.



White: Willey. Black: GM L. Christdansen. English Opening (US Open 1986)

Mind your manners

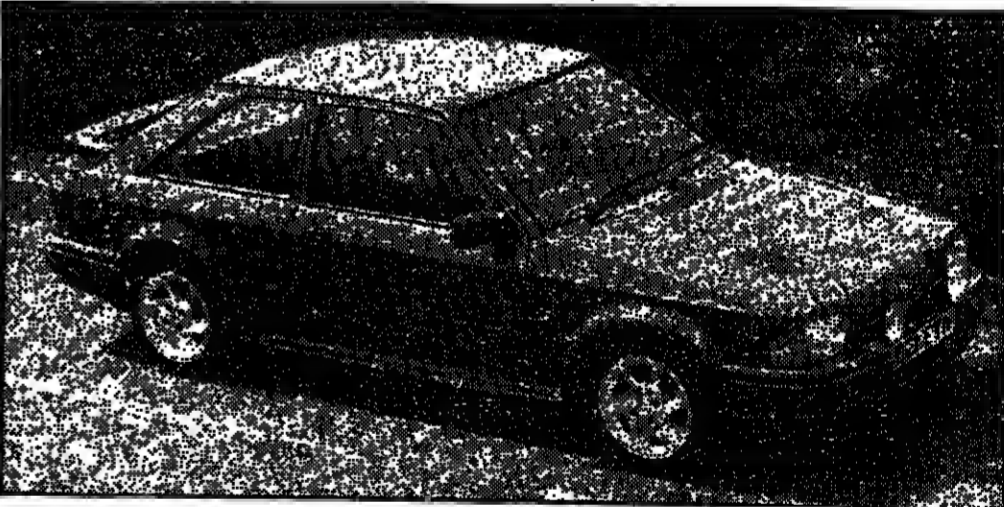
IN PRINCIPLE, one should not really approve of the Volkswagen Scirocco GTX 16V and the Ford Escort RS Turbo. They are quite ordinary cars that clever development engineers have made go quite unreasonably quickly and which marketing men sold by promising performance that is legally unobtainable.

Both cars shine in the traffic lights grand prix; if that sort of thing appeals to you. They leap away from a standstill in a manner that offends drivers of larger and costlier cars. The Escort's viscous coupling limited slip differential does a good job in controlling wheel-spin during fierce acceleration.

plain about an over-emphasis on performance in motor industry sales promotion. This is not really a criticism of the cars. Driven sensibly and responsibly, they will give very good care of you.



The VW Scirocco GTX 16V (above) and the Ford Escort RS Turbo (below) are family-type hatchbacks developed to the point where they are almost in the supercar performance league



BRIDGE

IF YOU ask a bridge expert for a hand which he really enjoyed playing, he thinks for some time, while a host of beauties like the Dream of Fair Women pass before him.

returned to the diamond ace, ruffed the last club, and cashed the diamond king. On this West discarded the five of hearts.

rescued himself into two diamonds, my partner said three clubs, and I went three trumps.

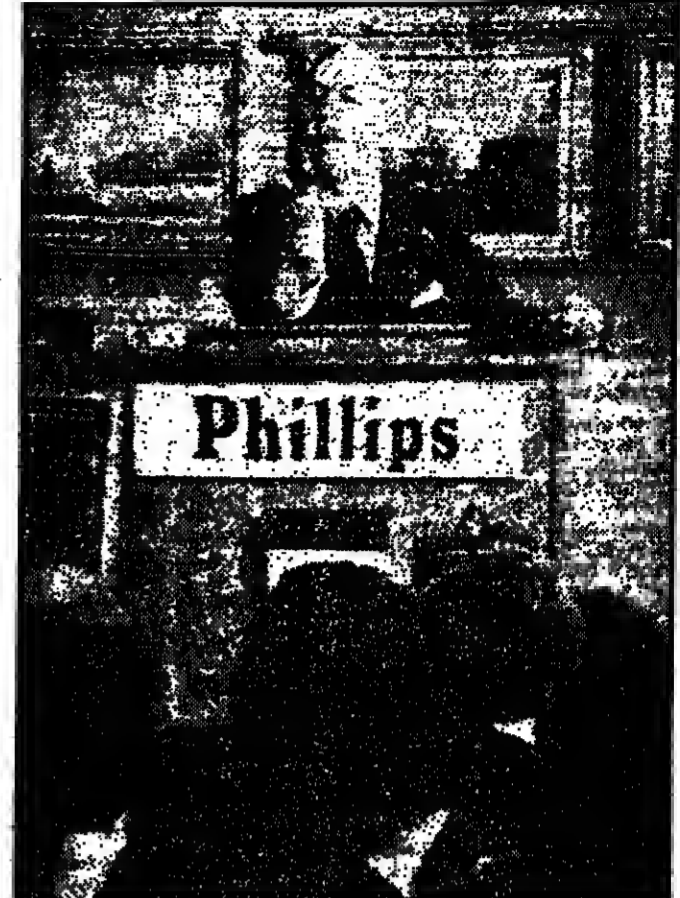
E. P. C. Cotter

WEEKEND FT

For information on advertising on the Books Page CONTACT SUE MATHESON

WEEKEND FT REPORT

Handwritten note: "John, in 1985"



THE MAJOR London salerooms, Sotheby's and Christie's, are about to wake from their summer sleep. The long annual break in their auctions was traditionally determined by the absence from London — on the grouse moors or at continental spas — of their aristocratic rich customers. Now it is mainly because of the shortage of worthwhile goods to sell.

Their more humble associates and competitors, Christie's South Kensington, Phillips and Bonhams, carry on throughout the dog days with routine auctions where the price per lot rarely exceeds £1,000. But the main galleries at Sotheby's and Christie's are silent: they have realised that they cannot make a profit out of antiques valued at less than £500.

What they do is pass on less expensive items to their low-cost, fast-moving subsidiaries — its South Kensington offshoot in the case of Christie's; its provincial salerooms in Chester and Billingshurst, and its Conduit Street "fast sales" in the case of Sotheby's. Phillips and Bonhams, on the other hand, make a virtue of being interested in run-of-the-mill antiques, and both run regular sales of low-value goods in their off-centre auction rooms while passing the best stuff through their main premises.

Anyone who is thinking of selling through auction should make the effort and visit, as many of our four auction houses as possible: there should be a rough consensus on the value, authenticity, and likelihood of finding a buyer for your treasure, but the salerooms differ in their policies — and in the time they take to offer the item at auction. Phillips, in particular, prides itself on the speed with which it can turn antiques into cash.

After a period when the salerooms competed on price they now, in the main, all charge the buyer 10 per cent (plus VAT) on his purchases. Most sellers also pay 10 per cent of the hammer price, although it can be more for cheaper items. On

Antiques

Buying and selling at auction

As the major London dealers resume activity Antony Thorncroft dispels some of the mystique associated with the auctioneer's hammer

On the other hand, if you turn up with a film picture, the saleroom will reduce their commission; they know that if they did not offer to cut their charge a competitor would.

The salerooms make most of their money by collecting 20 per cent on the value of the antiques they put under the hammer, but there are other charges. The seller will pay insurance: an illustration in a catalogue is an extra expense, a full page, in colour, costing the most.

To make things easier for the buyer, he (or she) need not attend the sale. The auctioneer invariably arrives at the podium with a sheaf of commission bids. Alternatively, porters will bid for you. It is best, however, to be in the room to get the feel of the sale; and with the introduction, at Christie's at least, of the new system of bidding by hitting numbered paddles (with which you bid), issued when you enter the auction room in return for your name and address) most of the fear (and mystique) has been

removed from the art. The business practices of the auctioneers are currently under rigorous inspection by local authorities and consumer watchdogs, both in New York and London. This is likely to lead to changes, most notably in the custom of the auctioneer marking down unsold lots to imaginary names. Most worthwhile items appearing at auction have a reserve price attached to them (usually around the level of the low pre-sale estimate published in the catalogue, and if this is not reached the item is withdrawn unsold. The salerooms are reluctant to admit that an item has failed to sell — it can be a "one-off" but in the near future it will have to announce that it was "unsold".

Why buy and sell at auction? Over the past 20 years, the leading auction houses have successfully got across the message that they establish record prices for works of art (which is encouraging for sellers) and that art is an excellent investment (which brings in the buyers). In fact, in certain areas, such as Impressionist and Old Master paintings, record prices are probably set through private transactions between dealers and collectors. But today the art market is dominated by the salerooms, with dealers as their main customers as both buyers and sellers.

It is the vast range of antiques handled by the auction houses — from rock 'n' roll ephemera through tribal art to English watercolours — which accounts for their prime posi-

tion. And although they do not offer as comprehensive an after-sales service as the best dealers — who will often agree to buy back antiques if the collector tires of them — at least there are opportunities to view the goods before you consider a bid.

The antiques trade starts the new season this month in some uncertainty. The past year has been better than many dealers feared, but it was not great. Partly, the absence of some Americans reduced demand, but the main cause of apprehension is the slackness in the domestic market. The fortunes being made in the City are not going into antiques: at this stage of the economic cycle the antiques trade ought to be doing better. The end-of-season figures of Sotheby's and Christie's reflect the hesitancy. Sotheby's are 6 per cent down in 1985-86, with world-wide sales of \$472.5m, while Christie's, thanks in part to the Hatcher Chinese porcelain sale in Amsterdam which raised £10m, was 8.2 per cent up at £365.2m.

However, trade in the spring and early summer, in particular at the two main London antique fairs, at Olympia and the Grosvenor House, was quite brisk, as were the auctions. As ever, in a discriminating period, it is the good, rare, items that do particularly well, while the medium priced holds its own, and anything of inferior quality, damaged, "tired" on the market, or generally unattractive, is unsaleable. This has been the case in recent months, with the big priced collections that have appeared on the market — the Rous Lench English ceramics; the Edward James furniture and pictures; and a Belgian collection of Pieter Breughel the Younger — paintings — doing exceptionally well.

Prices have risen noticeably in English silver, Impressionist

paintings (the key investment market, and the most dominating one), English furniture, and 20th century paintings. In fact, demand at the moment for things English, in particular works by 20th century artists, is very strong, perhaps at a high plateau. And, as choice items disappear into museums the auction price for the best remaining on offer seems certain to stay firm.

Most auctions are very routine, not to say boring, occasions. Rarely do the experts in the salerooms mistake a valuable item (although there are wrong attributions, especially among Old Master prints and drawings). Rarely are fakes allowed through — and the salerooms will compensate the buyer if a fake is proved to be a fake.

At the moment there is a dominance of the art market by the salerooms, if only because they handle so many antiques. But the official restraints which are appearing, and the likelihood of a weaker market in the next year or so, will push power back into the hands of those dealers who offer a good after-sales service. But now that Sotheby's and Christie's have made themselves international operations, with their New York sales as important to them as London, and, of more importance still, made the collection of antiques international, they can afford to ride out any check to the home market.



Top: An auctioneer at Phillips responding to the bids. Above: The foreign currency conversion board reflects the international interest in a sale of pictures — Christie's

In the regions

Top quality gets scarcer

THESE DAYS few reputable provincial salerooms are without a sizeable contingent of London or even international dealers attending their auctions. The influence of the centre is considerable on prices. Nevertheless, it is not quite such a simple matter as one way traffic.

As Mr Fletcher, of Olivers in Sudbury, Suffolk, a firm, who like many are estate agents as well as fine art auctioneers, puts it, "items below the £5,000 to £10,000 tag will probably make more in the provinces, unless there is some specialist interest attached." The rationale is that whereas such an item would appear inconspicuous alongside the star attractions of a major London sale, it could be seen as a considerable piece in a less ambitious sale out of town.

As Captain Francis, of John Francis of Carmarthen, says, "There is the advantage of scarcity, too. Say you have a harp; here it looks marvellous, but lined up with 40 others, including the Aga Khan's, it's not going to be noticed."

Both in Carmarthen and Sudbury the emphasis is on the appropriateness of the item for the sale; thus, if it is a fine Welsh oak dresser, it is likely to be better sold on home grounds but if, as Capt Francis puts it, "the Crown Jewels of Denmark were inherited by a Welsh sheep farmer, we would recommend an international market. It's just a matter of common sense."

It is also a matter of professional behaviour. As Mr Fletcher puts it, "If something is not going to make as much in the provinces, I say so. If not, it rebounds on me and my reputation."

Another way of ensuring that the vendor does not lose is the overseeing role that Bearn's, in Torquay, take on themselves in the case of outstanding items. As Barbara Wheeler says, "we would send up a really good piece ourselves and will watch it through for the customer. It doesn't cost them any more but prevents confusion and worry. It certainly might realise more that way." Nevertheless, prices in Torquay are not low. The dealers are always complaining at prices," Mrs Wheeler says, "they are a bit like farmers and seaside landladies, for them it's always getting worse."

Bearn's hold six sales every eight or nine weeks, in a regularly rotating series. Francis hold fine art sales at roughly six week intervals while Olivers hold around six a year. In spite of the difference in scale, frequency and accessibility, they all reckon on a good turnout (often as high as 50 per cent) from London, the Continent and even further afield.

The only nationality that Captain Francis does not see in Carmarthen are the Japanese, since both Americans and New Zealanders manage the trip. As access to top quality antiques gets ever scarcer, so dealers are prepared to travel further and more frequently. Motorways and improved train services all help to facilitate this while the chance of a local auction-goer, finding an unnoticed gem gets even slimmer.

Advertisements in the trade papers, and sophisticated illustrated catalogues, produced well before the sale, mean that dealers are not coming on "spec" but with prior notice of items likely to attract them. If they have been misinformed once, they may not make the journey a second time, so the

probability of the provincial houses has to be beyond question.

One provincial auctioneer has launched a major advertising campaign to equate the expertise they offer with anything to be found "in the West End or New York." Lawrence of Crewkerne introduces their eight specialists to the readers of Country Life and other journals with much razzmatazz presumably inciting other West Country auction houses to greater effort.

Another repercussion of the dealers' mobility is bound to mean that new fads and fashions do not go unnoticed either; in the matter of 20th century "new antiques," the provinces are not far behind the London auction rooms. They may not set the new trends, but they in architectural drawings or 1950s furniture, but they are rarely far behind.

Nor do the provincial salerooms appear to be worried by the proliferation of local representatives from the main London auction houses. Although they advertise widely in local papers, there seems enough business for peaceful co-existence. As Captain Francis sees it, they are perhaps led by an over-optimistic outlook. "It's the old story of finding things in the attic. Phillips started it and then they all bomed in. I'm not sure it works." After all, as he says, "we can offer minimal overheads, insurance, handling, delay."

It is horses for courses in this matter and for many types and categories of fine art, selling (or buying) locally is clearly the best, and most trouble-free, way of doing it, with every guarantee that the price will be right.

Gillian Darley

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DIVERSIONS

Into the jungle to see where toucans play

THIS WEEK I am leading an expedition of 34 young British scientists high into the Andes to survey the wildlife of one of the last great primary forests of Ecuador.

from its natives, but the first group to have been invited by Ecuadorians themselves.

on the edge of a high plateau in the western cordillera of the Andes, 20 kilometres from the city of Cuenca.

There for American living-rooms, and in 1976, the logging at last reached out to threaten our patch.

Their loss seemed a very high price to pay for yet more coffee-trees and coffee-trees.

formed conservation group, Fundación Natura, published the consequences of logging and helped to win a temporary ban on its extension.

but not until a fortnight before leaving was I sure of enough funds for food and the remaining flights; we were saved at the last hour.



An expedition of 34 young UK scientists is about to venture into the forest of Mazan — a naturalists' paradise — high in the Andes of southern Ecuador.



The rocky forest of Mazan is a naturalists' paradise. We have experts in just about everything: birds, bugs, bracken and beasts.

Ecuadorian conservation trust has asked us to survey a wild forest which has been bought for safety by an Ecuadorian town.

Our forest still stands because it is sited on the steepest, rockiest slope. Parts of it are risky, even for 34 bright-eyed naturalists.

There are quite a few pumas, still hunting their natural prey, the brocket deer.

of a third of the fresh water for the nearby town of Cuenca. The forest acts like a sponge, mopping up water which would otherwise run irregularly and erode the valley's sides.

There have been times in the past five months when it also seemed to depend on some very testing logistics and many companies' continuing unwillingness to put up as little as £1,000 pre-tax.

Participants have to be tough and agile and to expect trouble. They are young, therefore, and many of them cannot afford telephones.

There was a time when I thought it would be easy. We needed only £10,000, and we had been adopted by a registered charity.

The forest's history is most unusual. The Mazan valley lies between the two main mountain ranges of the Andes.

Timber from the Mazan valley has a high value as furniture.

girth. The lichens and mosses are magnificent, while unlisted types of orchid grow.

Most decoy ducks still sell for less than \$600, but the rarest, most finely carved and painted 19th-century versions have doubled in price in the past year and are set to double again in 1986.

President Reagan must take most of the credit for the American boom in recent years. He has stimulated the economy, sponsored a major U.S. military aid, and rekindled his countrymen's pride in the US of A.

The same goes for scrimshaw, the carvings by sailors of the ivory of walrus and on whale-bone. This is avidly collected by Americans and because it cannot be imported (the creature involved being protected species) prices are way ahead of the levels in London.

Gardening

A seal of excellence

GARDEN varieties are of two very different kinds. One consists of all those varieties that are raised from seed, the other of those that are vegetatively increased, a term which includes division, cuttings, layers and grafts.

vegetable variety could go without the spread of variation making it necessary to get back to basics and start working up a stock again from a small number of very carefully selected individuals.

benevolent changes but most of those that occur in clones are not. Some happen because the clone becomes infected with a virus which might be filtered out in seed propagation but is handed on from generation to generation.

Collecting

The Americana way of life

LAST APRIL a decoy duck, one of those painted impostors used by hunters to beguile the real thing, sold for \$70,000 in a provincial New England sale.

So Americans are the people's art. It requires little expert knowledge, although art historians are quick to draw parallels between primitive folk art and that other favourite collecting area of the new rich, Flemish landscapes.

It might be a very thin market but no one should underestimate the current obsession of Americans with their past. It is perhaps most strongly seen in the fact that six pictures by Americans have now sold at auction for over \$1m.

A clone should avoid most of these uncertainties since, theoretically, it is much more stable than a seed variety. The apple Cox's Orange Pippin is a clone that was selected more than 150 years ago, yet it is the original Mr Cox, who picked it out in his garden near Slough, could return to see it he would not find much difference except in its health and that thanks to the discovery of fungicides to check the ravages of scab, canker and mildew which were more or less uncontrollable in his day.

These could be regarded as the original plants of a variety from as many sources as possible and then compare them so that the best, judged in terms of excellence for garden planting, can be chosen and identified with letters and

Arthur Hellyer

Jonathan Sale

Prices in the past year tell it all. In January Christie's in New York sold a Chippendale tea table, made in Philadelphia, for just over \$1m, a price far in excess of any rational explanation based on the artistic merit of the item.

Now no-one can pretend that the majority of Americans represents great works of art. Its simplicity is much of its charm — you get what you see and you don't need a dealer or a connoisseur to talk you into appreciating the items.

Antony Thorncroft

Watch where you swim

"SWIM between flags only," the notice might say. Or, at a different state of the tide, "Swimming forbidden."

handy booklet. The Golden List of Beaches in England and Wales (94 Greenway Lane, Bath).

relevant population is a mere 40,000, which is only 40 times that for which the List recommends that alarm bells should ring.

Jonathan Sale

Jonathan Sale

Jonathan Sale

Jonathan Sale

For this information, and comment, the anxious holiday-maker must turn to the Coastal Anti-Pollution League and its

The same caveat is attached to another Kent town, Whitstable, though in this case the

Jonathan Sale

Jonathan Sale

Jonathan Sale

Jonathan Sale

Jonathan Sale

Letter

from Bayreuth

Don't Ring us...

"IS MUSIC such a serious matter?" asked a surprised Emperor Franz-Josef on being told that latecomers (even of noble birth) would be barred entry to the Vienna opera.

The real problem, though, is the music. It is as though the curse of the Nibelungs, which has afflicted the Ring over a period of more than 15 hours, works off-stage as well as on.

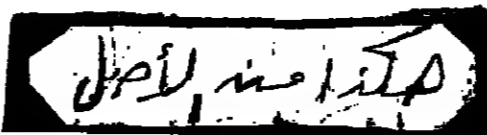
If it is any comfort to Hall, yellow leaflets are being distributed in Bayreuth by an "Aktionskreis für das Werk Richard Wagner" calling for the "English Ring" to be kept on because it is so faithful to the Master's wishes.

And yet... here we come to the devilish core of the tale. As you wander through the Salzburg squares, or across the meadows around Zellbrunn castle, themes insinuate themselves into the mind first unrecognised, then unwanted, but ineradicable. It is the music of the gold, of the Rhine-

Jonathan Sale

WIN A 1987 TRIP FOR 2 ON THE VENICE SIMPLON ORIENT-EXPRESS. A great opportunity when you buy a pair of DAKS pure new wool trousers at any of the participating shops between 8th - 28th September 1986.

Archaeology Capital gains reintroduced. LONDON'S early history rests almost wholly on archaeology. Writers tell us that Claudius invaded Britain in AD43, and that Boadicea sacked London in 60, but only digging has recovered the detailed story of the city's growth and recessions and daily life.



DIVERSIONS

WEAR and DARE



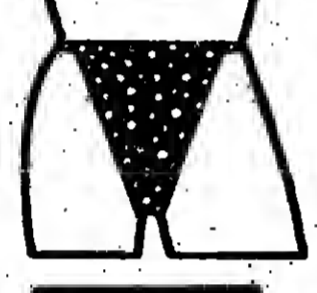
Lucia van der Post HOW TO SPEND IT

UNDERWEAR, as an indication of social change, doesn't always get the attention it deserves...

as to make the drawing of general conclusions almost useless. However, as James Laver, that marvellous chronicler of female attire...

bad the advantage not only of adding to the luxury of the ensemble but of giving a curious swishing noise to the movements of the wearer...

Here, the lingerie buyers have until recently still seemed in the dark ages, offering either resolutely serviceable underwear of an almost puritanical plainness...



Knickerbockers

Drawings by Anna Morrow



Marks and Spencer

AFTER THE Tie Rack and the Sock Shop, it had to come. Tuesday October 21 at 189 Regent St. will see the opening of the first of what is hoped will be a chain devoted entirely to underplannings...

of exquisite taste. Go, if you are sure of your own taste and are prepared to search through racks of mixed styles for what you want.



Jasper Conran



Laura Ashley

one of the most comfortable, yet seductive garments, ever devised - the simple pyjama made in a seductive fabric...

old-fashioned soft pink, the designs are quite simply gorgeous. There are very simple running vests, knickers, some like French knickers, others simpler, there are long slips just right for wearing under long slim dresses...

line but the lingerie won't be on sale until November. Laura Ashley, too, has chosen this autumn to enter the underwear field for the first time...

FANS OF the expanding Next empire will be happy to know that there is no longer any need to go elsewhere for their knickers and bras...

Lingerie can be found in some (but not all) branches of both. The Next design team like to emphasise that this collection "is not designed as a come-on for men but to please women..."

Quantity, yes - now for quality

THE 1986 vintage that begins shortly in France promises to be exceptionally interesting, though even now it would be premature to forecast its outcome...

carried out some summer pruning. Meanwhile we can only wait and see. It could be an over-large vintage, diluted like 1973 by poor pre-vintage weather...

Bordeaux, have reached price pinnacles; so much so that there has already been a fall in Chablis prices. A big crop throughout Burgundy must surely lead to a similar drop in prices...

American market. Here the en primeur market, with the wines being offered by importers and retail merchants as soon as released in Bordeaux...



Wine

Advertisement for Hamper People, featuring a hamper illustration and text: 'If values matter as much as value send for this catalogue'.

Advertisement for Cerruti 1881, featuring a building illustration and text: '76 NEW BOND STREET Discover the World of Nino Cerruti at a new address in Bond Street'.

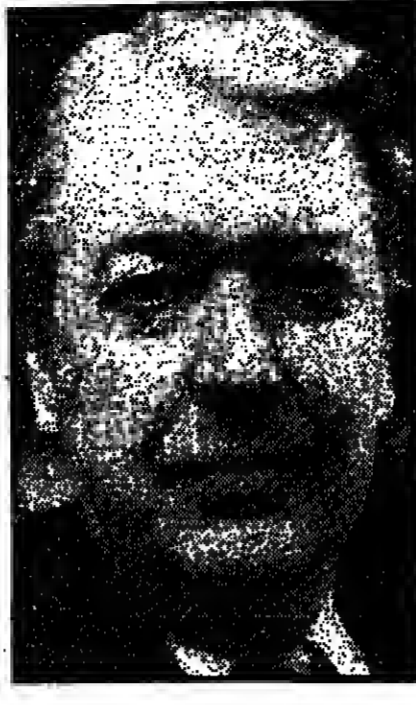
BOOKS



Janice Elliott



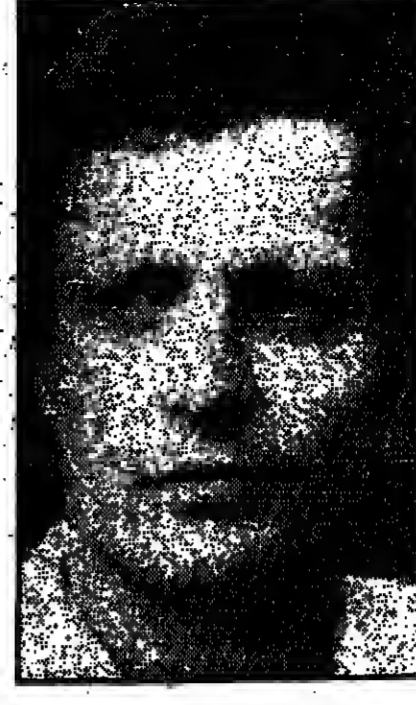
Penelope Fitzgerald



Kingsley Amis



Piers Paul Read



Christopher Hudson



Anthony Burgess

The short list of six novels for this year's Booker Prize will be announced in twelve days' time. Meanwhile our critics review some of the books the five judges are currently considering

Daffodils rampant

THE OLD DEVILS by Kingsley Amis. Hutchinson £9.95, 294 pages. PRAISE THE LORD! We are a biblical nation... Kingsley Amis's The Old Devils, a bloody funny lovely bloody book...

The Old Devils is a gathering of long set-piece swillings, each chapter having one of the major characters as its focus (Malcolm or Muriel or Peter or Gwen or Alun or Rhianon).

Malcolm, Gwen's husband, wistfully found fame as the parody Taffy, whose hero was the poet Bryan... The love-knots enwrap as hindweed.

temperament: the Anglo-Welsh, who do not speak Welsh and who secretly hate the lingo which adorns the telly and signposts...

THE PIANO PLAYERS by Anthony Burgess. Hutchinson £8.95, 203 pages. THE SPORTSWRITER by Richard Ford. Collins/Harvill £10.95, 380 pages. INNOCENCE by Penelope Fitzgerald. Collins £9.95, 224 pages. NEWS FROM NOWHERE by David Cautie. Hamish Hamilton £10.95, 403 pages. COLOMBO HEAT by Christopher Hudson. Macmillan £9.95, 323 pages. FOE by J. M. Coetzee. Secker and Warburg £9.95, 157 pages.

major novel of a major novelist. Richard Ford's The Sportswriter comes very highly spoken of from America. It is a tragic-comedy about a sports-writer who wants to get through life as easily and as nicely as he can.

happens, he is correspondent for a Tory newspaper. Also masterfully dealt with is bi-memorial, the famous left-wing political philosopher Harry Marquis.

Penelope Fitzgerald's new novel is set in Italy in the 1950s. It is well up to the standard we have come to expect from this subtle, highly observant, slightly feline—and yet essentially happy—novelist.

THE FREE FRENCHMAN by Piers Paul Read. The Allison Press/Secker & Warburg £10.95, 570 pages. "THE TRUTH we must acknowledge" says a bishop in this long saga of the French Resistance...

Anguish of Vichy era after the Liberation. The action moves between Vichy France and England and follows the impossible choices which had to be made...

more than sketches and some of the action is pure soap; it is one of those enterprises where the television adaptation will be better than the book.

THE TRUTH we must acknowledge says a bishop in this long saga of the French Resistance, "is that Almighty God sends each of us on a separate mission so that holy and sincere men may in fact face each other in battle."

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Sunstroke folk

STARING AT THE SUN by Julian Barnes. Jonathan Cape £9.95, 193 pages. THIS NOVEL is Julian Barnes's fourth. None of them has greatly resembled his predecessor...

21st century when Jean is nearly 100 and her son is 60. Some sharp remarks about aged hands ("herb sausages...")



Female sleuth survives

JEMIMA SHORE'S FIRST CASE AND OTHER STORIES by Antonia Fraser. Weidenfeld & Nicolson £8.95, 186 pages. BODIES by Robert Barnard Collins. £9.95, 173 pages.

When predatory children ran amok in Germany

CHILDREN OF THE RUINS by Thomas Wiseman. Jonathan Cape £9.95, 360 pages. DR GRUBER'S DAUGHTER by Janice Elliott. Hodder and Stoughton £9.95, 159 pages. Q CLEARANCE by Peter Benchley. Andre Deutsch £9.95, 344 pages. REDBACK by Howard Jacobson. Bantam £10.95, 314 pages. MEFFISTO by John Banville. Secker & Warburg £9.95, 234 pages.

for an under-age delinquent in favour of the butcher's hook. The author has chosen his jargons very cunningly.

the Oval office, he grabs a sheaf of papers to look important, a sheaf on which his secretary hastily scribbles "Andrei Gromyko returned your call."



Brave poet

IRINA RATUSHINSKAYA is 32, a poet of Polish descent who had the misfortune to be born in the Soviet Union. Since 1983 she has been in a prison camp in Mordovia for "especially dangerous state criminals."

where refused; her relatives were unable to see her. Following publicity about her case she has in recent weeks been transferred to a prison in Kiev for "re-education," supposed to lead to public recantation...

Writers' Monthly - FREE

Yes, here's your chance to try Writers' Monthly absolutely free! It's the only magazine just for writers. In every issue you'll find: Tips from top writers; instruction on improving techniques; new markets for your work; news; interviews; competitions; and if you're in any way interested in writing then Writers' Monthly is just the right magazine for you.

William Weaver

Best drawn of all is the German cardinal who rejects leniency

Summoned at short notice to

Nicholas Best

Handwritten signature: John... ..

ARTS

Decline and rise of best British design

IT IS hard for anyone aged less than 60 to imagine the veritable explosion of idealism and hope which was unleashed by the end of the Second World War, after the long years of worry, deprivation and loss which had permeated every aspect of life. An exhibition which opened this week at London's Royal College of Art, recalling the state of British design in 1946, is a welcome reminder of those who were its relative striplings. The RCA display, called 'Make or Break', echoes an exhibition titled 'Britain Can Make It' which the newly formed Council of Industrial Design (now the Design Council) mounted with the Labour government's support in September 1946. Held in the Victoria and Albert Museum, the event had the dual purpose of creating an export showcase for British products and stimulating public interest in design. Whether the first objective was achieved must be highly doubtful, given the subsequent stagnation or decline of so many of the products featured again at the RCA (it is crammed with such post-war gems as tank Murphy radios and streamlined metallic HMV electric fires). But the second aim was met beyond the organisers' wildest dreams: the exhibition drew almost 1.5m visitors, more than three times the original estimate. People lined up five-deep to see it, innumerable queues, and mounted police had to be called in to control the crush. Few exhibitions, certainly not of design, can spark such excitement today. So popular was the show, as a psychological focus for Brit-

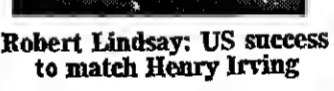


Ahram Games' 1938 poster for the FT. So strong had been the post-war atmosphere of social utopianism that until a few years earlier he and other leading graphic designers had been working mainly for public campaigns and organisations, rather than for commercial enterprises.

tain's nascent emergence from an era of austerity and rationing, that it was quickly dubbed "Britain Can't Have It"—the complaint being that many of the goods were in short supply, and earmarked for the much-needed national export drive. More positively, the exhibition's success spurred the mounting of the much larger Festival of Britain in 1951, precisely a hundred years after Prince Albert had vented his frustration with the lack of good, exportable design in UK industry by sponsoring the Great Exhibition. In the event, the 1946 showcase failed to have much lasting impact on either the mass-market purchasing habits of consumers, or on the tendency of industrialists to ignore the commercial potential of design. A book called 'Did Britain Make It?' published to coincide with the RCA opening, makes this crystal clear. One of the essays it contains, by Wally Olins, a top design consultant, argues that even as late as the 1950s, "design was quaint, somewhat precious and only of peripheral significance to the real work". Only in the 1960s, with the arrival of the Beatles, swinging London, Terence Conran's Habitat, and a new breed of commercially aggressive design consultant, did design really begin to reach the wider public. Until that belated emergence, British designers continued to shelter—some would say stultify—inside the cosy, middle-class cocoon created 80 years before by William Morris and the Arts and Crafts Movement. More modern, foreign develop-

Broadway maladies

WITH AMERICANS failing to fill London theatre seats this summer, enterprising British productions have come to New York instead, giving a healthy start to the new Broadway season. Me and My Girl has astounded expectations by opening to rave reviews—encomia for Robert Lindsay to rank with Henry Irving's American tour—and a huge box office advance sale of \$1.1m. The revival of Nicholas Nickleby, a relaxed, self-conscious remake of the original five years ago, boasts \$100 seats for the night and a half hour production. (Unfortunately, hallywood and rave reviews have not been matched by a box office stampede and the planned 14-week season closes in two or three weeks time.) Rowan Atkinson comes to Broadway in October through impresario Arthur Cantor, who is raising money by public solicitation. The general euphoria could be brief, it was for another August opening, Rags, a \$5.3m musical about Jewish immigrants at the turn of the century. Rags closed within a week of opening. The producers, for the first time ever, announced plans to raise more money and revise it in order to rescue the admitted talents of its star, Teresa Stratas, the opera singer and the tuneful music of Charles Strouse. But a week later the effort was abandoned. Theatre-goers share the long odds optimism of the Rags producers in hoping for a turn-around in Broadway's fortunes. For the past three seasons most new shows tended to open just before the Tony awards in May; any show still open when the awards were given had a good chance of walking off with one or two. A healthy beginning to a season is a novelty, adding to hopes that the three-year lull is over—especially as Broadway's good times tend to coincide with a general economic downturn. But even a successful 1986-87 season is unlikely to equal the good old days when—as the title of one of critic Walter Kerr's books put it—'Thirty Plays has November'. No Broadway openings are scheduled for September and October 1986, and in the year, half-way through the season. So precipitous has the drop in Broadway's fortunes been that there will be mild pleasure if the whole season produces as many openings as Mr Kerr expected for a single month. Last season there were only 93 Broadway openings; up from 30 the previous season, but fewer than half the 59 productions in 1975-1976. The cause of Broadway's decline elicits frequent finger-pointing. The League of American Theatres and Producers countered a widely held assumption that, at a \$45 top price (excluding \$47.50 for Lo Cago ous Foiles) musical ticket prices were too high, with a survey showing that theatre-goers were not deterred from seeing what they want at that price. The problem is that people will spend so much only for smash hits. Now, almost half the total number of seats sold go to out-of-towners who come to New York armed with the titles of only one or two plays. Cuts remains one of the few sell-outs, season-in, season-out, since opening in October, 1982. Potential playwrights have more opportunity, less risk and in-built demand working on films and television. Broadway producers have given up trying to second-guess the small number of influential theatre reviewers, the prices complained about in the news in newspaper listings guides. "The television networks don't pay for their programme listings," the producer Morton Gottlieb notes; a frequently-quoted complaint. Even the half-price tickets booth, selling seats which might otherwise go begging, gets its share of blame; producers are said to hike prices up in order to get a decent half-price. A sign of compromise emerges from negotiations with Actors Equity, which, according to its executive secretary, Alan Eisenberg, "went along with the industry standard" by following the stage hands' negotiations last year in an agreement not to raise salaries in the first year of the three-year pact. "Our major concern is employment," Eisenberg says, noting that Broadway no longer employs the greater proportion of Equity actors; regional theatres do. Producers have begun to control costs by redividing the profit pool and coconstrating on cheaper one or two-role productions. Such efforts have not inspired a spate of new plays; most productions now are revivals or imports. Even American playwrights like David Mamet are hanging plays to America after opening them in Britain. Off-Broadway ticket prices have risen almost to Broadway levels, with top prices for musicals reaching \$27.50. The Shubert Organisation, owner of half Broadway's houses, and its off-Broadway investment profitable with Little Shop of Horrors, and has encouraged a trend to long-running productions. Ironically, while most Broadway houses stand empty, off-Broadway venues periodically fill up. Pesimists have been better at guessing Broadway's prospects; optimists note that there is nothing that a good new play or two cannot fix, at least for a while.



Robert Lindsay: US success to match Henry Irving

Frank Lipsius

Records

Stan, Stan, piano man

DURING HIS many years as a leading figure in British jazz, pianist/composer Stan Tracey has led groups of varying sizes, from a duo to a full-scale big band. One of his latest ventures is a "six" group — six musicians and, on its initial album, Live at Ronnie Scott's (Steem, SJ 113), six compositions, all by the six-lettered Tracey. Though virtually a veteran in jazz terms, Tracey has never been content to stand still musically. This is strongly underlined in his compositions and in his bands which have a stimulating mixture of young lions and experienced cats. The former on this recording are the outstanding, altoist Jamie Talbot, trumpeter Guy Barker and Tracey's own son, Clark, on drums. Talbot has several commanding solos, notably on "The Cardiff Chapter" and "Metro Allegretto" (its pace signifies it should indeed be "Molto Allegretto") and in pieces displays no little wit. Guy Barker, generally noted as a fast technician, shows his calmer side in the medium-paced opener "Flunky Day in Tiger Bay." Clark Tracey underlines and accents intelligently throughout. But it is father Stan's themes which are the inspiration, not disturbing manner, and saxist Peter Whyman. Four sections have words written by and delivered dramatically by Kate Westbrook. Unclassically minded jazzers may find, however, that the most captivating track of the 11 is the fetching versoo of the familiar "Air Mail Special" mysteriously linked by the Westbrooks with Thalia, goddess of comedy. More lions and cats on the first release from Miles Music, a label conceived by John Miles, son of the Mermaid's Lord Bernard, with the fixed and laudable intention of recording British jazzmeo. The debut LP, Straight Eight (Miles Music, MM 001) mixes five old and young musicians and, as with the previous releases mentioned, the mixture is an unqualified success. Here the master is Tommy Whittle, representing the established lyrical school of tenor saxophonists. With him front of the class is youngster Alan Barnes, a chirpy alto-saxophonist and clarinetist. The album's nine tracks are a mixture of jazz standards and originals by Barnes and pianist Mick Pyne. This is not a boring blowing session with everyone soloing every tune. Whittle and Barnes hold the main interest, though the former with two outstanding ballad workouts on "Goodbye" and "That's All, I'm Outta Here" and the latter with his light-as-feather touch and

B. A. Young

Paradoxes of the industrial north

PARADOXICALLY, theatrical vitality in the north-west increases with economic depression. Currently, Manchester and Oldham are staging a 1916 comedy and a grim slice of the Thirties slump respectively. To underline further the cheerful paradoxes of the north, the half-starved girl gratefully receives savings tangled from the table of the well-to-do in the comedy; while the depression play features a dotty grandfather, a lay (in all senses if he had the chance, one feels) preacher who quotes the Song of Solomon with more relish than is quite seemly. Oldham's lively and friendly Coliseum has revived the 1936 play that the journalist J. L. Hodson made from his novel Harvest in the North. Local pride is evident in Bury-born Hodson whose papers (81 boxes) in Manchester Library illuminate the background to his work, and who based the Chesterford on Oldham. The originator of the World War I story, that inspired King of Country, now playing coincidentally at Greenwith, Hodson was no born playwright. Harvest's jerky rhythms just escape the episodic and are certainly loose-knit. The piece could be tighter, tauter and more compelling. That said, a straightforward honesty redeems all: a reporter speaking as he finds, not a man of the theatre creating art or a



After "Auf Wiedersehen": Tim Healy with Sara Richardson in Harold Brighouse's "Zack"

figures parade like dehumanised statistics upstage. Firmly depicted is naturalism—Steve Halliwell's unemployed Sam in an apron interrupts his bread-making to lend an out-of-work male neighbour rice to make a pudding—'is pressed into service for rather too many messages (we could do with more of the unions' attitude to women workers doing the men out of jobs, or the Means Test drama that decimated the dole for

those households where one member might be working). Self-conscious "human interest"—a brutal wife-beater's assault on his step-daughter, or grandfather's descent into madness—looks more contrived. But the final speech where Sam's wife directly addresses the audience, an unapologetic reproach to the nice people "just like us" in the prosperous south who simply don't know what things are like, is all the more moving for its avoidance of overt politicising. Its positive, broad-based humanity fascinatingly echoes traditional working class conservatism. Fenella Norman blazed away to powerful effect, evidently overcame et the curtain call. The strong company continues, the season with more variations on local life: Love on the Dole next month, Spring and Port Wine in November. In Manchester, 20 minutes train-ride away, Harold Brighouse returns to the building where he once worked in cotton. Or rather his comedy Zack is revived by the Royal Exchange Theatre who had a success with it 10 years ago. Surprisingly premiered in America, the play is as proudly and unforcedly local as you would expect from the author of Hobson's Choice. Written in 1916 but set a decade earlier (no mention of war in this oasis of Edwardian domestic drollery and intrigue), on paper the Cinderella story of the victimised brother, a lovable buffoon who

stock, could make £15,000. More interesting is a screen with 12 hunting scenes by John Arnold Wheeler. Sam, which could well find its way to the US in return for £20,000. A personal memento of the hunt is a pair of late-Victorian easy armchairs designed by the Major Browne of the day with an unusually deep seat into which he could flop after a day on the chase with a servant. Removed his hunting boots. Some of the family's successes came home with them and the sale includes a polar bear skin which might make £400 and a worn leopard's skin carrying a £10 top estimate. THE LEBENSBOHN Society was part of the batty Nazi obsession with a master-race. Blonde, blue-eyed children with the right statistics were brought to special maternity homes to be brought up by suitably Nazi-oriented staff. Sometimes they were brought in from occupied territories. They were not, apparently, ill-treated, but there is little information about what went on, as all the relevant documents were destroyed on the approach of the Allied armies at the end of the war. Peter Tegel's play The Well of Life is basically a documentary, telling what life inside such a home was like. It was last Monday's evening play, but as a play it suffered from lack of drama. Mr Tegel invented a mysterious press photographer who had the name of one of the children who had last been seen dancing among the flames of the burning documents. ("Did we ever know where she would spring from next?" is his intro-

Saleroom

A day in the country

three families have occupied the site but the cost of shoring up the house, estimated at £5,000 a year, has persuaded the Major to sell it. But not to move away. Kit Martin is to convert the house into around a dozen separate residences in the pattern he has established at Cullen House, Gnutto Park and elsewhere. The largest unit, occupying the principal wing, will be the home of Major Browne. It will include the famous stucco saloon constructed by Italian "stuccadori" in the 18th century. The other distinctive feature of Callaly, the late 19th century glass-roofed interior pavilion with its

Radio

Hitler's blue-eyed blondes

"only to know who I was." The Well of Life is not the kind of piece to help her. It may be heard again this afternoon. A more immediate racial problem was involved in Tuesday morning's play Friends, by Lakshvir Singh, but this did not throw much more light on his chosen situation either. When Roly's son comes home from school crying after a fight with his Best Friend, Roly remembers his fights with his Best Friend, who was an Indian boy called Ama. School a generation back sounded much like school today, and Ama sounded much like any other Birmingham kid. Lakshvir Singh, who is a Sikh, has not gone beyond a handful of little sketches of where Roly is invited into Ama's home and has an alarming confrontation with Ama's father. What interested me in this scene was that Ama, played by James Neale Kennerley, spoke "Indian" as fluently as he spoke Birmingham. Why it was useful to surround Roly's school-scenes with his son's problems was not clear; no relationship was illustrated in the play, and indeed the son barely existed dramatically. Another instance of Anglo-Oriental contact was given in Dearest Auntie Maud on Tuesday afternoon. In this, Muriel Shepherd's letters home in the 1930s from Java are read by Ingrid Griggle, and after each letter Mural Shepherd, of our time, talks about that life

Antony Thorncroft

Solution to Chess No. 637 1-P-B5, If 1...P-Q7 2 K-B4, P-Q3, 3 N-Q6 mate. If 1...KXN; 2 B-B3 ch, P-K3; 3 P-B4 mate.

Art Galleries

MARLBOROUGH, 6, Albemarle St., W1, 10-5.50. Sat. 10-12. Sun. 12-5.50. ALBANY, 11, St. James's Place, W1, 10-5.50. Sat. 10-12. Sun. 12-5.50. ALBANY, 11, St. James's Place, W1, 10-5.50. Sat. 10-12. Sun. 12-5.50. ALBANY, 11, St. James's Place, W1, 10-5.50. Sat. 10-12. Sun. 12-5.50.

WEEKEND FT

SPORT

We are in Birmingham, in England's industrial heartland... an interview with a prominent Midlands figure (PMP) and a Belligerent American Sports-writer (BAS).

Michael Thompson-Noel on Birmingham's burning desire for the Olympics. If at first you don't succeed...

BAS: Tell me about the Commonwealth Games, which ended in fiasco and a multi-million loss. How will they affect your bid for the Olympics?

substantial profit for the greater good of all. Tell me about last year's Handsworth race riot. I bet that grabbed the IOC.

to call it Olympic City. Never has a Games provided such freedom for the athletes, for sealed into Olympic City will be a lifestyle in itself.



—You don't frighten me. We've got enough bolshie media men of our own down in London to run a large foundry.

I'm pleased to hear it. But let me tell you this. Members of the IOC have been assured that when the Games are held in Birmingham they will be truly outstanding.

Where will you find another Ueberroth? A very good question. Peter Ueberroth worked wonders for Los Angeles. But we're not mounting a one-man Games.

AN IMPROBABLE meeting is due to take place at the British Embassy in Paris tomorrow. After being opened by the British Ambassador, John Fretwell, it will plan the next move in an audacious campaign to see France become a member of the International Cricket Conference.

mockery—to remain as it is: a children's game, the object of which is to hit the batsman's legs with a tennis ball.

single Englishman taking part. It is these teams, headed by the Standard Athletic Club of Paris, which have launched the bid to join the ICC.

It may be le fair-play. But is it cricket? asks Peter Gillman. French eye a date at Lord's

England, Australia, New Zealand, India, Pakistan, Sri Lanka and the West Indies—in the contest proper. (Zimbabwe has taken the spare place available in India in 1987, allowing France its first chance for 1991).

runs with just five minutes to spare. However, confusion has long surrounded the status of both that match and the entire Paris Olympics. Many of the contestants believed they were taking part in the 1900 Paris International Exhibition, staged at the same time.

FT CROSSWORD PUZZLE No. 6124

Crossword puzzle grid with clues for Across and Down. Includes a solution key at the bottom.

SATURDAY

Indicates programme in black and white. BBC 1: 8.30 am The Cloggers. 8.40 The Family News. 8.45 The Saturday Picture Show.

TELEVISION AND RADIO

BBC 1: 8.30 am The Cloggers. 8.40 The Family News. 8.45 The Saturday Picture Show. 11.00 Film: 'Bottle Snatch'.

SUNDAY

Indicates programme in black and white. BBC 1: 8.55 am Play School. 9.15 Arcades at Feet. 10.15 The 100th Anniversary of the Titanic.

SOLUTION AND WINNERS OF PUZZLE No. 6118

Mrs D. E. Ward, Letchworth, Herts; Elizabeth Riddell, Farnham Common, Bucks; Mrs S. K. Farton, Wellington, Shropshire; Mrs Nancy Macleod, York; Mr P. W. Herbert, Wembley, Middlesex.

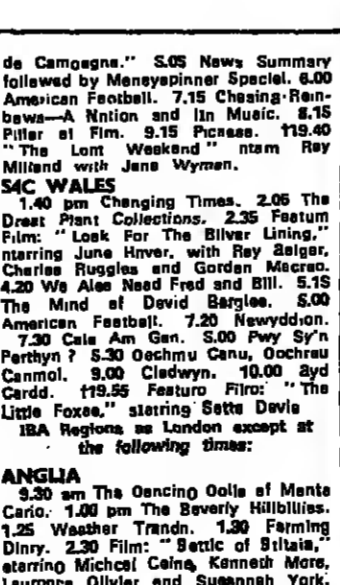
All right! All right! One at a time, please. Paris, in our view, has an attitude problem. It's a wonderful city. But it expects the Games. Too costly, perhaps, in our opinion.

How's the money rolling in? Disappointingly. We've lost our entrepreneurial spirit in this country, and the media doesn't help: always knocking us, running down the Bull Ring, carping and criticising.

of Britain," starring Michael Caine, Kenneth More, Laurence Olivier and Susanah York. 5.00 Chipping. 5.25 Bullseye. 5.50 The Great Escape. 6.00 The Saint. 12.30 am Chipping.

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Pablo Picasso: CA, 9.15 pm

de Camargo." 5.05 News Summary followed by Menyspinner Special. 6.00 American Football. 7.15 Chasing-Runs.

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